

World news

Business summary

## S. Yemen peace talks under way

South Yemen's civil war, which has so far claimed 9,000 lives, showed following reports that peace talks had begun under Soviet auspices between the forces of President Ali Nasser Mohammed and rebel leaders.

Heavy weapons are being withdrawn from Aden, the capital, and the ceasefire appears to be taking effect. The rebels are understood to hold three quarters of the city and the president's supporters are maintaining their hold on the Crater District.

Aden Radio, now in the hands of the rebels, said that rebel leader and former president Abdul Fatah Ismail, reported last week to have been executed, is in fact alive and leading the fighting. Page 3

## Danes back EEC

A majority of Danes will vote in favour of accepting the European Community reforms if the issue goes to a referendum, according to an opinion poll. Page 2

## Observers banned

Philippine election authorities said all foreign observers will be banned from polling booths during the February 7 elections. Page 3

## US honours King

US Vice President George Bush called for an end to apartheid in South Africa at ceremonies in Atlanta to mark the birthday of the late Rev Martin Luther King, which for the first time is a national holiday. From now on the third Monday in January is a federal holiday. Page 4

## Polish scientist trial

Poland's leading space scientist, Professor Jan Hanasz, and three colleagues went on trial in Warsaw accused of interrupting a state television transmission last year to urge voters to boycott general elections. Page 2

## Greek-US accord

Greece and the US agreed to co-operate more closely in the sharing of intelligence information and security training in an effort to stamp out Libyan-backed terrorism. US Department of State Secretary of State John Whitehead said in Athens. Page 2

## Civil guards injured

Two Spanish civil guards were seriously injured when suspected Basque guerrillas attacked their patrol car with handgrenades and sub-machine guns near the northern city of San Sebastian. Page 3

## Sikhs sentenced

A Pakistani court sentenced three Indian Sikh separatists to death and seven others to life imprisonment for hijacking two Indian airlines to the Pakistani border town of Lahore. Page 3

## Ugandan fighting

Thousands of Ugandans have taken refuge in churches and mosques as heavy fighting raged between military government troops and guerrillas of the National Resistance Army near Kampala. Page 3

## Madrid mayor dies

Madrid's Socialist mayor Enrique Tierno Galvan, who earned the reputation of a crusading urban reformer in his six years of office, died of cancer aged 67. Obituary. Page 2

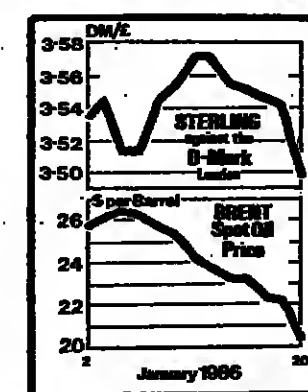
## New Pacific island

A new island, 500 metres by 700 metres, emerged near the Pacific island of Iwo Jima after an undersea volcano erupted. Page 3

## Britain freezes bid for Plessey

GEC takeover bid for rival British electronics group Plessey, worth £1.2bn (\$1.7bn), was referred to the Monopolies and Mergers Commission by the UK Government, freezing the bid for at least six months. GEC, meanwhile, said it was suing Plessey for libel over parts of its defence circular sent to shareholders. Details and Lex, Page 16

DOLLAR improved in London, closing at DM 2.471 (DM 2.4635), FFf 7.5725 (FFf 7.5525), Sfr 2.087 (Sfr 2.08) and Y202.35 (Y202.3). On Bank of England figures the dollar's index rose to 126.2 from 125.9. Page 33



STERLING lost 2.2 cents against the dollar in London to £1155. It also fell to DM 2.4635 (DM 2.463), FFf 7.5725 (FFf 7.5525), Sfr 2.087 (Sfr 2.08) and Y202.35 (Y202.3). The pound's exchange rate index fell 1.0 to 125.9. Page 33

GOLD fell \$1.875 on the London bullion market to \$351.625 and was \$1.75 lower in Zurich at \$351.75. Page 32

WALL STREET: The Dow Jones industrial average closed down 7.57 at 1,529.13. Page 40

TOKYO: Prices tumbled on extremely low turnover. The Nikkei average fell 54.73 to 12,962.05. Page 40

LONDON: Interest rate fears resurfaced and drove gilts and leading equities lower. The FT Ordinary index fell 12.6 to 1,118.7 and the FT-SE 100 dropped 17.7 to 1,378.3. Page 40

WEST GERMAN banks are likely to express broad support today for the US-sponsored plan to ease the international debt crisis. Page 2

NIGERIA has agreed to provide additional incentives to international oil companies operating in the country to ensure that production is maintained at high levels even during periods when world demand is low. Page 32

FRANCE had a trade surplus with the US in 1985 - the first for at least 35 years. Page 4

WESTLAND's chairman, Sir John Cuckney, is expected later this week to meet the European consortium seeking to mount a rescue for the UK helicopter maker. Page 3

INLAND STEEL, fourth largest in the US, fell deeper into the red last year with the loss growing from \$41.4m in 1984 to \$178.4m. Page 3

FEDERAL NATIONAL Mortgage Association (Fannie Mae), which finances 10 per cent of US mortgages, earned \$36.9m during 1985 compared with a loss of \$57.4m in the previous 12 months. Page 17

SINGER, US manufacturer of aerospace electronics and consumer products, boosted fourth-quarter earnings 26 per cent from \$20.2m to \$27.9m. Page 17

FEDERATED Department Stores, biggest department store chain in the US, plans to improve its recent sluggish earnings through consolidation of some operations. Page 17

HYUNDAI, South Korean car manufacturer, launches its Excel model in the US this week and expects sales of 100,000 units in its first year of operations. Page 17

# Paris and London decide on \$3.7bn Channel rail link

BY PAUL BETTS IN LILLE

President Francois Mitterrand and Prime Minister Margaret Thatcher yesterday gave the long-awaited go-ahead for the construction of a \$3.7bn twin-bore rail tunnel which will link France and Britain for the first time by 1993.

They also made a vague and tenuous commitment that a road link would be built later between the two countries.

Both leaders described the decision, announced at a colourful ceremony in the town hall of Lille, in northern France, as "historic". Mrs Thatcher said it was "a dramatic step in Anglo-French co-operation", adding that it was an historic occasion after well over a century of discussion and hesitation.

President Mitterrand said the decision was an act of goodwill and represented "a grandiose view of the future".

But the fact that the two countries finally opted for the Channel Tunnel Group - France Manche (CTG) twin-bore rail tunnel proposal is expected to cause disappointment and controversy for the significant number of supporters, especially in the UK, of the road as well as a rail link. Indeed, the British Prime Minister herself was believed to have favoured a road link.

Two losing schemes sharply criticised the choice of a rail link across the Channel, and the decision drew a fighting response from ferry and port operators. Details, Analysis and UK parliamentary reaction, Page 7; Editorial comment, Page 14

She said yesterday, however, that the favoured scheme - involving rail shuttles to transport cars and trucks as well as direct rail services - had been "the best researched and detailed plan." She added that it responded best to environmental concerns, that it was the scheme which could be delivered most quickly, and that it had been selected because it stood the best chance of getting the necessary financial support.

Both Mrs Thatcher and President Mitterrand said the rail tunnel would be followed by a road link later, but Mr Mitterrand said that if CTG did not develop a road link proposal in the next 15 years it would lose its exclusive rights to construct such a link.

CTG has exclusive rights to operate a fixed link for 25 years to the year 2020. No other group can operate a fixed link before that date,

but in 15 years' time they will be able to bid for the construction of a road link to come into operation after 2020 if Channel Tunnel does not propose a scheme before.

The two governments said in a statement that they expected construction of the rail link to begin in 1987 and that it would be ready for operation in 1993.

The statement also said that the promoters had undertaken to submit to the governments by the year 2000 a proposal for a drive-through link.

It added: "It is envisaged that this would be undertaken as soon as the technical feasibility is assured and economic circumstances and the growth of traffic are such as to permit it to be financed without undermining the return on the first link."

The decision to build a road link only as a second step was immediately seen as a compromise solution, leaving serious doubts over the future of such a link.

Mr Mitterrand, for his part, made no secret of France's ambition to use the fixed rail link to boost French high-speed train technology and link London and Paris with the

Continued on Page 16

# Guinness unveils record £2bn bid for Distillers

BY DAVID GOODHART AND MARK MEREDITH IN LONDON

A RECORD British takeover bid was unveiled yesterday when Guinness ended several days of speculation and announced a proposed merger with Distillers, the Scotch-whisky group, which has been fighting off a £1.8bn bid from Argyl Group. The offer values each Distillers share at 60p and the whole company at £2.19bn (\$3.1bn).

Mr Ernest Saunders, chief executive of Guinness, who has been a City of London favourite since last year's successful £350m bid for Distillers' whisky rival Arthur Bell, said: "The two companies are a perfect fit with Distillers' portfolio of quality brands and Guinness's reputation for drinks management."

The proposed merger is an admission from Distillers, whose brands include Johnnie Walker and Gordon's Gin, that it could not remain independent despite a relatively improved performance in the past two years.

Mr John Connell, the Distillers chairman, said yesterday that the

board had unanimously agreed to the merger terms at a meeting on Sunday evening but other plans - including a bid for Scottish and Newcastle - were being considered right up to the end.

However, it is not certain that Distillers will escape from Mr James Gulliver's Argyl Group. There remains a strong possibility that the Guinness-Distillers deal will be referred to the Monopolies and Mergers Commission on competition grounds.

The combination of Bells and Distillers would give a combined group about 30 per cent of the UK Scotch whisky market and about 41 per cent of the worldwide market. Mr Gulliver added that another consideration was Distillers' 50 per cent holding in United Glass, which makes about half the bottles for the whisky industry.

Argyl said yesterday that the Guinness-Distillers merger had destroyed Distillers' argument that the recent criticisms of its manage-

ment applied to the 'old' company which had ceased to exist two years ago. Mr Gulliver also said that the proposed merger was not a real bid until the Office of Fair Trading had decided what recommendations to make to the Trade and Industry Minister on a referral.

If the bid is referred, Guinness said yesterday that it would not abandon its proposals, but in those circumstances it is likely that Argyl would slightly improve on its present offer and hope that enough Distillers shareholders would be prepared to wait the six months of a commission report before Guinness could remake its offer.

Countering suggestions from Guinness yesterday that it had been given an indication that the merger plan would not be referred, Mr Gulliver released a copy of a letter from the Office of Fair Trading which stated that no other bidder had been cleared.

A perfectly timed punch, Page 14; Lex, Page 16

# Spain hints at early EMS entry

BY PAUL CHEESERIGHT IN MADRID

SPAIN is prepared to join the exchange rate mechanism of the European Monetary System (EMS) before 1989 if it can have the same degree of flexibility on the parity of the peseta as Italy has for the lira.

Mr Carlos Solchaga, the Minister of Economy and Finance, told visiting European journalists yesterday that Spain is firmly in favour of monetary discipline.

Spain joins the EMS in 1989, but it is not obliged to participate in the currency union created by holding parties within a 2.5 per cent band either side of a central rate against the Ecu.

The main exception to this rate is Italy which has a 6 per cent divergence. "We want the same flexibility as the country which has the greatest flexibility in the Community," said Mr Solchaga.

The Spanish Government is relaxed in its approach to the question, however, because it wants time to see how membership of the EEC will affect the structure of its current account on the balance of payments.

This year, the Government is forecasting a surplus of \$5bn, a turnaround from a deficit which touched \$4.5bn three years ago. Reduction of the foreign debt is saving up to \$1bn in interest payments a year, Mr Solchaga said.

He is expecting a substantial surplus on the current account for the next two years before a small deficit appears towards the end of the decade.

Spain's early willingness to embrace the exchange rate mechanism of the EMS reflects the enthusiasm with which the Government has entered the EEC.

The main point is that we are agreeable to harmonising financial and fiscal policies through discipline in the exchange rate system. If this is not obtained, we will not obtain a really integrated market in the Community," Mr Solchaga claimed.

The Community target for an integrated market - a Europe without frontiers - is 1992. Spain accepts the target and wants with it a great

degree of political integration in the EEC, following in fact the same policies as Italy and the Benelux countries.

Mr Felipe Gonzalez, the Prime Minister, addressed this point yesterday in reference to Danish difficulties on the internal reform package agreed in Luxembourg last month.

There was a contradiction between the move to a full internal market and reluctance to accept political advance, he said. The Spanish Government is using domestic approval for its enthusiastic EEC policy as a lever in its internal struggle on membership of Nato.

Mr Gonzalez created a specific link between EEC membership and the referendum to be held in March on the generally unpopular Spanish membership of Nato.

If the electorate rejects Nato, Mr Gonzalez warned, this will weaken Spain's position in the EEC. It would be difficult to participate in the political and economic development of Europe but stay apart from its security, he argued.

## Lesotho crowds celebrate military coup

By Anthony Robinson in Maseru

JUBILANT CROWDS thronged the streets of Maseru, the Lesotho capital, yesterday to celebrate Sunday night's military coup and the seizure of power by a military council led by General Justin Lekhanya.

The fall of Chief Lesabua Jonathan, the Prime Minister who has ruled this landlocked mountain kingdom since 1985, was announced on Radio Lesotho at 8 yesterday morning. The Prime Minister and all his ministers have been confined to their homes but not placed under arrest, and last night, the country was under 6pm to 6am curfew.

General Lekhanya, aided by Major General S. K. Molapo, commander of the security forces, and Mr S. R. Matela, the chief of police, seized power on Sunday night. Senior civil servants have taken over the running of government ministries, and King Moshoeshoe II remains head of state and is expected to play an important unifying role under the new regime.

The coup followed weeks of increasing pressure by South Africa aimed at forcing Chief Jonathan's Government to accept a joint security treaty, to expel African National Congress activists and curb the activities of Soviet bloc diplomats and advisers in the country.

The first sign of internal pressure on Chief Jonathan came last Wednesday when units of the 1,500 strong paramilitary force, headed by General Lekhanya, surrounded government buildings. This was followed on Friday night by a gun battle outside the military barracks when 35 men of the controversial Basuto national party Youth League - which was officially disbanded last Wednesday - were engaged by the paramilitary forces; at least five people were killed.

The fighting followed months of resentment within the paramilitary force and the police at the activities of the youth league, whose members have been armed and trained by North Korea, one of five east bloc countries to have an embassy in the capital. Sources close to the military said yesterday that large quantities of Soviet weapons had been airlifted into the country over the last 18 months at the same time that South Africa has complained of increasing use by the ANC of Lesotho as a transit route and crash training point for ANC guerrillas.

The South African attitude has stiffened further since Mr Oliver Tambo, the ANC president, pledged in Lusaka two weeks ago to accelerate

Continued on Page 16

South Africa treason trial, Page 3

## Sterling down sharply after oil prices fall

BY GEORGE GRAHAM AND DOMINIC LAWSON IN LONDON

FALLING OIL prices drove the pound sharply downwards in London yesterday to its lowest ever level against the D-Mark. The Bank of England's sterling index dropped one point to end the day at 76.9 as sterling lost more than two cents against the dollar and over 4 pence against the German currency.

The price of North Sea oil slid below \$20 a barrel in London for the first time since the second oil price shock of 1978, with a cargo of Brent - the main North Sea crude - sold for April delivery at \$19.50 a barrel, more than \$1 below the pre-week-end price.

On the New York Mercantile Exchange crude oil prices for future months closed limit down, having dropped by the agreed maximum of \$1 a barrel, suggesting that there will be a further fall today.

The pound's weakness put pressure on money market interest rates, and three month interbank rates touched 13.5 per cent - one point above base lending rate - before easing to 13 per cent. Government securities also came under pressure as the markets reacted with disappointment to the lack of progress at the meeting of the Group of Five finance ministers towards lower interest rates. Long-dated stocks lost up to 1 1/2 points.

The Bank of England acted last week to head off a rise in base rates and the injection of funds to the banking system announced then is still in effect this week. It is likely to be watching the situation closely, however, and would clearly be concerned if the pound's fall continued.

Clearing bankers said yesterday that shorter-term money market rates are still low enough for them to resist an immediate rise in base rates, but the pound's weakness is causing anxiety among City brokers.

"It looks as though a base rate of 14 per cent is on the cards again and the building societies will not wait long then before raising their rates," said Mr Ian Harwood of stockbrokers Rowe & Pitman. "Certainly rates aren't going to come down."

Mr Mike Osborne of stockbrokers Grieson Grant said: "If there is a real run on the pound there is very little the Bank can do by intervention in the foreign exchange markets. The only solution is a rise in interest rates."

In active London trading, despite yesterday's partial market holiday in New York, the pound closed at \$1.4155 and DM 3.4975. Shares also lost ground with the FT Ordinary index down 12.6 to 1,118.7.

With the Organisation of Petroleum Exporting countries producing almost 18.5m barrels a day of crude last month, North Sea oil is beginning to be displaced from its traditional market.

Yesterday, Idemitsu, the Japanese trading house, bought 1m barrels of January production from BP's Forties field at \$22.10 a barrel. It will be able to land the oil in the Far East at \$23.60 a barrel, undercutting the Gulf crudes.

Commodities, Page 32; Money markets, Page 33

## Singapore collapse claims new victim

BY CHRIS SHERWELL IN SINGAPORE

THE PAN-ELECTRIC affair in Singapore has claimed another victim with the announcement yesterday that Growth Industrial Holdings (GIH), a quoted holding company whose shares are currently suspended, is ceasing operations.

The announcement coincides with intensifying dissatisfaction among bankers and brokers over the so-called "lifeline" scheme, designed to ensure that financially troubled banking firms can meet their obligations.

It also comes against a background of persistent weakness in the local stock market. The Straits Times index of 30 industrial stocks

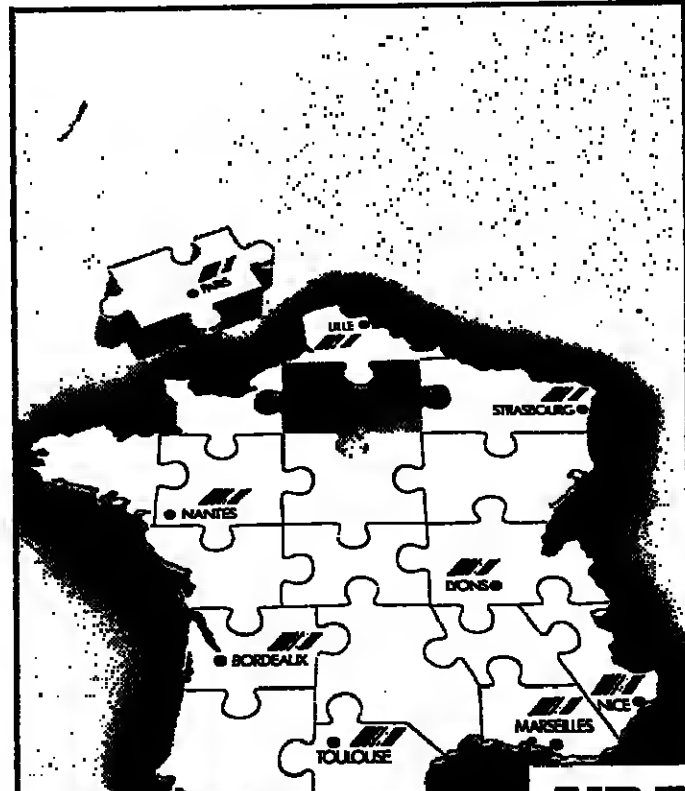
fell 18.17 yesterday to 586.18, matching the 30-month low point hit just before Christmas.

The developments highlight the continuing reverberations from the collapse of Pan-Electric Industries at the end of November, which led to the unprecedented three-day closure of the Singapore and Kuala Lumpur stock exchanges in early December.

The marine salvage, property and hotel concern was placed in receivership with \$5400m (US\$188m) in debts and commitments to purchase \$814m worth of shares. The exchanges were closed to arrange a

Continued on Page 16

## AIR FRANCE TO FRANCE: WELL FIT YOUR EVERY NEED.



Air France will fly you to more destinations in France more frequently than any other airline. With 123 direct flights a week.

From Birmingham and Manchester to Paris, or Heathrow to Bordeaux, Lille, Lyons, Marseilles, Nantes, Nice, Strasbourg, Toulouse and, of course, Paris.

And for the business traveller Air France offers schedules that make the most of your busy day. On many flights the comfort of your own special Air France Club Class. Direct to the business centres of France. One phone call takes care of your flight, hotel and hire car.

Whatever your reason for flying to France, fly in style with the airline that knows France best. Air France.

For style and service that fit perfectly.

AIR FRANCE

158 New Bond Street, London W1Y 0AY. Tel. 01-499 9511. Heathrow Airport: 01-759 2311. Manchester: 061-436 3800. Cargo Bookings: 01-877 2811, Prestel: 344150.

## CONTENTS

Europe	2	Currencies	33	France: voters get videotex message	2	UK broadcasting: the BBC adjusts its set	15
Companies	17-19	Editorial comment	14	Israel: Peres tries for his fourth goal	3	Lex: Guinness/DCL; TSB; GEC/Plessey	16
America	4	Euro-options	32	Telecoms: Intelsat keeps competitors in the cold	9	Australia: mining companies seek tax relief	20
Companies	17, 18	Financial Futures	32	Editorial comment: Channel link; Denmark	14	Management: tapping latent job potential	23
Overseas	3	Intl. Capital Markets	22	DCL/Guinness: a perfectly timed punch	14	United Arab Emirates: Survey	Section III
Companies	20-21	Letters	15				
World Trade	4	Lex	16				
Britain	6-8	Management	49				
Companies	26-28	Market Monitors	14				
		News and Matters	33				
		Money Markets	33				
		Raw materials	32				
Agriculture	32	Stock markets - Bourses	37, 40				
Appointments	25	Wall Street	37-40				
Arts - Reviews	12	London	34-37, 40				
World Guide	12	Technology	10				
Commercial Law	29	Unit Trusts	23-31				
Commodities	29	Weather	16				
Crossword	29						



## EUROPEAN NEWS

## Soviet war films under fire from ex-soldier

By Patrick Cockburn in Moscow

A SOVIET writer has attacked the quality of his country's films about the Second World War, accusing them of mock heroism, inaccuracy and sentimentality.

"Our soldiers deal with enemy tanks as if they were toys, blowing them up with hand grenades and Molotov cocktails," complains Mr Victor Astafyev, a former soldier. Party daily newspaper Pravda. He says he often wants to smash his television with stomach wounds burst into song.

German soldiers are shown being mown down like grass by Soviet submachine guns, writes Mr Astafyev, though in fact these were inaccurate and tended to jam. Experienced Soviet infantry went back to using rifles.

Films about the last war remain very much a staple of the Soviet cinema and television. Every at the 11 am showing this week of the latest Soviet war film, "The Battle for Moscow," about the first months of the German invasion of 1941, two thirds of the seats were full in the October Cinema on Prospekt Kalinin near the centre of the capital.

It is free from many of the mock heroics of which Mr Astafyev complains. Its central characters are Marshal Zhukov, the army commander, and Stalin. Both are portrayed with a degree of realism, although Stalin appears as too megalomaniacal and schoolmasterly a figure to quite carry conviction.

How many times "has the origin of victory been assigned to this or that geographic point," asked Mr Yevgeny Yevushenko, the Soviet poet, in a recent speech. He was referring to the habit of recent Soviet civil and military leaders to ascribe critical significance to the military front on which they themselves fought.

But Mr Astafyev complains that the films are historically inaccurate. He says the plywood tanks used in films blaze away while rolling forward, though in fact there was no chance of hitting a target until the tank stopped, and after four or five rounds had been fired the inside of the tank was filled with smoke.

German sufferings are too often disregarded on the screen, he believes. "The war, after all, was fought on two sides, but thus far it has been mainly portrayed in a one-sided way." The tragedy of the German people, plunged into war by Hitler, "is a very terrible tragedy which we have not yet comprehended."

The truth about the war, in which the Soviet Union lost 20m dead, should be told even when it is discreditable, says Mr Astafyev. "At the beginning of the war some of our poor excuses for generals had abandoned not only their headquarters staffs but even their entire armies," he says, too often trivialise and glorify the war and demean those who fought in it.

## Leading space scientist on trial in Poland

POLAND'S leading space scientist, Professor Jan Hanasz, and three colleagues went on trial yesterday accused of interrupting a state television transmission to urge voters to boycott general elections last year. Reuters reports from Warsaw.

Accused with Prof Hanasz, 51, are his assistant Dr Zigmunt Turlo, Dr Leszek Zaleski, a university teacher, and Mr Piotr Lukaszewski, an electronics technician.

They face up to three years' imprisonment if convicted by the court in Torun, northern Poland, on charges of illegal union activity and causing public unrest. The four were arrested last September in Torun where Prof Hanasz headed the astrophysics laboratory at the Copernicus Astronomy Centre.

Police alleged that they used a transmitter in Mr Lukaszewski's apartment to jam television programmes with appeals to voters to heed a call by the banned Solidarity free trade union to ignore the elections.

## FINANCIAL TIMES

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and as members of the Board of Directors, P. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London. Printed by Frankfurt-Verlag Drucker-GmbH, Frankfurt/Main. Responsible editor: C.E.P. Smith, Frankfurt/Main. Circulation: 34,000 Frankfurt on Mon 1. © The Financial Times Ltd, 1986.

FINANCIAL TIMES, USPS No. 100640, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 50th Street, New York, N.Y. 10022.

## Danish vote to back EEC reform forecast

By Hilary Barnes in Copenhagen

A MAJORITY of Danes will vote in favour of accepting the European Community reform package negotiated at the Luxembourg summit last month if the issue goes to a referendum, according to an opinion poll published here. It indicated that 48 per cent will vote in favour and 38 per cent against, with 14 per cent undecided.

At today's parliamentary debate the minority coalition

Government is expected to be voted down by a left-centre majority which wants Denmark to reject the reforms. If this happens, Mr Poul Schluter, the Prime Minister, has said he will hold a referendum on the issue, probably at the end of next month.

The outcome of today's debate, however, will depend on whether the rejectionist parties can unite to vote for a single resolution. The three

key parties — the Social Democrats, Socialist People's Party and Radicals — opposed the reform for different reasons. But yesterday Mr Ivar Nørgaard, the Social Democratic EEC affairs spokesman, was confident that he could write a resolution which all the rejectionist parties can support.

Meanwhile, Mr Uffe Ellemann-Jensen, the Foreign Minister, is planning a three-day tour of the capitals of the five largest EEC

countries, plus the Netherlands, to explain the position adopted by Parliament.

The opinion poll, published in the Jylland newspaper Jyllands-Posten, also showed overwhelming support for Denmark's continued membership of the EEC. If membership were submitted to a referendum, 59 per cent would vote to stay in, 33 per cent to withdraw and only 8 per cent were undecided.

Editorial comment, Page 14



Mr Nikolai Ryzhov, the Soviet Deputy Foreign Minister, with Sir Geoffrey Howe, the Foreign Secretary yesterday

## Soviet minister in London talks

By David Buchan

SIR GEOFFREY HOWE, the British Foreign Secretary, yesterday held talks in London with Mr Nikolai Ryzhov, a Soviet Deputy Foreign Minister, in the highest level Anglo-Soviet encounter for several months.

They coincided with unprecedented co-operation between the two countries in the evacuation of foreigners from Aden. Earlier in the day, Mr John Stanley, a junior Defence Minister, paid tribute to the assistance of the Soviet Union, whose embassy in Aden provided a gathering point for fleeing foreigners.

Mr Ryzhov is the most senior Soviet official to visit Britain since September, when rela-

tions between the two countries took a dive as they each expelled 31 of the other's diplomats and officials on charges of spying.

The level of diplomatic establishments and exchanges has been a major topic of Mr Ryzhov's talks with Foreign Office officials. In accordance with past British policy, the calling for Soviet representation in London was lowered by the number of those expelled in September to a total of 205. Britain, which has a much smaller embassy in Moscow faces no such restriction from the Soviet authorities.

Sir Geoffrey renewed his invitation to Mr Edward

Shevardnadze, his Soviet counterpart, to visit Britain in March, after the Soviet Communist Party congress took place next month.

Mr Ryzhov was also expected to amplify Mr Mikhail Gorbachev's latest arms proposals. Besides calling for elimination of all nuclear weapons by the end of the century, they also proposed mutual withdrawal of medium range US and Soviet missiles from Europe, without any longer insisting on Soviet SS-20 missiles to match existing British and French nuclear forces. Previously, Moscow has insisted that the British and French forces be added into the European nuclear balance.

## Madrid mourns 'old professor'

By Tom Burns in Madrid

Madrid is mourning the death of Professor Enrique Terno Galvan (87), who, as mayor for the past eight years, transformed the Spanish capital from a cultural backwater into arguably one of the most vibrant cities in Europe. His death and the subsequent pursuit of tolerance and reconciliation in the post-Franco period had turned him into one of Spain's best-loved political figures.

In the 1950s and 1960s, Professor Terno Galvan established himself as a tenacious opponent of Franco's regime.

He founded the Partido Socialista Popular, which was later absorbed into the mainstream Socialist party, and was elected mayor of Madrid in 1978.

As mayor he won extraordinary popularity. His air of a bemused intellectual, his gold rimmed glasses, his perpetual grey double-breasted suits, his stately manners and constant courtesy made him into something of a Madrid institution and he was known affectionately throughout Spain simply as "El Viejo Profesor".

Prof Terno Galvan's legacy to Madrid is the large investment to beautify the city and control pollution, the promotion of the new requirement on exporters to speed up payments from abroad.

## Bankers resigned to lira defence measures

By Alan Friedman in Milan

SENIOR ITALIAN bankers have put a brave face on the package of measures imposed by the Bank of Italy last week aimed at defending the lira from speculators in the foreign exchange market.

The measures included tight constraints on bank lending for the next six months, a requirement that exporters deposit in advance 75 per cent of foreign receipts, and higher interest rates on Treasury bonds.

Dr Nerio Nesi, chairman of Banca Nazionale del Lavoro (BNL), Italy's largest bank, said: "The measures were inevitable if we are to avoid a new realignment in the European Monetary System." He said the consequences for Italian banks would be the need to reduce loan advances and to "defend our deposits" against more attractive tax-free government bonds.

He feared there could soon be a general rise in the level of Italian interest rates — the prime rate is now 16 per cent. He also agreed with Dr Mario Monti, a leading economist, who described the package of measures as "a setback in the liberalisation process." Dr Nesi hoped the setback would be "a temporary as the central bank promised."

Dr Lucio Rondelli, managing director of Credito Italiano in Milan, said: "We will certainly need to adjust bank rates, but I hope it will only be a matter of fine tuning." He also lamented the setback in the road towards greater financial deregulation in Italy, but said "the package need not damage the economy." There should still be "sufficient room to finance the growth of the economy in 1986."

Businessmen, especially exporters, were less sanguine about the lira defence package. Mr Celso Battiston, chairman of the National Exporters' Association, called the moves "a cold shower for foreign sales." But the Bank of Italy maintained that exporters should speed up payments from abroad.

The six-month credit restrictions on bank lending came 24 months after the Bank of Italy abolished such constraints after many years. Foreign exchange speculation grew last November and December, contributing to a fall in growth in new bank loans for the last two months of 1985 equivalent to an annual level of 40 per cent.

## Greek-US move to fight terror

Greece and the US have agreed to co-operate more closely in sharing intelligence information and security training, in an effort to stamp out Libyan-backed terrorism.

Mr John Whitehead, US Deputy Secretary of State, said in Athens yesterday, after two days' talks with the Greek Government, Andriana Kiriakidou reports.

Mr Whitehead stopped in Athens on a tour of nine capitals to raise support for the US anti-terrorist effort, in the wake of the December attacks at Rome and Vienna airports.

## West German banks likely to support Baker plan today

By Jonathan Carr in Frankfurt

WEST GERMAN banks are likely to express broad support today for the US-sponsored "Baker plan" to ease the international debt crisis.

Top representatives of about 40 leading banks meeting here are expected to issue a statement backing the scheme in general, although they believe major details need clarifying. Banks in other leading industrial countries — including the US, Britain, Japan, Switzerland and France — have already said they favour the plan, outlined last October by Mr James Baker, US Treasury secretary.

But only now are the West German institutes getting together — at the invitation of the "big three" banks — Deutsche, Dresdner and Commerzbank — to hammer out a common view.

This delay was publicly criticised last week by Mr Walter Seipp, chief executive of Commerzbank, who felt it gave rise to foreign criticism and misinterpretation of West German intentions.

Other senior bankers here say they have noticed little such criticism so far, but agree it

may have been bad tactics to wait until now before pressing for a joint stand.

It is understood that while the "big three" banks were in broad accord weeks ago on the issue, the position of the Landesbanks and regional banks has remained in doubt.

Under the Baker initiative, commercial banks would put up \$20bn (£14.2bn) in new loans over the next three years for 15 deeply-indebted states. This would be flanked by support from international institutions, including the World Bank and Inter-American Development Bank.

Bankers here say the German share of the \$20bn would probably be about \$1.5bn — of which the "big three" banks alone might put up some Dk 1.3bn (\$530m).

A lot of key details need discussing, however, including the exact share-out of the lending burden among the banks. West German banks would like to see one or two more of their own special customer countries included among those debtor-states receiving the new injection of funds.

## Fianna Fail MP resigns to join O'Malley party

By Hugh Carnegie in Dublin

THE Progressive Democrats, an Irish political party founded after Christmas, received an important boost yesterday when a third MP from the opposition Fianna Fail resigned to join it.

The move by Mr Pearce Wyse, a former junior minister from Cork, makes the Progressive Democrats the third largest group in the Dail (Lower House) after Fianna Fail and the coalition Fine Gael and Labour parties.

Like Mr Desmond O'Malley, the former minister who founded and leads the new party, Mr Wyse was a long time opponent of Mr Charles

Haughey, Fianna Fail's leader. The other MP is Miss Mary Harney who was expelled from Fianna Fail for supporting the Anglo-Irish agreement on Northern Ireland.

The Progressive Democrats are campaigning on the need for government spending cuts, more private enterprise, looser church-state ties and conciliatory policies on Northern Ireland. They have had an impressive initial response, packing a series of public meetings and hope to hold the balance of power after the next general election, due in 1987, by stealing support from both Fianna Fail and Fine Gael.

## Swiss franc forecast to rise by 10% this year

By William Dullforce in Geneva

A 10 PER CENT rise in the value of the Swiss franc, this year is assumed in the latest forecast for Switzerland's economy from the Centre for Applied Economic Research (Crea) at Lausanne University.

This is the basis for its prediction that average annual inflation rate will decline from just over 3 per cent in 1985 to slightly more than 1 per cent this year. The 1986 estimate is some 1 percentage point lower than those proffered by other Swiss economic forecasting institutes.

Crea's predicted inflation rate also assumes that the national bank will succeed in holding growth in the monetary base to its target of 2 per cent this year. Interest rates are seen as remaining stable at their current low level with perhaps a slight tendency to fall.

A decline in the rate of growth of the gross national product from an estimated 4

per cent last year to 1.5-2 per cent in 1986 is predicted. This falls roughly on the mean of other prognoses. Crea's estimate that unemployment will remain stable at around 0.9 per cent of the labour force is also in line with those of other institutes.

Last year Crea predicted a 6 per cent increase in Swiss exports of goods during 1985, while provisional estimates from the customs authorities indicate an actual increase of 9.1 per cent. After examining and dismissing the hypotheses that the divergence would be due to an under-estimation of competitive factors or to technological breakthroughs by Swiss export industries, Crea decided the outcome was due to "a happy accident."

Its econometric model foresees a "return to normal" this year, with a 1 per cent growth in exports, which compares with the 15 per cent forecast by other institutes.

## Israel and EEC to hold talks on Iberian entry

By Laura Raun in the Hague

ISRAEL and the European Community will discuss measures to ensure that Israeli exports of flowers and produce to the Community are not harmed by the Iberian entry to the EEC.

Mr Ruud Lubbers, the Dutch Prime Minister and President of the EEC Council of Ministers, told Mr Shimon Peres, the Israeli Prime Minister, yesterday, that third countries trade with the EEC should not be damaged by Spain and Portugal's accession to the Community.

Israel exports to the EEC significant amounts of citrus fruits, vegetables and cut flowers which compete with Spanish products. Mr Peres was in the Hague for a three-day visit to discuss Israel's relations with the EEC and the Netherlands as well as the Middle East peace process.

Israel made no specific proposals to Mr Lubbers, according to a spokesman for Mr Peres. But the Israelis clearly want to protect their cut-

flower exports, which account for 7 per cent of the world market and \$25m a year to the Netherlands alone.

● Norway's farming organisations have reacted angrily to a suggestion that the country should relax restrictions on farm product imports from the European Community in return for lower EEC tariffs on Norwegian fish and fish products, writes Kay Gjester in Oslo.

The idea — not a new one — has been revived in a report which the Fishermen's Association commissioned from the Norwegian Business University in Bergen.

Mr Hans Haga, head of the Norwegian Farmers Union, said it was "distasteful" to try to play one of the nation's primary industries off against the other. He suggested that if the fishermen wanted concessions from the EEC they could offer something themselves — for example by allowing EEC fishermen greater access to Norwegian waters.

## EEC ministers reach compromise Stance agreed on export credit interest rates

By Quentin Peel in Brussels

EEC finance ministers hammered out a common position yesterday on government-backed export credit interest rates — out-voting West Germany and the Netherlands to reach agreement.

The first majority vote of the enlarged Community of 12 — including Spain and Portugal — enabled the member states to agree their negotiating stance for this week's talks at the Organisation of Economic Co-operation and Development (OECD).

The compromise on the proposed level of interest rates which state institutions must observe for export credit packages — the so-called Commercial Interest Reference Rate (CIRR) — would reduce the premium to make such rates more competitive with private finance.

The compromise would require state-financed exports to charge a

premium on top of the yield payable in the currency concerned on five-year bonds; the proposed range would be between 0.75 and 1.0 per cent for regular currency transactions, and 0.50 and 0.75 per cent for trade packages financed in Ecu — the European currency unit.

An extra limitation would add a margin of 0.20 per cent to any state export credit package offering extra benefits over private finance, such as fixed interest rates.

The deal still goes too far for West Germany and the Netherlands, who fear that it could provide hidden state subsidies to exporters.

It is likely to be opposed on the same grounds by the US at the OECD meeting.

The Community must now hope to win the support of other countries like Switzerland and Japan, to overcome the US opposition.

The election is adding a new dimension to the world's largest videotex service, writes David Marsh

## French voters get the message electronically

FRANCE'S politicians, along with several million of their compatriots, are roaming from corporate treasurers to pop music lovers and lonely hearts, are learning how to communicate electronically.

The election campaign now picking up steam ahead of polling for the National Assembly on March 16 has added a new dimension to France's burgeoning nationwide "teletel" videotex network.

Already the largest and most varied in the world.

The Socialists and the Right wing UDF Opposition party have both set up services to provide election information via Minitel electronic terminals being distributed to homes and offices around the country.

About 1.3m Minitels are now in place in France under a FFf 15bn (£1.4bn) programme promoted by the Direction Generale des Telecommunications (DGT), the national telecommunications authority, which aims to boost the number of terminals by 1.3m to 1.4m a year over the rest of the decade.

The terminals, screens with attached keyboards, costing about FFf 1,300 each, are mainly given away free. The DGT believes that increased telecommunications traffic as well as fees generated from providers of data banks plugged into the system will allow investment costs to be recouped by 1990.

The Teletel project now groups together more than 2,000 different services providing personal and business subscribers with news on everything from exchange rates, and theatre shows to possibilities

of amorous contacts with the opposite sex — the same-sex. The system is "interactive," enabling people to send and receive messages and relay data along telephone lines linking central computers. Glucous

of quizzing Mr Pierre Mauroy, the former Prime Minister, over his political future and the backers of the scheme hope to persuade President Francois Mitterrand and Mr Laurent Fabius, the Prime Minister, to answer questions over the Minitel later on in the campaign.

As well as being a unique method of acclimatising ordinary people to information

technology, the Minitel is also a shop window for French electronics companies.

The DGT is negotiating with other European countries, especially Britain and West Germany, over making the Teletel network accessible abroad. France stresses that the effort to popularise the Teletel, backed by finely-tuned marketing, gives the scheme much more widespread use than the Prestel and Bildschirmtext videotex projects mounted in Britain and West Germany.

The mass appeal makes the Minitel very original, says Mr Pierre Suard, managing director of the state-controlled tele-

communications group Alcatel whose teletel subsidiary makes the Minitel.

"A growing number of other posts and telecommunications authorities are starting to take an interest," says Mr Christer Ugander, head of European operations at the software group Cap Gemini Societe. The company set up the network for the electronic telephone directory which is the basic service provided by the Minitel.

Cap Gemini has recently sold videotex systems in Sweden and Norway based on Minitel technology. "At first, other countries thought we were crazy," he admits. "They didn't think we could get old ladies to

manipulate a keyboard like that."

One of the most widely publicised services on Minitel has been a dating system for gay people promoted by a newspaper in Alsace, in eastern France. "Hot" Minitel numbers proving the way for sexual contacts, the newspaper has large hoardings on Paris metro stations as well as in magazines.

"There are a lot of things people have dreamt up which go beyond technocrats' imagination," says one senior official at the DGT, which first conceived the programme at the beginning of the 1970s. "We are leaving the way open for

popular creativity."

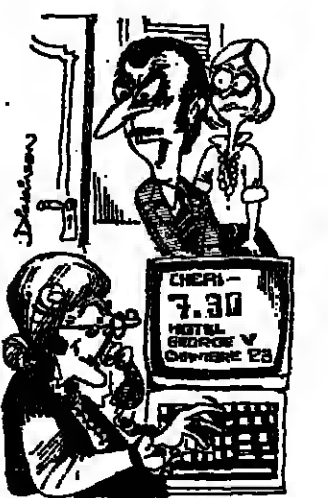
Roughly two new ideas are being added a day to the DGT's list of official services, linked by the country's Teletel network, which totalled 1,900 at the end of last year. Several hundred unofficial services have also proliferated. Newspaper groups, travel agents and hotel chains are large users. There are about 30 home banking networks offered by large banks, enabling customers to carry out transactions from their armchairs.

About half the services have been set up directly by professional bodies for the use of doctors, lawyers or accountants. Job offers, small ads, and games are also displayed over the wires.

Innovations this month include a system developed by Radio Tele Luxembourg, to allow listeners to vote directly their selection of top hit records, and a data bank set up by the Prime Minister's office to provide people with information on their civic rights.

Another advantage of Teletel is that information is relayed over the Teletel network at a uniform transmission price whatever the distance — making nationwide services a practicable proposition. But DGT officials also see uses for the Minitel in developing local contacts — a mayor communicating with his villagers, or a priest telling his parish of a new time for mass.

The Teletel system became so overcrowded last summer that the DGT stopped distribution of Minitels up to the end of August while work was carried out to erase trans-



"Your mother's never off that Minitel — your aunt can't have left her pen in the garden again."

mission bottlenecks. Traffic has since risen to 20 per cent above June levels with no problems. The system is now coping with 23m calls per month — each Minitel is used for an average of 37 minutes during this time, at a basic price to the caller of 38.5 centimes per minute.

The DGT has invested about FFf 2.6bn in the system so far, and is running a cumulative deficit of FFf 2bn. This is expected to rise further in the next few years before falling as the system becomes self-financing.

We still have four or five years of growth," says a DGT official. The limit will be reached with 8m terminals or one third of France's overall 23m telephone subscribers in 1990. By this time, the DGT hopes its job of making the French videotex-minded will have been accomplished.



## Fighting abates in South Yemen civil war

BY KATHLEEN EVANS IN KUWAIT

SOUTH YEMEN'S civil war, in which up to 8,000 may have died, diminished yesterday following reports that peace talks had begun under Soviet auspices between the forces of President Ali Nasser Mohammed and rebel leaders.

Heavy weapons are being withdrawn from Aden, the capital, and the ceasefire appears to be taking effect. The armed forces are attempting to bring life back to normal since Aden Radio yesterday. The rebels are thought to hold three-quarters of the city, with the president's supporters maintaining their hold on the Crater district said informed observers in the Gulf.

Meanwhile, the battle of the radios continues. Aden Radio, which two days ago announced the overthrow of the president and return to collective leadership, is now gaining credibility in the region as the official radio station of the country. With the numerous statements of support for the rebels it is broadcasting, it is viewed as a symbol of power and control for the opposition forces.

However, such is the shortage of concrete information from Aden that observers base their opinion that the rebels control the radio station on the fact that it appears to have a wide and varied collection of Arab revolutionary songs, such as an official radio station of any Arab Marxist state would maintain. "This is not a unique rebel station broadcasting on the same frequency. The rebels have taken control," said one commentator.

Aden Radio yesterday announced that rebel leader and ex-president, Mr Abdul Fatah Ismail, reported several times last week to have been executed, is still alive and leading the fighting—as are all other coup leaders, including Ali Antar, the vice president, and President Ali Nasser Moham-



Britain's Defence Minister, Mr John Stanley, yesterday outlined the "encouraging co-operation between British and Soviet forces in the South Yemen evacuation. He compared the link-up to the joint efforts during the Ethiopian famine crisis.

"It is very encouraging that despite our political differences, when it comes to humanitarian rescue or relief operations we can work together," he said on BBC Radio Four's Today programme.

med, variously reported to be in Ethiopia and the North Yemen capital of Sanaa, is now thought to have returned to South Yemen to the area of Abyan, a region to the east of Aden.

The Palestine Liberation Organisation has also offered itself as a mediator, though it is unclear whether the troops dispatched yesterday from Sanaa have been allowed to enter the country.

The Soviet Union is reported to have about 1,000 troops in South Yemen, some in the capital and others stationed on the island of Socatra.

## S. Africans plead not guilty to treason

TWENTY-TWO black South African dissidents went on trial yesterday on charges of murder and seeking to topple the country's white-dominated government by force. Reuter writes from Delmas, South Africa.

They pleaded not guilty to the charges, which carry a possible death penalty.

Relatives and well-wishers crowded into a magistrate's court at Delmas, a sleepy provincial town 40 miles east of Johannesburg, where the trial—the biggest such case for a quarter century—was moved for security reasons.

The accused range in age from 21 to 61. Some have been in prison since September 1984, and all have been refused bail. They include former top officials of the United Democratic Front (UDF), the main internal group fighting apartheid, as well as little-known activists from community associations.

All face charges of treason and murder, which can carry the death penalty, and additional charges of terrorism, subversion and furthering the aims of the banned African National Congress (ANC).

The trial is expected to last at least a year. Some of the accused replied nervously when asked to plead, but Mr Terror Lekota, the UDF publicity secretary, told the court firmly: "I plead not guilty, and I would like to reaffirm that my organisation, the UDF, is committed to non-violent change."

Yesterday's opening session was interrupted when Judge Kwens Vankijhorst adjourned the trial until today after the state attorney inadvertently revealed the name of his first witness, whose identity he had wanted to keep secret.

The presiding lawyer, Mr Filip Jacobs, had asked to have the testimony of a former ANC member heard in private, saying the witness feared attack by radicals if he were identified.

## Philippines bans observers from polling stations

PHILIPPINE election officials yesterday banned all foreigners from polling stations in next month's presidential elections, including US observers invited to watch for cheating, Reuter reports from Manila.

The ban could affect hundreds of foreign observers and news correspondents. Officials said they could be jailed for up to six years or deported if they went within 50 metres of any of the 90,000 polling stations on election day, February 7.

President Ferdinand Marcos, campaigning for re-election after 20 years in power, has invited foreign observers to see that voting is "clean, fair and honest."

The ban was announced amid growing irritation in the pro-government press over the degree of US attention to the election. Several columnists have commented on the timing of a US congressional investigation into alleged US property investments by Mr Marcos, his wife Imelda, family and close friends.

## Peres continues peace talks in The Hague and London

MR SHIMON PERES, the Israeli Prime Minister, probably will continue his talks with Mr Richard Murphy, the US Middle East envoy today or tomorrow to discuss a possible Middle East peace conference, Laura Hanna reports from The Hague.

The meeting in London or The Hague raises speculation

that progress is being made on arranging an Israeli-Arab peace conference. Discussions are expected to centre on possible participation of the Soviet Union in a peace conference and who would represent the Palestinian people.

Mr Peres told Mr Murphy during a 2½-hour meeting yesterday in The Hague that freer emigration of Soviet Jews could

make Soviet representation at a peace conference more acceptable. "Opening the gates to Jewry" would be more important than Soviet diplomatic recognition of Israel, Mr Peres told Mr Murphy.

A spokesman for Mr Peres declined to say whether the Dutch were asked to press the Israeli position in Moscow, where the Netherlands represents Israeli interests.

Mr Peres was in The Hague for a two-day visit to discuss the Middle East peace process and Israeli-European Community relations with Mr Ruud Lubbers, the Dutch Prime Minister. Mr Lubbers currently chairs the EEC's Council of Ministers.

Mr Murphy was in The Hague as part of a diplomatic tour of Europe, which includes efforts to renew US attempts for a peace conference.

Mr Peres met with Mr Lubbers for 1½ hours yesterday to discuss peace efforts, anti-terrorism, Soviet Jewry and bilateral issues including Israeli agricultural exports, research and development co-operation and Third World aid.

David Lennon in Tel Aviv considers the Labour Party leader's aims and achievements

## Israeli Premier tries for his fourth goal

WINNING only a two-year term as Israel's Prime Minister, rather than the more usual four years, appears to have convinced the mind of Mr Shimon Peres on an unswerving drive to attain four specific goals.

● Withdrawing the troops from Lebanon;  
● Stabilising the economy;  
● Improving relations with Egypt and  
● Seeking peace negotiations with Jordan.

With substantial progress already achieved on the first three issues, Mr Peres says he now intends to devote "all my efforts" in the remaining nine months in office to the fourth goal, "to get the peace process moving with Jordan."

The presence of Jordan's King Hussein in London and the arrival in Britain this evening of the Israeli leader, with the renewed mediation efforts by Mr Richard Murphy, President Reagan's special envoy, have fuelled the hopes that Mr Peres' target may be within reach.

The Jordanian monarch has made it clear that he believes time is working against a peaceful settlement of the Palestinian issue. That view stems from the belief that it will be easier to negotiate the future of the West Bank with a Labour Party leader such as Mr Peres than with Mr Yitzhak Shamir, the Foreign Minister and leader of the right-wing Likud bloc, who is to take over as premier in October.

Following the inconclusive outcome of the 1984 elections it was this agreement to rotate the leadership of the Government half way through the term of the Parliament (Knesset) which enabled the two main parties to share power in a national unity government.

Serving first, Mr Peres came to power at a time when Israeli soldiers were still deep inside Lebanon and suffering daily attacks; when inflation was raging at over 400 per cent annually; and relations with Egypt were at their lowest point since the signing of the 1979 peace treaty.

He had to tackle these problems while sharing power with the same Likud politicians whose military, economic and political mismanagement created the situation he was setting out to rectify. And the new premier had to do this without offending his opponents-turned-coalition-partners.

The degree to which he has succeeded in attaining the first three of his goals can be contested. Some fear that the achievements may be only temporary. But even his strongest critics grudgingly admit that Israel is a changed country since Mr Peres took power.

In the course of the past 15 months the Labour Party leader has also succeeded in changing his own image from that of a



● Mrs Thatcher (below) is well-briefed on Arab views for her meeting with Mr Peres



## UK EDGES INTO PEACE PROCESS

FOR AN up-to-date assessment of Arab thinking on Middle East peace prospects there is probably no better place for Israeli Prime Minister Shimon Peres to be than London, where he arrives today. Sir Geoffrey Howe, the British Foreign Secretary, spent the first half of last week talking at length with three Gulf rulers, including King Fahd of Saudi Arabia, and then on Friday, together with Prime Minister Margaret Thatcher, saw King Hussein of Jordan.

A large part of those conversations were taken up by an exchange of ideas on the future of King Hussein's efforts to nudge representative Palestinians towards the negotiating table and the framework through which this would be best achieved.

With Mr Richard Murphy, the US assistant Secretary of State, also in Europe and in contact with Mr Peres and King Hussein, there is sufficient diplomatic activity to arouse modest hopes of a new impetus that might help to offset the damage caused by recent terrorist outrages.

However, despite its long association with the Middle East, the British Government

remains very self-deprecating about its ability to influence events. It is not an attitude which is shared in the region. For example, Mrs Thatcher's overtone last autumn to two members of the Palestine Liberation Organisation's executive committee aroused enthusiastic speculation about the re-emergence of a more overtly political British role.

Similarly, Mrs Thatcher's opposition to economic sanctions against Libya and her rejection of a cross-border military response to international terrorism are also appreciated. There is also much more in common between the European Venice Declaration on the broad principles of a Middle East settlement and the Arab view as enunciated at the Pex summit than there is common ground with President Reagan's proposals, which appear to offer less to the Palestinians in their quest for self-determination.

It is on these areas that Mrs Thatcher and Sir Geoffrey will probably seek to concentrate during their talks with Mr Peres, rather than on the format for an international peace conference.

Until there are signs of movement on more fundamental issues, the British Government fears that the chances of any international conference making progress are extremely slim.

Mrs Thatcher will be particularly keen to hear if Mr Peres has further proposals for easing the daily conditions of the Palestinian people living under occupation on the West Bank and Gaza. This, the British Government believes, would contribute to "the period of sustained calm" advocated by Sir Geoffrey when also warning moderate Palestinians that extremist terrorism was robbing them of their credibility.

But there will also be plenty of encouragement for Mr Peres in London. His administration is viewed as being far preferable to the one that threatens to follow if this autumn. If Mr Peres was to win the next election and construct a workable coalition, the British might yet be tempted to take a few more chances for the cause of peace.

Roger Matthews

## Gandhi appoints three as Cabinet ministers

BY K. K. SHARMA IN NEW DELHI

MR RAJIV GANDHI, India's Prime Minister, yesterday appointed three ministers to his Cabinet to replace those switched at the weekend to senior posts in the ruling Congress I Party.

Mr P. Shivshankar was sworn in as Minister of Commerce in place of Mr Rajun Singh who has been made vice-president of Congress I, a job that makes him virtually the executive head of the political organisation.

Mr Chandra Shekhar Singh and Mr P. A. Sangma became Ministers of Petroleum and Labour, respectively, in place of Mr Nawal Kishore Sharma and Mr T. Anjiah, both of whom appointed general secretaries of Congress I, in Mr Gandhi's attempt to revitalise the ailing party.

Hundreds of militant Sikhs waving swords and ceremonial daggers yesterday reoccupied their office in the religion's holiest shrine hours after they were forced to vacate it by moderates, Reuter reports from

New Delhi. A senior Punjab policeman said that there had been no bloodshed as the youth factions scuffled briefly before the militants entered the room.

Indian scientists said yesterday that a powerful explosion in the front cargo hold probably caused an Air India jumbo to crash off Ireland last June. Two Sikh groups had claimed responsibility for planting a bomb on the flight.

The scientists' report made no direct reference to a bomb on board although it supported earlier government findings that an explosion probably caused the crash.

A Pakistani court sentenced three Indian Sikh separatists to death and seven others to life imprisonment for aircraft hijacking. Reuter writes from Islamabad. They were members of groups who hijacked Indian airliners to the Pakistani border town of Lahore, capital of Punjab province, in September 1981 and July 1984.

devious, unscrupulous, tricky politician to that of a talented and patient leader with a stature which is verging on the statesmanlike.

There can be little doubt that the long wait which the youthful technocrat had to suffer before finally achieving power will fuel his desire to maintain this changed public perception. This lends credence to his oft-repeated declarations that he does indeed intend to honour the rotation agreement and hand over power to Mr Shamir later this year, despite the pressure from within the Labour Party to generate a crisis which will lead to the collapse of the coalition.

It also makes good sense to honour this pact, because he will still be in a position to topple the coalition at any time during the following two years, when the Likud bloc will be as dependent on Labour participation in government as Labour as dependent on the Likud today.

That there are still Israeli troops in southern Lebanon may be a source of criticism overseas, but as far as the Israeli population is concerned the bloody and painful involvement in Lebanon has ended.

The second target set by Mr Peres—of restoring stability to the economy—has certainly

been achieved as far as the general public is concerned. After 445 per cent inflation in 1984, prices rose only 14 per cent in the last five months of 1985.

Even though this has been accompanied by a massive 30 per cent erosion in wages, most people appear pleased with the relative price stability, brought about by statutory wages and price controls.

"The frantic urge to rush out and buy things because of the fear that prices would rise tomorrow has gone. Life is much calmer now," one housewife explained with a sigh of relief. Unemployment has risen to

7.5 per cent. While low by Western standards, this is considered high in a country which believes that it must provide jobs if it is to be able to attract immigrants, which is the raison d'être of Zionism.

The number of bankruptcies and companies in urgent need of state support to stay afloat are at an all-time high. "They are killing inflation," says one Tel Aviv businessman, "but the economy is in a real slump."

Despite this complaint, he adds, "while Peres is not a charismatic man, he knows how to govern. There is a feeling that the country is in better hands, more sober hands, that somebody is handling the business."

On Egypt, Mr Peres's dogged persistence has finally persuaded his Likud colleagues to accept a formula for resolving the dispute over the Taba enclave in the Sinai which could lead to a genuine improvement in relations with Cairo.

With this record of achievement, it would be foolhardy to dismiss the prospects of Mr Peres getting at least a start to negotiations on the Palestinian issue. That could open up the prospects for new elections in Israel, which might give the Labour Party leader a chance to win a full four-year term in office.

## Budget seeks further cut in inflation

ISRAEL'S budget for 1986-87, which was tabled in the Parliament (Knesset) yesterday, aims at capitalising on the dramatic reduction in inflation achieved in the last five months, and containing it to a level of 1 to 2 per cent a month, David Lennon writes.

Mr Yitzhak Moda's, the Finance Minister, said that the five goals of his economic policy are price stability, continued improvement in the balance of payments deficit, creating condi-

tions for balanced growth, increasing productivity and encouraging savings.

The 30.3bn New Shekel budget (\$21.5bn) is 4 to 5 per cent lower than the budget for the current year, according to Treasury officials. Defence and debt servicing again account for more than 50 per cent of the total.

Social services, health, welfare and education will all suffer cuts in the new budget. The prices of subsidised basic

commodities and transport are also due to rise substantially.

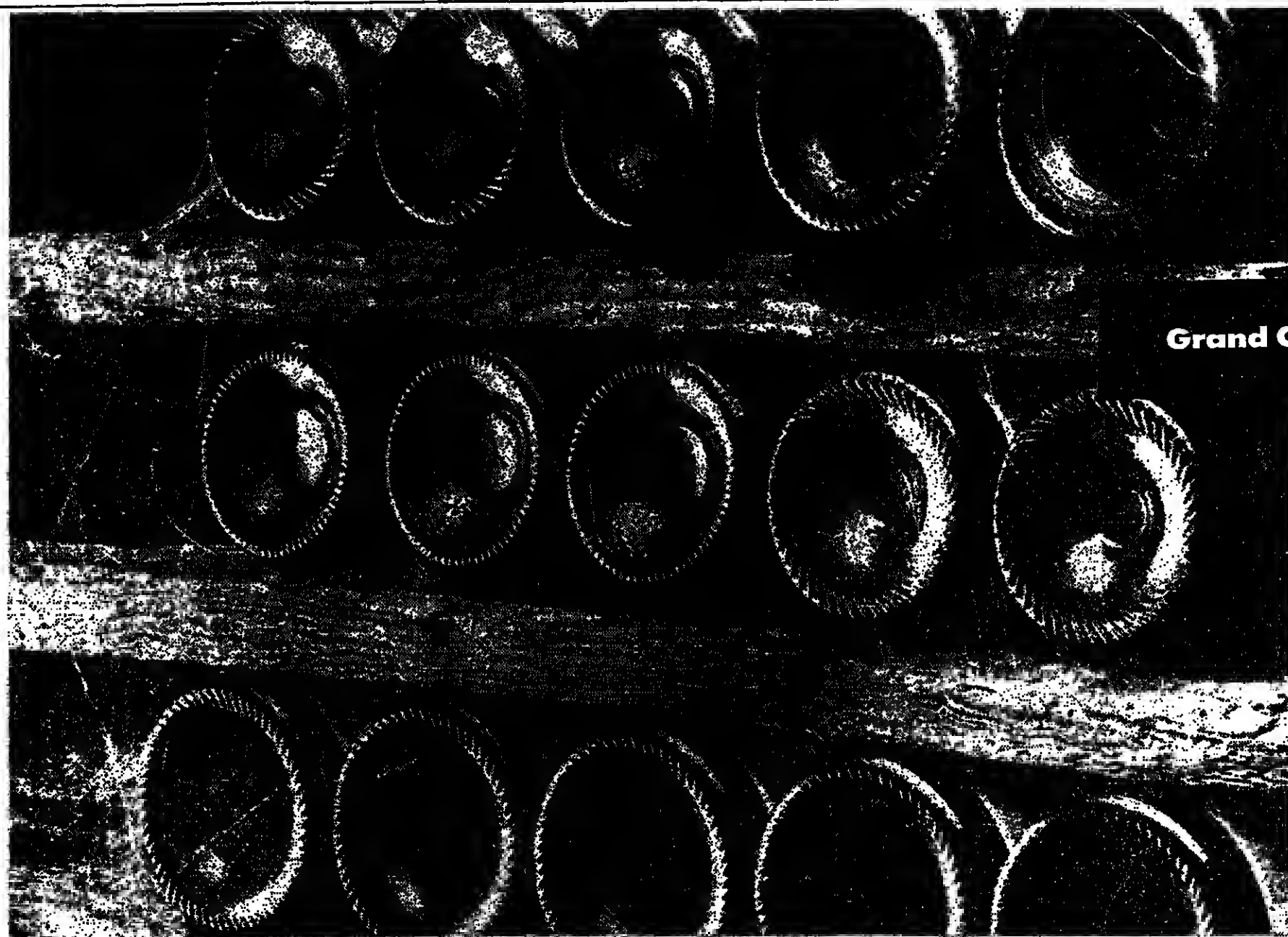
Monetary policy for the coming fiscal year aims at easing credit controls and making possible reductions in the real interest rate. This is currently at about 50 per cent per annum.

While some business taxes are to be cut, the Treasury foresees a 3 per cent growth in tax revenue next year. Income from direct taxes should rise 4 per cent, while revenue from indirect taxes falls 2.5 per cent,

commodities and transport are also due to rise substantially.

Monetary policy for the coming fiscal year aims at easing credit controls and making possible reductions in the real interest rate. This is currently at about 50 per cent per annum.

While some business taxes are to be cut, the Treasury foresees a 3 per cent growth in tax revenue next year. Income from direct taxes should rise 4 per cent, while revenue from indirect taxes falls 2.5 per cent,



## Grand Cru or Vin Ordinaire?

The ability to differentiate between the ordinary and the truly extraordinary requires not only perception, but also considerable practice. This quality is basic to success. Especially in banking.

Discerning clients expect advice and solutions grounded upon insight and experience. And not on guesswork.

It's for this ability that an increasing number of both private and institutional investors are turning to the services of Bank Vontobel.

In 60 years, Bank Vontobel has evolved from a small Swiss brokerage house to an internationally oriented bank. Members of the Zurich Stock Exchange, we are respected beyond our size for our healthy spirit of enterprise, professionalism, and, for our strong sense of commitment to our clients.

With a time tested philosophy of acting rather than reacting, we confidently offer a full range of financial services, from portfolio management, investment counselling to trading in securities, foreign exchange, precious metals. For people who appreciate the reassuring feel of Swiss perfection at work for them.

**BANK VONTOBEL**  
Zürich

The professionals with the personal touch.

Bank J. Vontobel & Co. Ltd., Bahnhofstrasse 3, CH-8022 Zurich, Switzerland, Tel. 01/488 7111  
Vontobel USA Inc., 450 Park Avenue, New York, N.Y. 10022, USA



## AMERICAN NEWS

## US airline to cut 1,000 jobs as labour talks fail

BY TERRY DODSWORTH IN NEW YORK

EASTERN AIRLINES, the beleaguered Miami-based carrier, moved into open confrontation with one of its trade unions yesterday when it announced draconian cost-cutting measures amongst its 7,300 cabin staff.

The move, outlined shortly after the conclusion of unsuccessful labour mediation talks, includes about 1,000 job cuts, salary reductions of 20 per cent for the remaining flight attendants, and work rule changes that will require attendants to work additional hours and more days per month.

Eastern's statement followed shortly after the ending of a 30-day "cooling-off" period during which the company and the flight attendants' union attempted to reach a wage agreement with the help of the National Mediation Board.

Because the talks ended unsuccessfully, both the company and the union had the

right to take whatever action they wished to bring about a conclusion to the wage dispute, although the union said immediately that it did not intend to strike before the beginning of March.

The company has been looking for cost reductions from all of its three main unions as it approaches another critical series of meetings with its lenders. In order to win an extension of relaxed terms on about \$2.5bn (£1.74bn) worth of debt, Eastern has to show concessions from the unions by the end of next month.

The crisis at Eastern, which slipped into loss at the end of last month and is facing a renewed price war in the US, was underlined the week-end by Mr Walter Wallace, chairman of the National Mediation Board, who said that the company's financial position was "perilous".

There have been suggestions, strongly denied by the company, that it might choose to file for bankruptcy under the chapter 11 proceedings, which would allow it to reorganise and probably redraw its labour contracts, under the protection of the courts.

Mr Wallace also hinted that the company's lenders may take unilateral action, saying that they were preparing to take steps which he could not reveal.

Following its fourth quarter figures last week, which showed a \$67.4m loss, Eastern announced that it was deferring payment on its preferred dividend.

Mr Frank Berman, chairman of the company's lenders, blamed the company's difficulties on fare-discounting and "relentless expansion in key eastern markets by carriers with significantly lower operating and employment expenses."

## Discounting takes its toll

IT IS good news for airline passengers on the eastern seaboard that tickets for the busy New York-to-Washington route can now be bought for as little as \$19 (£13.20).

But it is bad news for such major operators as Eastern Airlines which, because of rampant airline ticket discounting, sees itself faced with a strike by flight attendants and has countered by threatening layoffs and substantial cuts in wages for members of its Transport Workers' Union.

Another less serious effect is that airport taxi fares now are often the biggest single cost item in any short-haul air traveller's budget.

People Express, the rapidly growing cut-price US airline, recently introduced the \$19 fare between Newark, just across from Manhattan and Washington's Dulles Airport. Since Dulles is 26 miles outside Washington, most people still prefer to fly to Washington's National Airport which is close to the city centre.

Even so, the cheapest one-way airfare between New York and Washington—National—is only \$39, little more than the cab fare from Manhattan to Newark.

The New York-to-Washington route is about the same distance as London-Paris on which

William Hall reports from New York on the consequences for airlines of heavy cuts in ticket prices

British Airways' cheapest one-way fare is the equivalent of \$101. While the \$19 People Express fare is designed to generate traffic on a new route and will probably be substantially raised in time, US air fares have recently sunk to levels unheard of in Europe.

Last week, British Airways in New York said \$72 was its cheapest one-way fare between London and Glasgow, and the London-Frankfurt route a distance of 400 miles—the cheapest ticket costs the equivalent of \$142.

The 650 miles flight between New York and Cincinnati can cost as little as \$29 and the 1,600 mile New York to Houston trip costs a minimum \$39.

After significantly on troubled Eastern Airlines.

People Express, which carries more than 1m passengers a month, has spearheaded the

current price war with some obvious loss leaders such as its San Francisco-to-Buenos Aires fare of \$99. But virtually all competitors in the US are cutting fares.

The Air Transport Association (ATA) says that in the first 11 months of 1985 86.9 per cent of all passengers were travelling on discounted fares, with the average discount fare being over 40 per cent.

Winter is traditionally slow for the US airlines, and there is nothing new about the timing of the current price war. Some analysts argue that since the deregulation of the US airline industry in the late 1970s, the major carriers have learned to live with the periodic fare battles.

Airline managements have become more sophisticated in managing load factors. The ATA says that in spite of the recent price cuts the average fare was only down 6.6 per cent in the first 11 months of 1985 and for much of last year the industry's load factor was higher. The drop in oil prices has also helped most carriers.

However, while deregulation continues to be a boon to the consumer there is growing concern that the price cutting could lead to another wave of bankruptcies.

## Brazil and creditors aim for March deal

By Peter Montagnon, Euromarkets Correspondent

BRAZIL and its leading bank creditors have set a deadline of the middle of March for completion of negotiations on a package to restructure debt falling due in 1985 and 1986.

The package is expected to be an interim arrangement that could be fused into a full-scale multi-year rescheduling agreement once the banks have had more chance to evaluate the country's economic performance.

It is expected to involve a seven year rescheduling of debt which fell due in 1985 and a one year extension to March 1987 of some \$3bn (\$5.5bn) in 1986 maturities and \$15bn in short term loan commitments.

In talks which were adjourned over the weekend, Mr Figueiredo, Brazil's central bank governor, and the Citibank-led group of leading lenders reached an outline agreement on the package. Bankers stressed yesterday, however, that much negotiation on specific points remains to be done.

The two sides are due to meet again next week.

Meanwhile, a letter sent yesterday to all bank creditors said that interim arrangements would be instituted for handling debt falling due between now and March 15. Creditors were also asked to maintain short term loan commitments at their present levels.

The restructuring package will basically give Brazil a one-year breathing space on its foreign debt, but will not obviate the need for it to seek international Monetary Fund assistance ahead of congressional elections due in November.

Brazil has refused to seek a formal IMF programme and creditor banks remain acutely worried by the recent sharp acceleration of inflation there.

Some bankers are also worried that even a watered-down package such as is now contemplated might prove hard to sell to smaller creditors amid continuing rumours over the Government's refusal to stand fully behind three private sector banks that failed last year.

## Martin Luther King's work remains unfinished, reports Reginald Dale Blacks await economic breakthrough

MOST PUBLIC holidays in the US are devoted to consumption. They tend to be the occasion either for "pigging out" with food and drink or for a shopping spree at one of the almost constant "sales" that fulfil one of the nation's main recreational needs. Yesterday was different.

For the first time, the nation, or at least some of it, officially stopped work to honour the Rev Martin Luther King, the first black man to be dignified with such status, alongside Washington, Lincoln and Christopher Columbus.

Under a law passed in 1983, the third Monday in January is henceforth a federal holiday for reflection "on the principles of racial equality and non-violent social change" that Dr King espoused until his assassination on a Memphis motel balcony on April 4 1968.

It took his supporters nearly 16 years to persuade Congress to recognise his birthday—by which time he would have been 57 on January 15—as the 10th national holiday. (The last time the list was extended was in 1941 when Thanksgiving Day was awarded official status and the understanding now is that 10 is enough.)

The week-long celebrations that culminated yesterday with speeches, services, prayers and parades were marked by a few disgruntled rumblings from white supremacists.

Eighteen states did not recognise the holiday, fewer than 20 per cent of private sector employees. The day off, however, by a strange twist of fate, some southern states combined the celebration with remembrance of Robert E. Lee, the Confederate commander-in-chief of the 1860s, whose birthday happens to fall on January 19. Virginia threw in another legendary southern hero, of the same war, Stonewall Jackson, to make it Lee-Jackson-King day.

By and large, however, the



Vice President George Bush and Coretta Scott King place a wreath at the crypt of Dr King yesterday

long controversy is over and former political opponents of the holiday, including President Ronald Reagan, have been enthusiastically joining the bandwagon.

For blacks, it has provided a moment to pause and take stock of their progress in the 20 years since great civil rights battles of the 1960s, learn about their heritage and, as Dr King's son puts it, "recommit" themselves.

The general conclusion has been that while considerable strides have been made, they are not enough.

Dr Linda Williams, an analyst at a Washington think tank that specialises in black issues, is fairly typical in pointing out that black participation in politics, education and society in general has advanced strikingly since Dr King first blazed the names of Selma, Montgomery and Birmingham, Alabama, across the South's headlines as symbols of protest and defiance.

What is still missing, she

says, can be summed up as economic rights—the jobs, the business opportunities, the statistics are harsh. Last month's unemployment figures, the lowest since Mr Reagan took office five years ago, still put black jobless at 14.9 per cent against 9.9 per cent for whites.

The number of black families living below the official poverty line has risen from 32 per cent in 1960 to 42 per cent today, according to Mr Williams. Gray, the black Congressman from Pennsylvania who chairs the House budget committee. Half of black children live with a single parent in the so-called female-headed households that are typically also often the poorest. The median income of black families, at 56 per cent of whites, has hardly changed in 20 years.

But the demand for "economic rights" is not taking the form of the radical "civil rights" protests of the 1960s, even if Dr King is revered as

the most inspirational leader in black American history. The 1984 Presidential candidacy for the Rev Jesse Jackson did not achieve the breakthrough that many blacks had hoped for, but it symbolised determination to work through the political process, rather than against it.

Mr Reagan, who in recent days has virtually co-opted Dr King as a fellow-believer in the "promise and opportunity" of America, believes that economic growth is the answer and that it has been working. It is true that his standing among blacks in recent opinion polls, though down from last year, is higher than it used to be.

Only 11 per cent of blacks voted for Mr Reagan in 1984, but last week 23 per cent said that they approved of his handling of the presidency. That was probably for much the same reasons given by most other Americans—continued economic recovery and the "fairness" of his handling of the Soviet relations.

Although the Administration is now considering weakening government's affirmative action guidelines designed to promote black jobs and businesses, there have been few overt racial issues in the past year.

Nevertheless nearly two out of three blacks disapproved of Mr Reagan's performance in the White House in the latest poll, half said his economic policies had helped blacks back and 56 per cent said that they "think of Ronald Reagan as a racist."

That last figure should be seen against other responses in which over 80 per cent of blacks said that there was either a "great deal" or a "fair amount" of anti-black prejudice among whites in general.

Yesterday's observance of the King holiday was meant to be a gesture of national reassurance that the country was still over 12 per cent of the population) that it is not necessarily so.

## Haiti protests reach capital

THE PROTESTS against the dictatorship of Jean Claude Duvalier, President for Life of Haiti, have reached Port Au Prince, the capital for the first time, after starting in November, writes Caine James in Kingston.

The police mounted road blocks around the presidential palace on Saturday and aborted a march by 3,000 women

## FMLN steps up attacks

GUERRILLAS of the Faribundo Martí Liberation Front (FMLN) have stepped up their attacks on strategic targets in El Salvador with the onset of the dry season. Over the past two weeks they have concentrated their attention on the nation's power supplies with devastating effect, our Foreign Staff writes.

Over the weekend disruptions to power supplies through

sabotage forced the state power company to introduce rationing. Officials of the Lempa River hydro-electric commission said that sabotage to power lines caused blackouts in 12 out of 14 provinces.

Attacks on El Salvador's precarious power system have been accompanied by a new effort to dominate the country's main road networks.

## WORLD TRADE NEWS

## French trade surplus with US for first time in 35 years

BY DAVID MARSH IN PARIS

FRANCE RECORDED a trade surplus with the US for the first time in at least 35 years, although its trade performance with other big industrialised countries deteriorated.

Announcing details yesterday of France's overall trade figures for 1985, Mme Edith Cresson, Trade and Industry Minister, also said she believed France's economic relations with the Soviet Union were starting to improve after several years of disappointingly low export orders.

Mme Cresson has just returned from a meeting in Moscow of the joint Franco-Soviet commission dealing with a FFr 11.5bn (£988m) Soviet contract for the French steel group Usinor was signed.

The climate during the meeting was "very modified" compared with previous talks, holding out hopes that Moscow's "lack of will" over providing France with large capital goods contracts could be changing, she said.

On the trade statistics, which showed France's deficit with the rest of the world practically unchanged last year

## EEC 'taking hard line on Saudi chemicals'

By Tony Jackson

THIS YEAR'S reimposition of tariffs on Saudi Arabian petrochemicals represents a new hard line stance by the EEC, says the head of the Saudi Basic Industries Corporation (Sabic).

Mr Ibrahim Salameh, managing director of Sabic, said "these tariffs come as a total surprise to Sabic, in that they represent a major shift in EEC policies towards imports of GCC (Gulf Cooperation Council) petrochemicals."

EEC tariffs, first introduced in 1983, are applied on a calendar-year basis. Tariffs on Saudi linear low-density polyethylene (LLDPE) high-density polyethylene and methanol were reimposed this year on January 6, 9 and 13 respectively.

Mr Salameh said "it is alarming to note that last year, the EEC waited seven months to reimpose tariffs on the products under the Generalised System of Preferences (GSP), while this year it took the EEC Commission only five working days to impose duties on LLDPE."

"These new developments clearly indicate that the continuous protectionist sentiments and policies of the EEC against Saudi Arabia's growing petrochemical industry still prevail, even though the kingdom continues with its liberal free-trade attitude towards EEC exports," Mr Salameh added.

Dr Hans Albers, president of the German chemical industry association (VCI), rejected charges that EEC tariffs represented protectionism. Polyethylene tariffs had been reimposed according to the rules of the system, he said.

"The reintroduction of the tariff, along with the withdrawal of preferential treatment, cannot be described as protectionism, especially since similar tariffs apply in the US."

## Work in emerging areas should expand trade opportunities, Peter Marsh writes Space industry set for steady growth

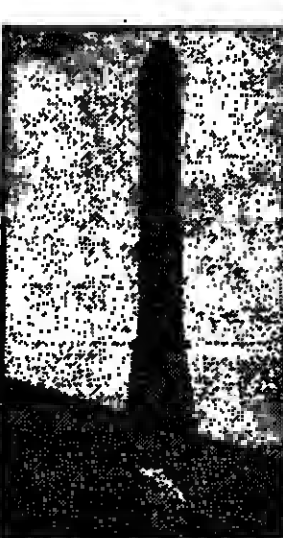
THE WORLD'S space industry looks set for a period of steady growth, fuelled by an increased demand for telecommunications satellites and by work in emerging areas such as earth-mapping and low-gravity materials processing.

In addition, moves by governments to deregulate space activities, for instance by opening up telecommunications markets, and to organise large, co-operative ventures, such as the international space station planned for the 1990s, should expand trade opportunities.

These are among the conclusions of a report from the Organisation for Economic Co-operation and Development (OECD) on the world's space industry. The document says that in telecommunications satellites alone, the traffic-carrying capacity of spacecraft in orbit is doubling every four years.

In 1984, the 60 or so Western non-military telecommunication satellites carried 1,130 trans-mitting and receiving devices for radio signals (transponders). This figure, 10 times the number for 1972, is expected to increase to 2,500 by 1990.

Between 1983 and 1990,



of which \$15bn was spent by the US.

The government investment supports Western space industry which in 1983 had combined annual sales of \$7.5bn, \$5.9bn of which was due to US companies.

This reliance on government contracts is rightly changing, according to the report, as private companies start to fund space developments themselves. In Europe, for instance, Ariane space, a company based near Paris, which has a mixture of public and private shareholders, is selling launch services using the Ariane rocket.

In the US, several companies are taking over from the National Aeronautics and Space Administration (Nasa) in activities related to the space shuttle fleet.

For instance, Astrotech has a contract from Nasa to prepare satellite launch vehicles for flight inside the shuttles while companies such as McDonnell Douglas sell the small rockets needed to boost satellites from the low orbits reached by the vehicles to higher positions above the earth.

Despite space technology's

glamorous image, the future for export-oriented activities is by no means assured. Doubts exist over the long-term value of experiments on space platforms to turn out materials in low gravity. As a result of the uncertainties, says the report, private companies are reluctant to fund their own research in this area and the lion's share of the costs will continue to be borne by governments.

Even in the established area of communications satellites, plans for launches could be thrown into disarray by factors such as increased competition from terrestrial communications systems based on fibre optics and by market factors, for instance the lower than expected demand in the US for direct-broadcast TV craft.

As a sign of the uncertainty recent forecasts from Nasa predict that commercial communications satellites will be launched at the rate of about 10 a year between 1987 and 1989, which is roughly half the rate projected by the OECD report.

The Space Industry—Trade Related Issues, OECD 2 Rue Andre Pascal, 75775 Paris Cedex 16.

## Lloyds Bank in loan pact for Egypt refinery parts

BY TONY WALKER IN CAIRO

EGYPT'S ENGINEERING for the Petroleum and Process Industries (ENPPI) and Lloyds Bank International have signed a \$82m loan agreement to finance British supplied components for an oil refinery at Assuit in Upper Egypt. Assuit Oil Refining company, set up to run the refinery, is also party to the agreement.

The credit backed by Britain's Export Credits Guarantee Department is less than half that originally requested by ENPPI for the Assuit project.

Agreement was delayed because of wrangling over the terms of the loan following the EEC's decision in mid-1985 to move Egypt from category C to highest risk category D classification for new business, thereby increasing the cost of premiums.

British companies supplying components for the \$140m Assuit refinery are understood to have absorbed the difference in premium cost between the categories.

ENPPI and Lloyds last November signed a \$20m financing agreement for Italian suppliers to the Assuit project, the first phase of which is expected to be completed in mid-1987.

The second phase is planned for completion in 1990 and will double capacity. Bechtel International is the project manager.

It is unclear why ENPPI scaled down its original demand for EEC-backed funds, but it may have arranged for some supplies from elsewhere.

Japanese companies were strong competitors when ENPPI considered bids for the supply of components and technology for the Assuit project.

## Commission, Japan to improve consultation

The European Commission and Japan yesterday agreed to strengthen bilateral consultation between the two sides, an EEC delegation spokesman said.

The EEC Commission and the Japanese Government will hold two meetings a year, one of them at Ministerial level.

## Machine tool orders fall sharply in Italian market

BY ALAN FRIEDMAN IN MILAN

ITALIAN machine-tool manufacturers are worried about a serious drop in home orders during the last quarter of 1985 and say that despite a buoyant export performance, the outlook for this year is not encouraging.

Home orders fell by 26.7 per cent in the three months to last December 31, although foreign orders grew by 37.3 per cent in the same period.

For the whole of last year, domestic orders were down by 7.6 per cent and export orders up by 37.1 per cent according to Ucima, the manufacturers' association.

Preliminary estimates showed that total machine tool sales last year were £2,090bn (£857m) up 18.4 per cent in nominal terms and 7.9 per cent after taking inflation into account.

On an inflation-adjusted basis home sales were almost static last year, while exports were up by 18.1 per cent in real terms (19.4 per cent nominal) to £1,170bn.

James Buxton, editor from Rome: Foreign car manufacturers

increased their share of the Italian car market by just over 3 per cent last year. But the domestic car producers, led by the Fiat group, retained almost 60 per cent of the local market—a far higher proportion than domestic producers enjoy in other European countries.

Through new models and aggressive marketing, Renault and Volkswagen increased their market shares—the Renault 5 and the Volkswagen Golf are the third and fourth best-selling cars in the country, after the Fiat Uno and the Fiat Panda.

Renault's market share went up from 8.95 per cent in 1984 to 10 per cent last year, while Volkswagen's share went up from 4.83 per cent to 7.4 per cent.

The market rose by 6.85 per cent in 1985 to 1,746,888 cars and imports took 40.1 per cent, some 3.15 per cent up on 1984.

Japanese manufacturers sold only 2,420 vehicles, since car imports from Japan are strictly limited by treaty.

## Danish shipping company faces new competitor

By Hilary Barnes in Copenhagen

DFDS, the Danish shipping company which has long been market leader in the North Sea trade between the UK and north-west Europe, will face a tough new competitor from March 1.

A subsidiary of the Danish A. P. Moller group's London company, The Maersk Company, is then to start a roll-out operation between the Danish west coast port of Esbjerg and Great Yarmouth.

The route will be operated by The Maersk Company's Norfolk Line, using a Dutch flag vessel, Duke of Flinders.

Norfolk Line has obtained a contract with ESS-Feed, the Danish bacon export association, to transport bacon across the North Sea, which is regarded here as a feather in Norfolk Line's cap.

DFDS operates 15 ships out of Esbjerg, Gotenhafen and Hamburg to five UK east coast ports.

A. P. Moller is best known for its strong position in world liner trade.

## Bechtel to join Algeciras Bay development study

BY TOM BURNS IN MADRID

THE DEVELOPMENT of the deep water bay of Algeciras, which is being promoted as a potential Southern European super-port, is to be the subject of a six-month feasibility study by Bechtel of the US and Citibank Espana, according to a contract to be signed today between the regional Government of Andalusia and the two US groups.

The brief for the study transcends the existing and future port facilities of Algeciras, which is already Spain's major container port. It will also examine the viability of the bay area as a centre for food processing and other industries as well as its growth in the tourism sector.

The bay area's backers as a key growth zone at the entrance to the Mediterranean include Mr George Moore, the former chairman of Citibank-Citicorp, who has long been associated with economic development in southern Spain, and Mr Jose Rodriguez de la Borbolla, chief minister in the Andalusia

Government, who claims that Algeciras is poised to become a "Rotterdam in Southern Europe."

The strategic location of Algeciras and its deep-water facilities suggest that it could develop into a unique transfer zone for shipping between the Mediterranean and the Atlantic. The feasibility study marks the first time of its kind by a US bank and a construction and engineering company, to undertake a development project in Andalusia.

In another development, Northern, the US aircraft manufacturer, held talks in Seville with regional government officials concerning investment in the Algeciras area.

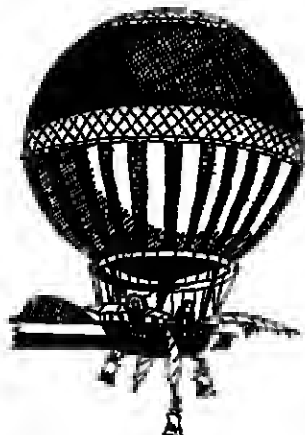
The American company is obliged to undertake initiatives in Spain under the terms of a major combat aircraft contract with the Madrid Government.

Andalusia, which has a solidly-based tourism industry, is seen as a major development area with the onset of Spain's entry into the Common Market.



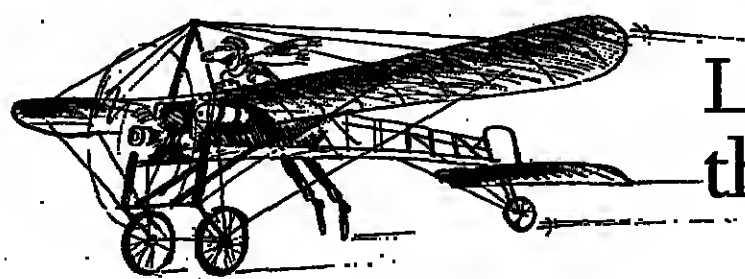
THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK

## Congratulations (some a soupçon belated) to:



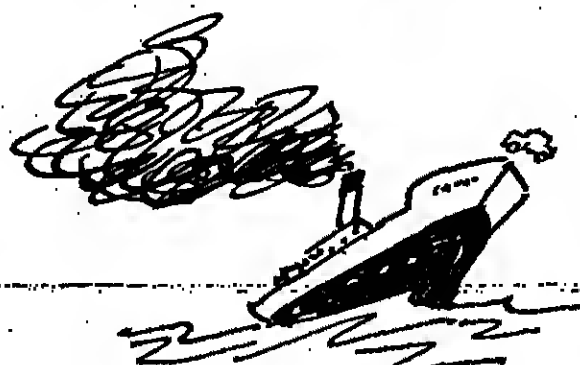
Dr. John Jeffries and Jean-Pierre Blanchard, the first men to cross the Channel by balloon. 1785.

Capt. Matthew Webb, the first man to cross the Channel by swimming. 1875.



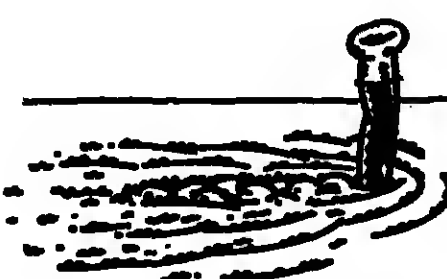
Louis Blériot, the first man to cross the Channel by aeroplane. 1909.

Gertrude Ederle, the first woman to swim across the Channel. 1926.



The Artificer, the first ferry to carry cars across the Channel. 1928.

Lissaint Beardmore, the first man to cross the Channel by glider. 1931.



Fred Baldasare, the first man to swim across the Channel underwater. 1962.

Dieter Zeigler, the first man to fly a model helicopter across the Channel. 1974.



The Channel Tunnel Group Ltd and France Manche SA, chosen to be the first people to cross the Channel underground. 1986. NatWest, a founder shareholder, is happy to have contributed its project financing expertise to this major development.



## UK NEWS

## Adjusted output figures show higher growth

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

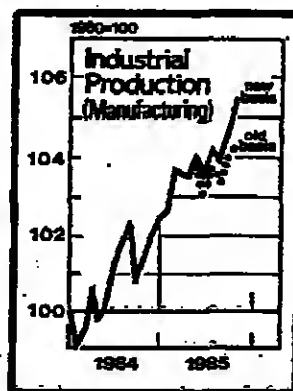
THE Government yesterday presented a more optimistic picture of the latest trends in Britain's industrial production after the introduction of substantial adjustments to the most recent official figures for manufacturing output.

The Central Statistical Office (CSO) said that it had introduced a system of "bias corrections" to its index of manufacturing output to counter what it said was a persistent under-recording in its initial estimates.

The CSO said that it was now adjusting the figures to take account of the trend of revisions over recent years and to include information available from the Confederation of British Industry's (CBI) industrial trends survey. It has also improved the sample on which it bases the provisional estimates.

The effect of the changes has been to add between 0.2 and 1.1 points to the index of manufacturing output in each of the six months to November, with the largest increase coming in the latest month.

The adjusted figures show manufacturing output rising by 1 per cent in the three months to November compared with the previous three months, to stand 3 per cent higher than in the same period a year earlier.



lier. The old series of figures would have shown a rise of 0.4 per cent in the latest three-month period and an increase of 2.5 per cent on the year.

Government statisticians believe that the latest series of adjustments are justified by the evidence that the previous provisional figures had been seriously understating the level of manufacturing output.

The estimate for the latest month is based on data covering only 40 per cent of output and has frequently been subject to revision as much as a year later. The timing of the

change is, none the less, likely to cause controversy as trends in manufacturing output have been at the centre of recent debate on the Government's economic strategy.

At the same time it is likely to provide ammunition for the CBI in its case that a significant proportion of the increases in average earnings in manufacturing industry are being justified by higher productivity.

On the basis of the new output figures the pace of growth in unit labour costs fell to 4.5 per cent in the three months to November compared with a year earlier, down from an annual rate of over 6 per cent in the summer months.

Yesterday's figures also show relatively buoyant growth in the wider index of industrial production, reflecting higher North Sea oil production and the bounceback in coal production since the end of the miners' strike as well as the improved manufacturing figures.

Industrial output in the three months to November was 6.4 per cent higher than in the comparable 1985 period. After adjustment for the coal strike the rise was about 2 per cent.

## Kinnoke praises Japanese example

By Our Political Editor

BRITAIN has much to learn from the Japanese approach to industry, Mr Neil Kinnoke, the Labour leader, argued yesterday.

In an address to the Industrial Society in London, Mr Kinnoke looked at industrial solutions overseas. He noted a contrast between the view that the answer for the command of labour costs and employment possibilities lay in the strategy of cutting costs by lowering wages as in the US, and the one operated by the Japanese of reducing costs by improving productivity.

Mr Kinnoke said he did not believe that Britain could take cuttings from the Japanese system, transplant them in the UK, nourish them with support from a British minister of international trade and industry and sit back and watch a new industrial garden grow.

He added, however: "If we are to move out of present economic employment and capital market conditions, and we most certainly must - it is better for us to move towards the stable Japanese direction than to slip towards the fragile American condition."

## TNT seeks further newspaper contracts

BY JOHN LLOYD, INDUSTRIAL EDITOR

THOMAS Nationwide Transport (TNT), the Australian-owned transport company that distributed a fourth section of The Sunday Times at the weekend, is now poised to take more national newspaper business.

Mr Alan Jones, TNT (UK) general manager, said yesterday that the group now had a distribution package tailored for national newspapers that was quicker, cheaper and more efficient than the rail and road system which all national newspapers use.

He said the company had discussed national distribution with a newspaper group other than Mr Rupert Murdoch's News International, which owns The Sunday Times.

It had also made a feasibility study of the distribution of News International's proposed new daily, London Post - although there are now doubts over whether or not the paper will appear.

The London Post, which has been scheduled to start publishing in March, would be printed at News International's new plant at Wapping in London Docklands. The Sunday Times' fifth section was printed at Wapping.

The National Graphical Association and Sogat 32 print unions have threatened industrial action over the transfer of titles to Wapping. The result of ballots of their mem-

bers at News International's four newspaper titles will be announced today.

Mr Jones said that the Sunday Times distribution had gone ahead over the weekend in spite of a request from Mr Bill Morris, deputy general secretary of the Transport and General Workers' Union (TGWU), not to handle the work because of protests from Sogat 32, which normally handles all national newspaper distribution.

He said: "In spite of our very good relations with the TGWU, I was forced to say no because we were under contract."

Mr Ron Todd, the TGWU general secretary, said yesterday: "The TGWU has made it clear that it is not prepared to distribute material from News International's four titles if there is a strike of the print unions over Wapping."

● The EETPU, the electricians' union, will face a double complaint tomorrow at the general council of the Trades Union Congress (TUC) that it has acted contrary to TUC rules, David Thomas writes.

Print unions are to complain about the EETPU's conduct at the Wapping printing plant. The National Union of Mineworkers will also complain about the EETPU's contacts with the Union of Democratic Mineworkers, the breakaway union.

## US-owned group may bid for naval dockyard

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

A US-OWNED engineering contracting group, the Foster Wheeler Corporation, is preparing to bid for the management of the Royal Naval Dockyards when tenders are invited in April.

The group is one of 16 companies that will shortly undergo a pre-qualification exercise for management contracts of the Rosyth (Scotland) and Devonport (west of England) yards, according to the Ministry of Defence in London.

Others listed as expressing interest in bidding include Babcock International, Balfour Beatty, British Aerospace, GEC, Trafalgar House and Thörn EML.

The possible involvement of the US-owned group is being opposed by Mr Gordon Brown and Mr Dick Douglas, respectively the Labour MPs for Dunfermline East and West, the Scottish constituencies around the Rosyth dockyard.

Mr Brown said yesterday that he and his colleague had requested a meeting with Mr George Younger, the Defence Secretary. They will tell him they oppose not only the possibility of foreign control of the management of the dockyards, which refit all the Royal Navy's warships, but also the yards likely dependence under their new status

on business from foreign navies. That could detract from the yards' ability to cater for Royal Navy needs in emergencies, Mr Brown said.

Mr Michael Heseltine, the former Defence Secretary, announced the Government's controversial plans for commercialising the dockyards' management last July. Tenders will be invited for the management contracts in April and will be awarded at the end of the year to take effect from April 1987.

Devonport, the largest of the two yards, employs about 12,000 of the total 18,000 workforce and accounts for about £280m of the £450m of annual business.

Foster Wheeler is understood to be preparing its bid through the UK subsidiary Foster Wheeler Energy, based at Reading, Berkshire. While company spokesmen were not available for detailed comment last night, it is thought that the group might bid only for one dockyard. The Defence Ministry apparently hopes to let the two contracts to different companies to retain an element of competition.

The bids for Devonport include one from a team of eight civil servants and two naval officers at present involved in the yard's management.

## IT'S NOT JUST GENIUS THAT KEEPS US GROWING.

"I am delighted, for the eighth successive time, to be able to announce a significantly improved performance for Guinness PLC.

Profits for the year ended 30th September 1985 are a record £86.1m: an increase of 22% over the previous year.

We've achieved this partly thanks to even greater popularity of our most famous brand. The most distinctive beer there is.

In the UK alone, sales of draught Guinness (supported by the Genius advertising campaign) increased at twice the rate of lager.

But our growth has not just been achieved by 'staying in the black'.

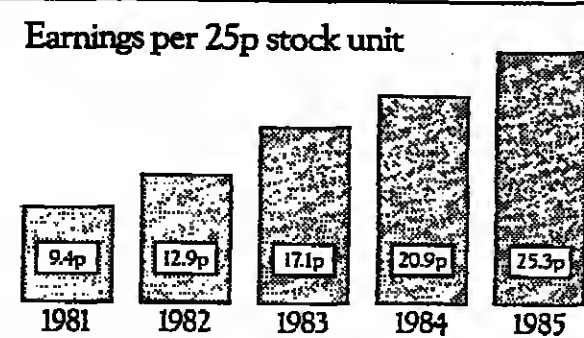
We've also applied our management skills to growing the company in four areas: International Beverages, Convenience Retailing, Health Care, and Publishing.

And we've acquired several more famous brands, each having great potential.

Such as Bell's, Cranks, Gleneagles and Champneys.

## BUILDING MOMENTUM FOR GROWTH

Bell's, with only a 5 weeks showing in the past year, contributed £1.9m profit. In Retailing, where we now have



over 1100 stores, we've increased profits from £5.5m to a very significant £13.8m.

## GOOD FOR SHAREHOLDERS

Our twin strategy of good management for financial performance today and rapid exploitation of growth opportunities for significant business tomorrow is good for shareholders.

Over the year, earnings per stock unit have increased 21%.

And the proposed net dividend is increased by 12% to a record 7.2p.

Since September 1981, the company's shareprice has increased sixfold, and its market capitalisation tenfold.

In short, Guinness PLC is a dynamic consumer products and services company, set for exciting future growth."

Ernest Saunders  
ERNEST W. SAUNDERS Chief Executive

## GUINNESS PLC

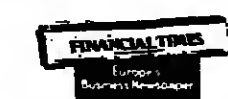
GUINNESS, HARP KILBERR, BELL'S, MARTIN'S, R.S. McCOLL, R.G. DRUMMOND, 7-ELEVEN, HEDDARD, CHAMPNEYS, GLENEAGLES, CRANKS, NATURE'S BEST

Guinness is good for shareholders

## Get your News early in Köln



Sie erhalten die Financial Times im Abonnement durch Boten zugestellt. Näheres erfahren Sie von Financial Times, Europe Ltd, Guillolettstraße 54, 6000 Frankfurt/Main 1, Telefon 069/7598-0, Telex 416 193



## Regional brokers to realign

By John Moore and David Lascelles

A DRAMATIC realignment in Britain's regional stockbroking community is set to take place. Charterhouse Group, part of the Royal Bank of Scotland, yesterday announced that it is to acquire Tilney, the Liverpool-based stockbroking firm. A more ambitious merger of five regional stockbrokers is expected to be announced today.

The changes are taking place ahead of the radical reforms in the structure of the London Stock Exchange and its firms which are due to be fully implemented in October this year.

Mr Victor Blank, chief executive of Charterhouse, said that the group had decided that it needed market intelligence and a distribution network to participate in the new-style UK securities markets. Charterhouse also wants to expand its fund management business. He expected that the group would use the outlets of its clearing bank parent to expand its private client business.

According to Charterhouse, it is paying under £10m for Tilney, which is in its 150th year of operations. Charterhouse will raise its stake to 100 per cent in April. Tilney manages funds of £300m. It has 12,000 clients and 50 pension funds. Once combined with Charterhouse the total fund management of the group will amount to £2.25bn. Tilney has 17 partners, employs 106 people and has a research team that covers 26 per cent of the market.

Charterhouse said that the deal with Tilney will enhance its existing management operation and the possibility of further similar expansion of this operation is under consideration.

International

THE ARTS every day



Andrew Fisher reports on the implications of the historic decision by Mrs Thatcher and President Mitterrand

## Channel link to be one of world's biggest projects

IN EIGHT years - if all goes according to plan - the British will be able to travel to the European continent by land, a momentous step for a people always dependent on sea or air travel. Despite its historic significance it is not a change that will be universally welcomed.

Many Britons have been suspicious of a tunnel ever since Napoleon had the idea in the early 1800s. But a physical link is now to be built in one of the biggest civil engineering projects the world has seen, a 31-mile twin rail tunnel under the Channel.

No longer will the British be apart, or aloof, from the rest of Europe as a result of the accidents of geography. They will be able to go directly to France. The link will be built by Channel Tunnel Group (CTG) and France Manche, which will bore two 7.3 metre rail tunnels through the chalk under the seabed.

The decision announced by the UK and France in Lille yesterday had been eagerly awaited by CTG, its partner and its rivals. The CTG and France Manche victory was expected, but it was still a suspenseful weekend for all involved.

The decision came after the visit of Mr Nicholas Ridley, UK Transport Secretary, to Paris to see his French counterpart, Mr Jean Auroux, for a working dinner last Thursday.

It leaves two disappointed and influential contenders: EuroRoute, with its imaginative and expensive scheme for soaring bridges, roads spiralling down into an immersed tube tunnel and a bored rail link; and Channel Expressway, offering rail and road tunnels.

Now that CTG-France Manche has the two governments' seal of approval, the consortium still has some hurdles to overcome before proceeding with its £2.68bn project. It has to gain parliamentary approval, raise the money and secure agreements with the British and French rail networks.

Although strongly supported in France, CTG and France Manche did not at the final stage appear to be the first choice of either country. The late entry into the race of Mr James Sherwood with Channel Expressway had added a new factor to the contest.

The UK Government favoured Mr Sherwood's scheme, but the French were highly mistrustful of it. So, too, were EuroRoute and CTG, both of which said frequently

that they thought its stated £2.55bn cost had been grossly underestimated and that the tunnel ventilation was inadequate.

CTG, however, will have to look hard at the possibility of building a road link, since it was the promise to consider this later which apparently swung the balance in its favour last week. City of London analysts question, however, whether CTG will be able to finance a drive-through tunnel, having built a rail link.

When the CTG and France Manche link opens, vehicles will be carried at 100 mph (160 kmh) on special drive-on shuttles, or rolling roads. The shuttles will leave as often as three minutes apart in peak times, be able to transport about 4,000 vehicles an hour in each direction and take 30 minutes for the journey. Initial demand is expected to be 1,000 an hour, rising towards the year 2000.

British Rail and French Railways (SNCF) will use the same tunnels to run their passenger and freight services. A comprehensive safety and signalling system will control traffic.

The single-track tunnels, with a narrow service tunnel between, will be 31 miles long with some 23 miles of this under the sea. The rail journey between London and Paris or Brussels will be cut to just over three hours. France will be able to run its high-speed TGV (Train à Grande Vitesse) trains into London, although not at top speeds on the English track.

Work is due to start in 1987. At the insistence of the UK, no government funds will go into the project, although the French with their liking for grand schemes would not have minded this.

The capital cost of the project is £1.33bn, with a further £220m of land purchase, marketing, insurance and other costs bringing the sum up to £2.6bn, against £5bn for EuroRoute and £2.55bn for Channel Expressway.

Before work can start, the two governments have to sign a treaty in the next few weeks, after which the legislation permitting the link has to go through Parliament. CTG considers that it will be able to start raising the public money from June 1987.

Including interest charges, inflation and provisions of about £1bn to cover cost overruns, the final cost of the project is put at about £5.3bn. The aim is to raise between £3.5bn

and £1bn of equity in Europe, the US and Japan.

Thirty-two international banks have given commitments for £4.3bn in development loans. The return on equity of around £1bn is put at 19 per cent, based on what CTG calls its conservative traffic forecasts and the fact that bank loans will be refinanced through revenue bonds.

The CTG shareholders comprise five construction companies (Balfour Beatty, Costain, Tarmac, Taylor Woodrow and George Wimpey) and the National Westminster and Midland banks.

In France-Manche, five construction groups (Bouygues, Dumez, Société Auxiliaire d'Entreprises, Société Générale d'Entreprises, and Spie Batignolles) and three banks (Crédit Lyonnais, Banque Nationale de Paris and Banque Indosuez) are partners.

The shareholders have committed £50m of equity. A second tranche of about £150m will be raised this year through an international private placement, with the rest (up to £200m) to be raised internationally (including by public subscription in the UK and France) after the treaty is ratified and before work begins.

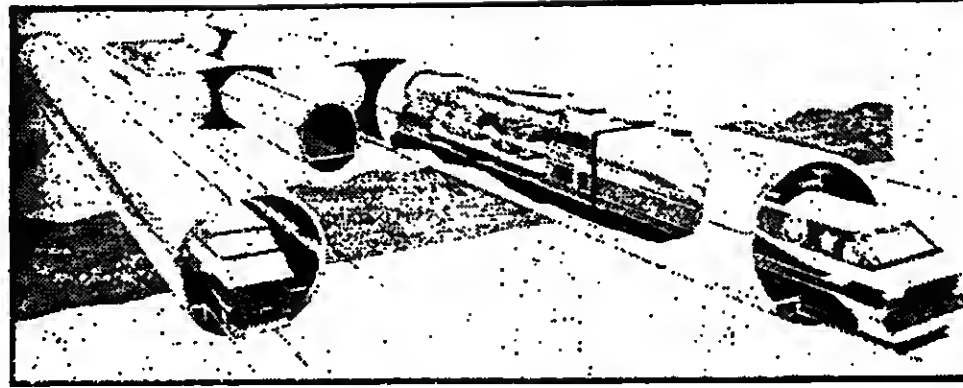
The bank debt not financed through bonds will be repaid within 15 years from 1987, once CTG-France Manche starts to draw on it. Any future road link would have to be financed as a separate project.

CTG and France Manche will have exclusive rights to run a fixed link up to the year 2020. The partners have undertaken to submit a proposal for a road link by the end of this century. But a go-ahead on this would depend on how traffic developed and whether the right technology was available.

CTG has said it will price its services about 10 per cent below the lowest ferry tariffs. Taking last year's rates, this would give an average one-way fare of around £50 for a car and passengers.

It expects that cross-Channel demand will total 67m passengers in 1993 against 46m in 1983. Of this, it calculates it will obtain 20.7m people, or nearly 45 per cent of the market. The ferry companies have promised a fierce battle.

The CTG scheme was the one, which both Kent County Council in south-east England and environmentalists thought would be the least disruptive. Even so, it will bring major changes to the coast



Mrs Thatcher and President Mitterrand (top) sign the city of Lille's guestbook after announcing the agreement to build a fixed link between England and France.

An artist's impression (bottom) shows the two rail tunnels, with a service tunnel in between, of the winning scheme of Channel Tunnel Group and France Manche.

The 31-mile tunnels will take passenger and freight trains and car-carrying shuttles. It is hoped that the rail journey time between London and Paris or Brussels will be cut to just over three hours.

The £2.6bn project is expected to create about 70,000 jobs on both sides of the Channel during the construction. Work is due to start next year.

## Tory MPs divided on support for rail tunnel scheme

BY KEVIN BROWN

THE UK GOVERNMENT will face "a grim uphill struggle" to get a bill authorising the Channel tunnel through Parliament, a Conservative MP warned in the House of Commons yesterday.

Mr Jonathan Aitken said many Tory MPs regarded the choice of the Channel Tunnel Group (CTG) and France Manche scheme as "game, set and match to the French."

He said Parliament would have to scrutinise the project closely in defence of British interests, which the Government had not had time to do because of the timetable for an agreement between the Prime Minister and President Mitterrand.

Mr Aitken was one of a number of Conservative MPs from coastal constituencies in Kent and Essex who protested against the CTG scheme, choice of which was announced in the Commons by Mr Nicholas Ridley, the Transport Secretary.

Mr Ridley won support, however, from several Tory MPs representing constituencies in north Kent, and from Mr Stephen Ross (Liberal MP for the Isle of Wight) for the Alliance.

Mr Robert Hughes, for Labour, said the scheme had the potential to match Britain's transport needs. But, with other Labour MPs, he pressed for heavy investment in British Rail to cater for long-distance freight and passenger traffic.

Mr Bruce Millan, a former Labour Scottish Secretary, said many Northern MPs would oppose the scheme because it would stimulate economic activity in the south-east, where it was least needed, and would widen the north-south divide.

Mr Ridley said the Government was united in support of the CTG scheme, which had been the objective of the Cabinet, and was achieved despite "a good deal of argument with the French."

He dismissed claims from both sides of the House that the Prime Minister had opposed the scheme because of the lack of a road tunnel in the original proposals.

Mr Ridley's announcement that the Government had decided to go ahead with a fixed link was greeted with shouts of "shame" and "disgraceful" from both sides of the House.

That was followed by laughter as

he announced that the agreement with France envisaged a road tunnel coming into operation by 2020.

Mr Ridley told MPs during exchanges that a joint committee, including government officials, local authorities and the tunnel promoters, would be set up to investigate improvements to the scheme to protect the Kent environment and economy.

He said there would be a continuing role for ferry services to the European continent. The tunnel would act "as a sort of magnet for investment."

Mr Peter Rees, the Conservative MP for Dover and former Chief Secretary to the Treasury, said there was deep and legitimate concern about the project in east Kent. He called for close co-operation with local authorities and urged the Government to ensure that economic benefits were not drained away to France.

Sir Julian Ridsdale, the Tory MP for Harwich, said Mr Ridley's optimism about the future of ferry services was not shared by the operators. He urged the Government to make sure that the decision was not a "death knell" for the merchant marine.

Mr Teddy Taylor, Conservative MP for Southend East, asked why the Government was so optimistic about the project when the only comparable scheme, in Japan, had been a complete disaster.

The scheme was supported, however, by Sir John Wells, a Kent Tory MP, who said it would bring great long-term opportunities for employment in Kent.

Mr Roger Gale, another Kent Tory MP, said the CTG scheme would have the "least worst" effect on Kent in the short term. Mr Andrew Rowan, the Conservative MP for Mid Kent, said the Kent economy would benefit in the medium and long term but some local towns would find their inadequate road systems grossly overloaded in the short term.

Mr David Crouch, Tory MP for Canterbury, said he favoured a fixed link in the national interest but warned the Government that he had been unable to persuade his constituents. Another Kent Tory MP, Mr James Couchman, welcomed the scheme but regretted the lack of a road tunnel.

General Motors is doing a powerful job for Britain. For its motor industry, for its workforce... and its balance of payments, too. For the truth is our family of truck and component manufacturing companies are net exporters, every one. The power that we've brought to all our companies is the UK adds up to a staggering £12 billion invested here since 1973. Not taxpayers' money, but our own private capital. This huge programme of modernisation includes Bedford's sophisticated computerised Engineering and Design Centre at

Luton - the strategic centre for all GM's Truck and Bus Division operations outside North America. The benefits can be seen in Bedford's recent record export order for a big fleet of trucks for the Middle East including over 100 six wheel drive vehicles, worth a cool £12 million together with their British built bodies, and contributing to an export sales total of Bedford trucks amounting to £57.5 million last year. But our six component factories did even better.

Their export total of £102 million was an increase of 237% in just four years, and is still growing. These were contracts won in the face of fierce competition, to supply some of the toughest customers in Europe, the US, Australia and Japan. As you can see, General Motors is doing a great deal more for Britain than you might have been led to believe. Just how much, and in what areas, our fact-filled booklet "Driving for Britain" will reveal if you write to us at the address below.



# The power behind a £315 million export trail.

General Motors. The name behind a great British family.

VAUXHALL BEDFORD GMSPO AC DELCO AC SPARK PLUG DELCO PRODUCTS FISHBURY SAGINAW GMAC



## NORTH BROKEN HILL HOLDINGS LIMITED

(Incorporated in the State of Victoria)

### ANNOUNCEMENT

The North Broken Hill Holdings Limited ("North") Board met today and reaffirmed its opposition to the partial Offer from Industrial Equity Limited ("IEL").

**NORTH DIRECTORS BELIEVE THIS OFFER IS TOTALLY INADEQUATE. SHAREHOLDERS ARE ADVISED NOT TO SELL THEIR SHARES**

North Directors have studied the IEL plan and believe it is totally against the interests of North Shareholders. The break up of North's operations proposed by IEL does not add value to North Shareholders. It destroys value. Holding costs which IEL will incur may force the sale of North assets at prices and at times which significantly underrate their true values.

For some years North has been vigorously pursuing a strategy which has as its central objectives:

**Expansion and optimisation of directly controlled operations and sale of minority investment interests.**

Significant progress has already been achieved in the implementation of the North Strategy. IEL has recognised this progress and has timed its share purchases and partial Offer to reap for itself benefits which should accrue to existing North Shareholders.

North Directors are convinced of the superiority of the North Strategy. A detailed statement pointing out the benefits of the North Strategy compared with the IEL plan will be made available to Shareholders next week.

**BY ORDER OF THE BOARD**  
**D. F. DOYLE**  
Secretary

Any enquiries relating to this notice can be directed to the London Representatives of the Company, Austral Development Limited, 7th Floor, Mercury House, 185 Knightsbridge, London SW7 1RF. Telephone: 01-583 1441.

## Savings bank group may raise capital ahead of flotation

BY DAVID LASCELLES, BANKING CORRESPONDENT

TRUSTEE Savings Banks (TSB) might raise new capital by issuing loan stock rather than wait for the flotation that has been delayed by the legal wrangle over its ownership.

Sir John Read, the chairman, said yesterday that the group would be able to raise up to £350m if it needed extra resources to finance expansion or make an acquisition.

"Our immediate capital needs could be met from retained reserves and subordinated loan stock," he said. He also dismissed suggestions in the City of London that the TSB's expansion plans could be severely damaged by the delay.

The TSB reported yesterday that it made a pre-tax profit of £108.3m in the year ended November 20 last year, an increase of 10.1 per cent on the previous year's results. Sir John said profits might have been higher but for the sharp rise in interest rates in the early part of last year which squeezed the bank's margins.

The results enabled the TSB to transfer £36.8m into its reserves, which now total £306.8m. Had the flotation gone ahead as planned in mid-February, the TSB would also have received an estimated £1m in

new share capital then, which would have given it ample resources to build up its business.

The flotation has been postponed indefinitely by a Scottish court ruling that the TSB's net assets belong to its depositors and not to the TSB itself. Sir John said yesterday that it was still not possible to say when the flotation might be resumed, but he hoped it could be in the summer.

An appeal is to be heard on February 11, but Sir John expects the case to go to the House of Lords whatever the outcome. The group has already spent £12.5m on the flotation.

The results showed that the TSB is rapidly increasing its lending activities and running down its holdings of UK public sector securities, which have traditionally featured large on its balance sheet. Advances rose 36 per cent and now account for 49 per cent of the TSB's £11.5bn assets, compared with only 18 per cent in 1981. The aim is to raise this share to 70 per cent, according to Mr Philip Charlton, the bank's chief general manager, the level of the big clearing banks.

The bank still funds itself almost exclusively from its customers accounts, which total £10.7bn.

## UK NEWS

## Fresh litigation will not delay flotation, says British Airways

BY MICHAEL DUNNE, AEROSPACE CORRESPONDENT

NEITHER British Airways (BA) nor the UK Government expect that plans for the privatisation of BA will be delayed beyond this summer by the emergence of new legal actions in the wake of the Laker Airways collapse in 1982.

The new actions involve both a case brought by Ambassador International Travel of Los Angeles alleging violation of the US anti-trust laws between 1960 and February 1982, damaging Ambassador, and class actions by passengers alleging loss of cheap fares on the North Atlantic route because of the Laker Airways collapse.

Both are separate from the original allegation of conspiracy to drive Laker out of business, involving BA and other European airlines. That case has already been settled, after much discussion, by a payment by

the airlines of \$68m to creditors of Laker Airways and the lawyers involved, without admission of liability.

After settlement of that basic action BA, together with Pan American and Trans World Airlines, by agreement with the US courts, set up an additional fund of \$30m in the US to reimburse passengers claiming deprivation of cheap travel because of the Laker collapse.

The Ambassador action came after the basic action. The Ambassador writ has now been served on BA, alleging violations of US anti-trust laws, but no sum for damages is specified.

BA said yesterday that it intended to defend this action "vigorously" and that its counsel had advised that it presented no impediment to privatisation.

A further action by former Laker Airways pilots and other staff against BA and other airlines is also pending, but no writ has yet been served on BA.

The Laker pilots believe that unlike other groups who were compensated the Laker collapse, the pilots and other staff were not. So far, BA has received no indication of the damages they are seeking.

Mr Colin Marshall, BA's chief executive, said yesterday that despite these legal moves both the Government and the airline retained "the strongest commitment" to privatisation as soon as possible.

BA will move its long-haul international operations from the existing Terminal Three at Heathrow Airport into the new £200m Terminal Four at that airport overnight between April 11 and 12.

## Top factors' business up 22%

BY FIONA THOMPSON

THE ASSOCIATION of British Factors yesterday reported a 22 per cent increase in business in the year to December 31 1985.

Factoring, a financial service aimed particularly at the small business community, is in essence a straightforward way of raising money. Factoring companies make money available against a proportion, usually up to 80 per cent, of its clients' sales invoices.

Under this service, called recourse factoring, the client pays if its customer's business fails. In the case of non-recourse factoring, the

factor gives 100 per cent protection against bad debts.

Factoring companies assume responsibility for assessing the creditworthiness of clients' customers, the maintenance of a sales ledger, the dispatch of statements and the collection of money owed.

With an invoice discounting service, the client is responsible for its own sales ledger and accounts collecting but can obtain finance for up to 80 per cent of the debts owed to it.

The combined volume of business of Britain's eight leading factoring companies, which make up the as-

sociation, grew last year to £4.6bn, compared with £3.8bn in 1984.

The manufacturing industry remained the biggest user of factoring, representing 45 per cent of clients, followed by 29 per cent in distribution and 25 per cent in services.

All sectors of the factors' services grew last year. Business covering clients' UK sales grew 13 per cent to £2.5bn and international business 14 per cent to £300m. The star performer was again the confidential service of invoice discounting, which increased by 40 per cent to £1.7bn.

## Second company enters carton soup market

BY TONY JACKSON

SOUP IN a carton is catching on. After last summer's innovative launch of Crosse & Blackwell soups in a cardboard carton, competition has appeared from an unexpected quarter - a privately owned dairy company.

Healds Dairies, a Manchester-based group with sales of £50m, has come up with cream of tomato, cream of mushroom and cream of leek and potato in Tetrapak cartons. In the process, Healds claims, it has become the world's first soup-making dairy.

Tetrapak, one of the world's leaders in carton production, was left behind rather embarrassingly by the Crosse & Blackwell launch, which was engineering in partner-

ship with the much smaller carton maker Bownater. In purely technical terms, the Healds venture does little to close the gap.

The real innovation of the Bownater method is that it allows the cartoning of soup with bits of meat, fish and vegetables in it. The new Healds soups are homogeneous, being little different in consistency from cream or custard, both of which already go into Tetrapak cartons.

From the marketing angle the new range is more significant. If the trend catches on, it might threaten a large market presently enjoyed by the tin can makers such as Metal Box.

## Coal offshoot creates 3,700 jobs

BY MAURICE SAMUELSON

THE National Coal Board's (NCB) subsidiary for creating jobs in declining mining areas is proving twice as effective as when it was formed a year ago, Mr Peter Walker, Energy Secretary, said yesterday.

The company, NCB (Enterprise), has created about 3,700 jobs in its first year. That compares with the 35,000 men leaving the industry in the present financial year.

Opening an exhibition at the House of Commons on the activities

of NCB (Enterprise), Mr Walker said that when the company was formed it had estimated that it would take £5,000 to create each new job. As a result of success in attracting other financial backers, the present cost per job was less than £2,000.

In its first year, £5.5m had been committed to creating more than 3,700 new jobs in 284 projects involving a total investment of £38m. NCB (Enterprise) was investing £750,000 a month in projects that

were creating 500 jobs a month. Almost a third of the assisted projects had been started by former NCB employees.

Of the 3,700 jobs created, more than 1,800 were in South Wales, Scotland and Yorkshire had more than 600 each. Praising the NCB for "a remarkable achievement," Mr Walker said that on present performance for every £1 of NCB (Enterprise) money invested in new jobs a further £8 had been attracted from other sources.

## THE BEST WAY TO RUN A COMPANY FLEET IN TODAY'S FINANCIAL TIMES.

In an increasingly competitive world, every aspect of your business must pay its way. That includes your company fleet. Instead of being an asset, it often ends up a frightening liability, literally burning up your money and consuming all your time. The simple answer is to use Fleet Management Services Ltd. With a specifically designed system to handle anything from leasing and contract hire to a complete, sophisticated fleet management service, you'll be counting the benefits for your company, instead of counting the cost. For further details please return the coupon or telephone Mr Ford on (0743) 241121.

Please send me further details of your service.

NAME \_\_\_\_\_

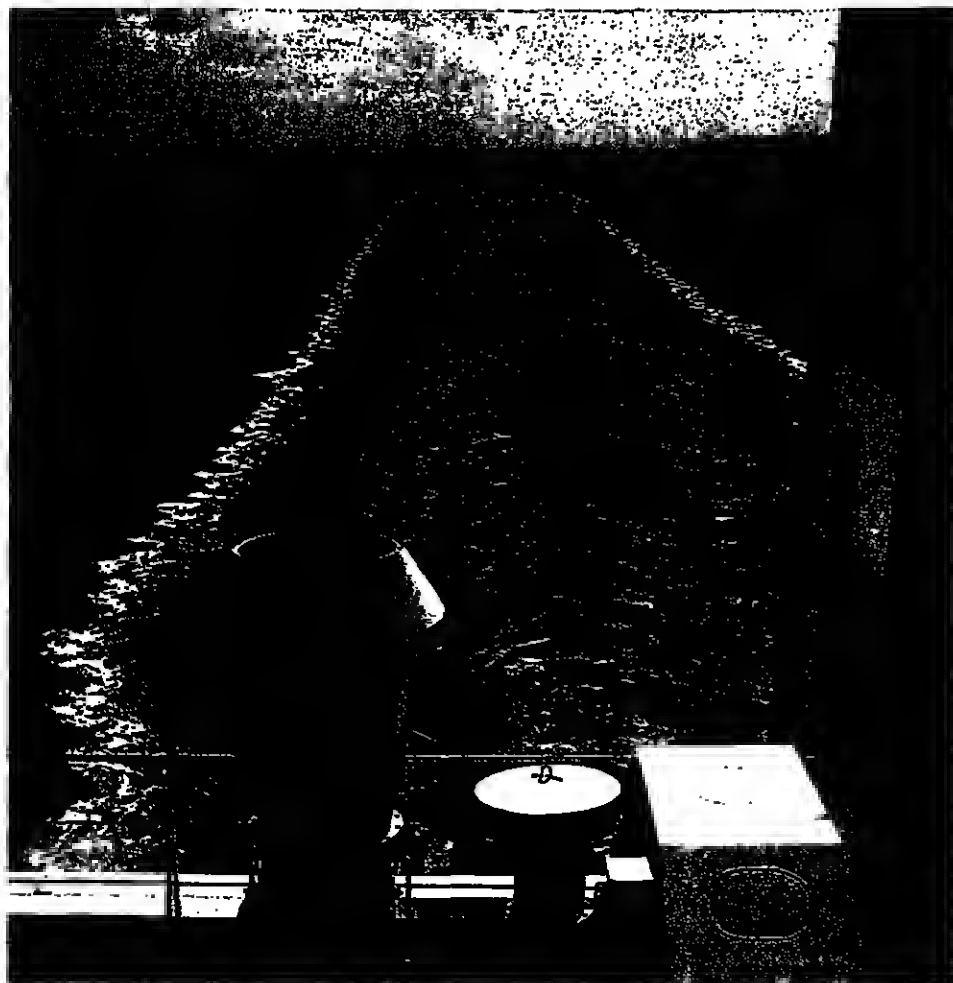
POSITION \_\_\_\_\_

ADDRESS \_\_\_\_\_

TELEPHONE \_\_\_\_\_

**Fleet Management Services Ltd.**  
LEASING - CONTRACT HIRE - FLEET MANAGEMENT  
Sovereign House, 20, London's Priory, Sharnbrook, WY1 1NP.  
Telephone: Sharnbrook 01943 241121.

## Efficiency.



One reason why Cast can provide the most cost-effective transportation system to and from Canada and the United States.

**CAST**

The Blue Box System of Container Shipping

真心

## HOSPITALITY



When you travel as a First Class passenger on Japan Air Lines, you're an honoured guest.

You'll sense the atmosphere of calm luxury from the moment you're welcomed into our well-appointed Sakura lounge to await your flight.

It's a taste of the hospitable and friendly service that will highlight your entire trip.

As impressive as the service and wide choice of cuisine, is the luxurious comfort of the First Class section. The space. The quiet.

It's an atmosphere you'll sit back and enjoy with a select number of passengers like yourself.

Added to all this, is the convenience of having daily flights from Heathrow to Tokyo.

Each one is an afternoon departure so you arrive the next day in time for a leisurely dinner.



**JAPAN AIR LINES**

Everything you expect and more.



## INTERNATIONAL TELECOMMUNICATIONS

# Intelsat keeps competitors in the cold

By Nancy Dunne in Washington

IT WOULD not be a completely impossible feat to secure a settlement in Intelsat's war against private international telecommunications systems.

The five entrepreneurs who want to compete for some of Intelsat's business and Mr Richard Colino, director-general of the global communications co-operative which transmits most of the world's telephone calls, could gather in the frigid depths of Mr Colino's spacious office in the gleaming-silver, glass-domed futuristic Washington headquarters of Intelsat.

There they would argue ideologies — capitalism versus worldwide co-operation — until one by one, the businessmen or the director general are carried out with frostbite or pneumonia.

The odds would be on Mr Colino, who is used to the cold

surrounded the break-up of the Bell System telephone network.

Intelsat officials say that the competition will skin off the profits along their most lucrative routes, which have historically subsidised the lesser used developing country services. American private systems, they say, will attract additional non-US competition and ultimately lead to higher telecommunications costs for the Third World, chaos in international communications, and the destruction of a multinational venture which has worked well.

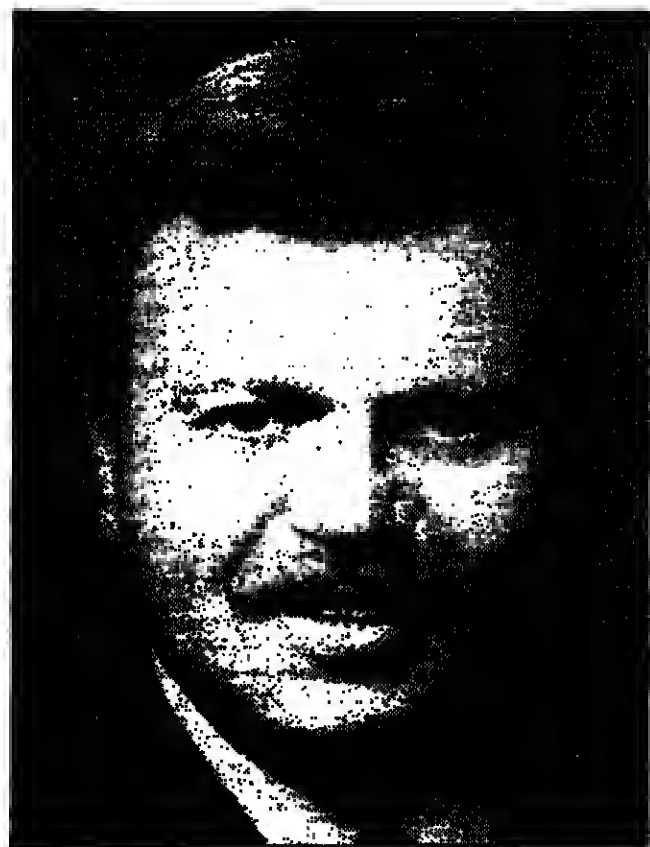
"The US created us by international treaty," argues Mr Colino. "We have advanced technology. We have lowered charges. We have diversified services. We have earned the right to continue."

Mr Colino assisted in the birth of Intelsat in 1964. In those days the US Government believed that "in the mutual self-interest of all nations more than one commercial system is undesirable."

It was because of his 20 years in telecommunications — more of it at Comsat, which provides domestic satellite services and is the US agent for Intelsat — that Mr Colino got the job. No American, he says, had been elected to head a multinational organisation, dominated numerically by Third World nations, since the 1960s.

Ironically, Mr Colino, who has fought the US administration every step of the way in its plans to break up Intelsat, was initially supported for the post by the State Department, which sent telegrams to Intelsat members urging that Mr Colino's American citizenship should not be held against him. It was in March 1983, when he was campaigning for the job against three others, making a whirlwind trip of 16 countries in 18 days, that Mr Colino heard of Orion Satellite Corp, a small Washington-based private company, which was the first to ask the US Federal Communications Commission (FCC) for permission to launch a private system across the Atlantic.

Five other companies followed Orion's lead. RCA American Communications, the best established, proposed to provide services to Europe and Africa but has since dropped out of the bidding due to overcapacity in satellite trans-



Mr Richard R. Colino, director-general of Intelsat

ponders. International Satellite plans two in-orbit satellites to serve the US and Western Europe; Panamsat Satellite (Panamsat) intends to launch a domestic service in Latin America and a regional video and audio distribution satellite service between the US and Latin America this year; Cygnus Satellite and Finasat. The latter plans to operate satellites over the Pacific as well as the Atlantic.

The filings triggered a battle as the would-be entrepreneurs have fought their case through first an intra-agency task force review, which culminated in presidential approval, a congressional battle and the FCC licensing process.

Mr Colino's foes accuse him of fighting dirty in his opposition to the private systems. They say that he has spent millions out of "a private slush fund" on expensive

lobbyists in Congress and that he has presided over a campaign of "disinformation."

"There have been endless attempts by Intelsat, a foreign agent to trick Congress into condemning this American initiative," says Mr Thomas McKnight, an Orion partner. He cites press reports of a fake letter written on International Telecommunications Union stationery, opposing separate systems. A reporter claimed he had traced the letter to the Intelsat mailroom. Intelsat officials vehemently deny any association with the letter.

Even before the issue reached Congress, Mr Colino tried to persuade the State Department to issue a statement that it would not support separate systems if they would cause serious economic harm to Intelsat. Seventy-eight Intelsat member-nations wrote to the US government to protest at the

introduction of private competition.

Under all the pressure, the Administration opted for what it calls "a balanced approach," and made the public-switched networks which transmit telephone services off-limits to the entrepreneurs. The compromise was designed to minimise the risk to Intelsat's revenues and to develop a free market only for customised business services.

When the squabbling got to Capitol Hill, Mr David Markey, then Assistant Commerce Secretary, presented the case for competition. Each of the applicants, he said, was proposing different but useful state-of-the-art satellite systems. These, he said, could be much more closely tailored to special emerging business communications needs than the general purpose satellites Intelsat had in orbit or on the drawing board.

In response, Intelsat officials urged foreign policy considerations and warned that if Intelsat was weakened, Third World countries might report to the services of the Soviet regional system, InterSputnik. Against the charge that Intelsat was an outdated monopoly, Mr Colino argued that monopolies do not cut prices 12 times in 20 years or offer the wide range of new services (300 in the past year) he has been developing.

In the end, Congress went along with the Administration, but Mr Colino got a valuable concession. Congress ordered the State Department to support a change in Intelsat's charter, which now requires that every one be charged the same price for a given service. A change to "flexible pricing" would allow Intelsat to meet the lower prices of competition. It could also drive competition from the scene.

However, Mr Colino may not even need flexible pricing. To keep the competition at bay, the separate systems need landing rights from a foreign partner. Mr Markey says half a dozen foreign partners would be necessary to make a system economically viable.

Thus far, none of the 109 other Intelsat members has agreed to deal with the separate systems. Instead, at a meeting in November, they reaffirmed a previous resolution urging each other "to refrain from entering into any arrangement which

might lead to the establishment and subsequent use of separate systems."

"Somebody's going to do it eventually," says Mr Markey. "Maybe the British. Maybe the French." "We're not going to go away," Mr Thomas McKnight, one of the two Orion partners, vows.

Meanwhile, satellite traffic has grown far less than was projected by individual member countries. Transponders on satellites already deployed are going unused. Mr Colino is proposing to sell or lease on unused transponders for domestic telephone service at what competitors say are cut-price rates. This proposal has enraged Panamsat officials, who had hoped to use some of their transponders in the same markets.

Mr Rene Anselmo, chairman

**Entrepreneurs 'who act like a bunch of crybabies'**

of Panamsat, fired off a letter to the New York Times charging that Intelsat had in the past leased its transponders for \$1.6m a year. Now that Panamsat is trying to sell its "better quality service at lower prices," Intelsat had dropped its sales prices to \$1.8m for the entire five to seven-year life of the transponder, he said.

I find it intriguing that people who call themselves entrepreneurs are acting like a bunch of crybabies," says Mr Colino. Intelsat officials deny that the document setting out a new Intelsat price and produced by Panamsat is "an official Intelsat document."

If the separate systems do get landing rights somewhere, they still must, under the terms of the Intelsat charter, pass through a process of co-ordinating their system with Intelsat so that the co-operative is protected from economic harm. If Intelsat can prove that the harm would be irreparable, the US Government might then drop its insistence on competition, says Mr Markey.

If it does not, then Mr Colino is bound to have more challenges for the entrepreneurs. Clearly, he will keep them out in the cold for as long as he can.

## The Princess Alice Hospice



We care for the terminally ill of all denominations, and urgently need donations to assist us with our running costs of more than £400,000 p.a.

We will be pleased to tell you how you can help us to care by cash donations, covenants etc.

The Princess Alice Hospice  
ESHER, Surrey  
Telephone: Esher 68811

## FOCUS ON SOUTH AFRICA SERIES

A special advertising series featuring companies involved in South African commerce and industry appeared in the Financial Times between October 9 and October 23, 1985. Brochures containing this series are now available at a cost of £3 per copy

For further details please contact:

HUGH SUTTON  
Financial Times

Bracken House, 10 Cannon Street, London EC4P 4BT

## Do you know the one about the Italian, the American and the Belgian?



The American owned a business in Belgium. A highly successful venture. But the overall shape of his company changed, so he decided it had to be sold.

He came to Generale Bank. The biggest bank in Belgium and specialists in international M & A.

They examined both the business and the industry, then started looking for buyers. Several prospects were screened, one outshone all the others. The Italian.

Generale Bank structured the deal, negotiated the price, and coordinated the consultations with the lawyers and accountants.

It went through.

And as the Italian needed funding they arranged a financial package by leveraging the deal.

We did it for them and we can do it for you.

# Generale Bank

Montagne du Parc 3, B1000, Brussels, Belgium.



## TECHNOLOGY

## Jane Rippeteau on moves to transform the Patent Office

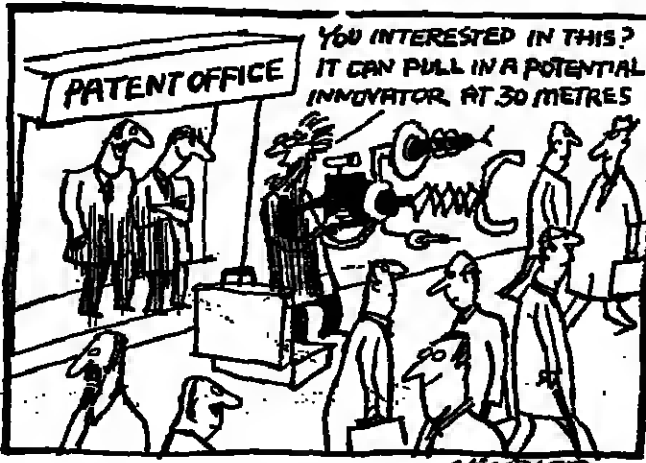
CESAR MILSTEIN, a Cambridge University immunologist, might have been a rich man. He secured a Nobel Prize, but no patent, for the work in 1975 that he and colleagues did on monoclonal antibodies, the basic technology for a vast and promising sector of medical diagnostics from which others now stand to profit hugely.

This is the sort of thing that the British Government wants to rectify. With its latest plan to turn the Patent and Trade-mark Office of the Department of Trade and Industry into a quasi-independent body, the Government believes it will convert a sluggish and cumbersome group into an engine of support for Britain's innovators.

Had the switch occurred in time for Milstein's work, "we'd have been in there telling them what to do" to patent the seminal invention, says Victor Tarnofsky, assistant controller in patents. "You won't get a patent if it has been disclosed to the public first. That's the lesson number one, and is the sort of thing we will be telling people."

The Patent Office has already increased its profile by taking out newspaper advertisements and moving out of the office to advise on patenting. That is only the beginning. It hopes to start marketing specific services, such as translation and access to its data base of patents, for a fee. And while patent law will not change, the patent process may be in for some tailoring, says the Controller-General, Mr Philip Cooper.

"The hope is that, free of the Civil Service framework, we will be more entrepreneurial and of more help to innovators in this country," he says. The office is about to launch a marketing study to pinpoint which services would be commercially



## Patently absurd

feasible for it to offer. The office already operates at a profit.

The changes, however, will do little to alleviate what patent applicants seem to complain about most—the costs of acquiring patents through a process lasting up to three years and later defending them. "I stopped taking out patents four or five years ago," says John A. Cochrane, managing director of Cochrane & Oxford, a developer of educational equipment. "It is increasingly expensive and you have to get a worldwide patent to make any sense."

Mr Cochrane, also national chairman of the Association of Independent Businesses, says it can cost up to £20,000 to secure a patent covering the main manufacturing markets. "For small companies, the patent is

less and less realistic." Indeed, patent applications in the UK are down drastically. Mr Cooper notes that since the creation of the 11-nation European Patent Office, UK applications have dropped by half to about 30,000 in 1985. Patent grants were down to about 18,000.

Some of this business may have been soaked up by the European body, which began taking applications in June 1978. In total, the office has taken more than 200,000 applications and awarded about 46,000 patents. In the first half of 1985, a quarter of applications came from the US and nearly as many awards went to it. Japan accounted for 17 per cent and 12 per cent respectively and West Germany weighed in with 22 per cent and 28 per cent. The UK total was

7.5 per cent of applications and 6.5 per cent of awards, according to the EPO.

The advantage of filing with the EPO is that a single application can cover multiple countries. Costs, though, are substantially higher. In addition to about £2,000 in administrative fees over three years, a patent holder must pay for translation into the language of any country covered. By contrast, a UK Patent Office filing costs under £200 in fees. But as officials admit, and applicants complain, huge additional costs are incurred hiring specialised patent agents to shepherd an application through.

Mr Tarnofsky says about 80 per cent of UK applicants use agents.

Changes in this cost structure or in the patent procedures itself are not in question. The UK Patent Office simply wants to free itself of bureaucratic constraints in order to woo and advise applicants, especially small ones intimidated by cost and complexity.

Perhaps the most interesting service officials are considering is one that would unleash the vast data base of invention that the Patent Office holds from years of filing the technical descriptions of curiosities from Cate's Eyes on the road to aluminium-lithium alloys for the aircraft industry.

One of the officials' hopes is for the provision of low-cost access to the data, possibly by telephone—a service that could cut time, cost and headaches. The EPO is considering a similar resource. "We're capable of putting it on the market and selling it," says an EPO official. But he says that questions of whether and how to provide access are not resolved.

has been made, the Patent Office conducts a search (£80) and finally a full examination (£95) if warranted. It may be advisable to use a registered Patent Agent.

Furthermore, the inventor has to take responsibility for checking that his patent is not infringed by rivals trying to cash in on his invention. In English law, infringing a patent is a civil wrong, and not a criminal offence. Consequently it is up to a patent owner to go to the High Court to seek legal redress (which can include damages) if he discovers a case of infringement.

NICK BUNKER

## Nervous duplicators in move to halt a bloody price war

## Video &amp; Film

BY JOHN CHITTOCK

IF ONE traditional printing company claimed about 40 per cent of the UK market, no one would believe it. Yet one company in the fastest growing rival industry, video duplicating, is claiming just that, and probably accurately. The company is Rank Video Services, UK market leader in the duplication of pre-recorded video cassettes—an industry which has grown from almost nothing to a turnover of tens of millions of pounds in only a few years.

Anyone entering a video duplicating house for the first time may find the experience absurd—like seeing those widescreen wipers on Concorde. Racks and racks of video cassette recorders (in Rank's case, about 2,500), each slavishly making one real-time copy from a remote master unit which may be driving all of them at once. Every machine is loaded by hand so that if a rush order is received, like the 10,000 copies of a movie blockbuster handled by Rank in four days before Christmas, there can be some hectic running between the aisles.

The industry is continually trying to introduce a different technology for mass duplication, running cassettes at a much higher speed than real-time; one ingenious method relies on magnetic transfer by a process analogous to contact printing. But the video duplicating business is still cautious about high-speed systems on grounds of both capital cost and quality. It continues to do it the hard way.

However, all is not a happy hum of whirring capstan rollers. Despite the UK consumer industry being dominated by only six duplicating houses, there are constant fears of overcapacity and this side of the video industry has suffered a bloody price war. On a large order for a typical movie, the distributor may be paying a mere £2.85 a copy—and with the recent arrival of so-called bridge tapes, the price can fall to £2 or less.

The pressure on price has come from the distributors, who recognise that the viability of consumer video may be in question as long as some movies can still cost a viewer £40 or more. A sign

worth between £1,500 and £2,000.

More significantly, industrial customers sometimes place huge orders which would have been unthinkable with film. Thus British Telecom is distributing 10,000 cassettes containing a 30-minute public relations magazine programme—offered to telephone subscribers on the "watch-and-wipe" basis; viz, a three-hour videocassette costs the BT customer only £4.75 including postage—comparable with the retail price of a blank cassette.

Duplicating houses drool over the prospect of orders of this size. And whenever a takeover bid hits the City, the video industry will be fighting for the business. In the UK, the next year or so will be competitive for video duplicating houses as Britain approaches saturation level in consumer video. Europe offers prospects for expansion, with only significant duplicating capacity in West Germany, France and Holland. Rank claims 30 per cent of the European market, although, curiously, other UK competitors have yet to crack this market.

The fast-growing sector is the US, still catching up with UK in percentage penetration. Some US forecasts for 1986 reckon on more than 100m pre-recorded videocassettes being produced there this year.

Mr John Martineau, who was involved in Kay Laboratories, has turned his sights to a less cut-throat end of the business—more appropriate to the technical and bespoke skills of moving pictures. With Programme Technical Services, he is leading a team that has moved out of Soho into the more cerebral climes of Milton Keynes. Here PTS is providing a television/video service to interface the complex needs of satellite TV, cable and video.

It typifies the decision which faces investors and managers as the moving picture business undergoes a metamorphosis. Are we in the manufacturing business or the technical services industry? In volume turnover or top end of the high-tech tech? After a slow start, Mr Martineau believes PTS is on the brink of a breakthrough.

Whereas the average industrial or corporate customer would rarely order more than 20 copies of a 16mm print (but more generally between five and 10 than perhaps £350 to £700) video has changed all that with the wide availability of VCRs making mass distribution relatively easy. An industrial order for video copies may easily range between 500 to 1,000 cassettes;

Some US forecasts predict the country will produce 100m pre-recorded video cassettes this year

## Lovell BICENTENARY

Two centuries strong and building

1786 // 1986

## Head for a better image

TOSHIBA has developed a colour video camera system with what it claims to be the smallest camera head devised that uses a charge coupled device image sensor.

It says the head, 45mm long and 16.5mm in diameter, produces higher quality images than conventional 12.5mm (half-inch) video cameras using electron tubes.

The thumb-sized head works independently from most of its associated electronic circuits, enabling it to meet a number of needs. For example, it can be incorporated into the tip of a robot arm without enlarging the arm's size greatly.

Images formed by a wide-angle lens on the device are turned into equivalent electrical signals and sent down two metres of cable to a small electronics unit where they are processed into standard TV signals to feed monitor, videorecorder or computing equipment.

## Hand-held data terminal

RUSKY COMPUTERS of Coventry has introduced a battery-powered hand-held portable data terminal, the Helmsman, suited for use in cellular radio systems or in other remote field applications where data has to be transferred to and from a central mainframe computer.

The terminal, which can be connected to the radio and to a serial printer, can store 174,000 characters of text. Powerful software is provided for file management, editing and communications.

Helmsman, which is weather and shock resistant, weighs 1.8 kg and costs about £1,000 in the UK.

More on 0203 668181.

## Making light conversation on the phone.

PLESSEY and the Plessey symbol are trade marks of The Plessey Company plc.

When the subject is fibre optics, the talk turns to Plessey. Because Plessey has supplied more fibre optic systems than any other British manufacturer.

Ask British Telecom.

They'll tell you that more than half the systems commissioned for the UK public network are from Plessey. And how Plessey designed the systems for the world's first commercial 565 Mbit/s contract, now installed between Nottingham and Sheffield.

Ask telecoms authorities in the USA.

You'll learn that Plessey is right on schedule with its 140 Mbit/s Lightwave programme for the United Telephone Company of Florida. It's also started on a contract worth over \$18 million for US Telecom's link between Chicago and San Francisco.

And ask the Australians. Between Sydney and Melbourne, Plessey skills in optical fibre transmission are about to build a new communications highway.

Today, worldwide, over 15,000 km of optical fibre line systems using Plessey multiplexing, signalling, light sources, regenerators, sensors and connectors are on order, under installation, or already carrying voice, data and video traffic.

In fibre optics—as in public exchanges, private business exchanges, telex, data networks—Plessey is the total communications company that responds to system needs, fast.

Even working at the speed of light.

Plessey Telecommunications & Office Systems Limited, Edge Lane, Liverpool L7 9NW.



**PLESSEY**

Technology is our business.



# BEFORE YOU BUY A BMW 7 SERIES, YOU SHOULD LISTEN TO ITS CRITICS.

"The BMW's powerful straight six engine is a gem, and its refined drivetrain, with superb auto gearbox and three ratio programs (to suit differing driving styles) hard to fault."

WHAT CAR

"At 100 mph the 735i is ambling along with the engine turning over at 3,200 rpm, and at 120 mph (3,800 rpm) it is still a relaxing car to travel in."

AUTOCAR

"Its acceleration times put many a true sports car to shame, and make the 4.2 litre car that we tested alongside seem as asthmatic as a chain-smoker attempting to catch Sebastian Coe."

DRIVE

"The Seven Series' 4-speed automatic gearbox panders to the Jekyll and Hyde in most of us. It transforms this luxurious (but never, ever, sedate) German mile eater into a rorty, roaring sports car."

FAST LANE

"One of the best automatics (perhaps the best) in the world."

FAST LANE

"We were very impressed with the acceleration of the 728i - indeed we re-checked our figures several times to make sure it really was that quick."

WHAT CAR

"It is at the petrol pumps that the BMW 732i owner really feels the benefit of the Motronic engine management system: our example achieved a remarkable 22.3 mpg overall, with a worst result of 19.8 during performance testing and an almost unbelievable 25.1 on the fast cross-country run."

WHAT CAR

"Just as the Daimler is let down - at least for those who like a responsive motor car - by its poor steering, so a superb steering system is the making of the BMW."

WHAT CAR

"I tried to fool the ABS by braking fiercely with the nearside wheels on damp grass and the other two on a dry road."

"I've slammed the brakes on while cornering at speed on a wet, greasy road. If the ABS had not performed as intended you probably wouldn't be reading this article."

FAST LANE

"Blade thin shutlines put Rolls Royce to shame. Roomy, luxurious and pretty quick."

FAST LANE

"True to form, the BMW's finish is exemplary, from the mirror-like paintwork through to the immaculate assembly of the interior fittings."

MOTOR

"If there is such a thing as the world's best car, this BMW is as worthy a contender as any."

MOTOR

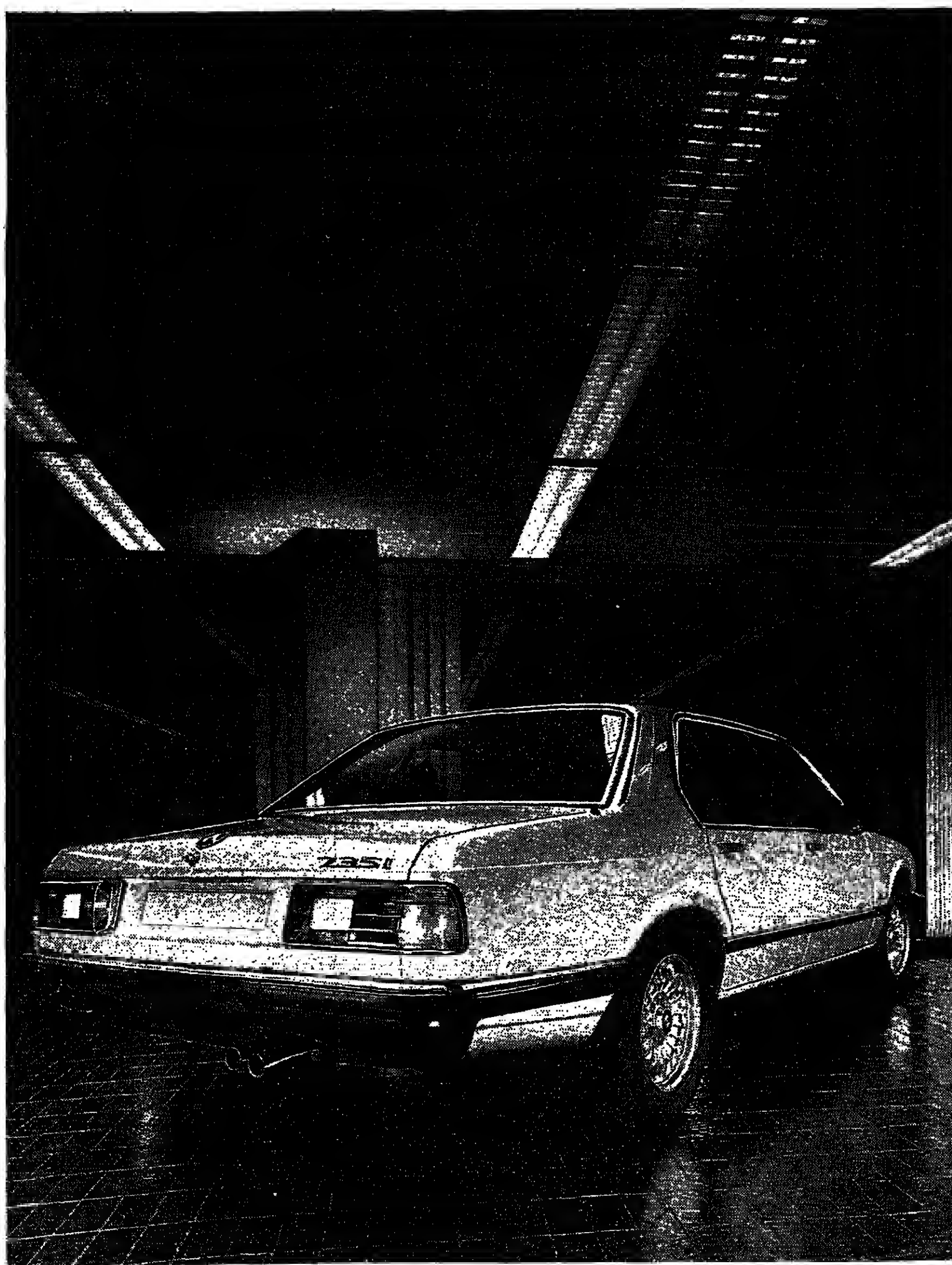
If you're thinking of spending over £16,000 on a luxury car, you don't deserve second best.

So listen to the critics.

Send for the BMW 7 Series information file.

And indicate on the coupon which 7 series you'd like to test drive most.

Then discover for yourself that you can sometimes believe all you read in the papers.



☐ Please send me a BMW 7 Series Information file.

I would like to test drive:

☐ BMW 728i: £15,950

☐ BMW 728iSE: £17,660

☐ BMW 732i: £18,225

☐ BMW 732iSE: £20,225

☐ BMW 735i: £20,550

☐ BMW 735iSE: £25,995

(Mr, Mrs, Miss, etc.) Initial Surname

Address

(Town/City)

(County)

(Postal Code)

Age if under 18

Present Car

Year of reg.

Send to BMW Information Service, PO Box 46, Hounslow, Middlesex. Or telephone 01-897 6665. (Literature requests only)

**THE ULTIMATE DRIVING MACHINE**



## THE ARTS

## Royal Academy/William Packer

## How genius fell victim to ambition

Sir Joshua Reynolds was a central figure in the cultural life of 18th-century England, a period when the worlds of arts and letters, politics and society, moved together in natural and easy intercourse. He proved himself as an artist over a long career, remarkable for the number of portraits he painted, and for his influence on the founding of the Royal Academy as England's principal exhibiting and first true teaching institution would have been achievement and fame enough.

The Academy is honouring that achievement with an examination of the life's work. Reynolds (of which a truncated version has already been shown in Paris), is sponsored by the National Westminster Bank and remains on view in Burlington House until March 31. The excellent catalogue published in association with Weidenfeld & Nicolson at £10.90.

It does not follow necessarily that Reynolds was a great artist. The interest and value of this exhibition lie quite as much with the prejudices and doubts about the work which are confirmed as with the many surprises and insights. Reynolds was nothing if not ambitious, measuring himself against the standards set by the masters of Venetian and Dutch painting in the 16th and 17th centuries, whom he studied deeply. The journey he made to Italy in the early 1750s before he was 30 simply confirmed that ambition to achieve those heights in the grand and public manner of the formal portrait.

It is too easy to mock Reynolds as a flatterer and sycophant upon the great, a reasonably talented hack who prospered by marketing his work by the square foot at a standard rate and running it off

his studio production line to order, sittings booked on the hour, every hour, and a squad of assistants doing the donkey work of drapes and circumstance. But what do we expect? We are fixed too much in the romantic view of the artist wrestling with his creative conscience and personal integrity, uncompromised by commission and expectation; and it is unfair, to adapt George Eliot's wise Mr Farebrother, to translate our modern critical convenience into earlier men's duties. Portraits are portraits, and in producing a commodity upon which his clients could rely in the public face and image he conferred upon them, Reynolds did no more than Van Dyck and Veronese. Rubens and Titian had done before him. As for the production line, large paintings take more time to make than little ones, and even longer without assistance.

However, whatever Reynolds managed in the way of honourable emulation of his heroes, the early rooms of the exhibition show it to have been achieved more by solid application and perseverance than by any easy talent or facility. The early work is stiff and awkward in the conventional English manner of the 1740s, often of great charm but reflecting the limitations of Thomas Hudson, the painting master to whom Reynolds' scholarly provincial father had first apprenticed him. Even so, a truly personal and growing painterly authority in pose and handling does begin to emerge before the decade is out in such works as the putative Wicked 5th Lord Byron (c 1749), all brazen dissimulation, and in the naturally dramatic image of the painter himself shading his eyes before

the canvas (1747). But the Italian visit, with the direct experience it gave him of Italian painting, both old and new—to come upon Batoni was to be persuaded that his was an example he did not wish to follow—is the turning point in his career, and the making of the mature artist. Thereafter, as we discover in the portrait of Mrs Hugh Bonfoy (c 1755)—severe in her old-fashioned attitude but for her animation and a flurry of silk and ribbons—there is a new confidence and freshness.

By the end of the 1750s Reynolds had only the Scottish painter Allan Ramsay, to dispute his position as the leading portraitist of the day. But for all the virtues of the smaller and more intimate work, certain doubts and misgivings remain. Reynolds may have made the bigger splash but



Portrait of Garrick between Tragedy and Comedy by Sir Joshua Reynolds

always it was Ramsay, more subtle and naturally delicate, who made the cleaner entry. Not until he moved well into his forties, with the 1760s, by which age Van Dyck was already dead, did Reynolds come by a reliable ease and confidence of handling in his more ambitious works.

The selection of full-lengths that fills Gallery III brings together some splendid images—perhaps his talent. Indeed, though the exhibition towards its end presents us many times with classical sentimentality writ large, tracked away in the final room of paintings are two small full-lengths, one almost lost to be made before his eyes gave way, that are possessed of a magnificence, quite as grand and free in their manner as in their image: Colonel Coussmaker leaning negligently beside his horse (1762), and Lord Rawdon

standing so swaggeringly sketched, but in hand (1759). As for his genius, the thought nags away as we move past his great machines that it lay elsewhere, the neglected victim of just that misdirected ambition which it somewhat perversely stimulated. For Reynolds really was most personal, direct, most sure and true to himself when he was working small, painting the head and the face before him. He painted himself many times, his friends and acquaintances, their wives, and pretty actresses, and always with them there is a sense of engagement with character and experience.

The wistful Mrs Abington still holds our entire, unqualified attention (1771), as does Kitty Fisher (c 1761) in an unfinished, quite exquisite study. But would Reynolds the mere face painter have made such a splash?

That he should rise above such results so often is mark of the man's determination, and perhaps his talent. Indeed, though the exhibition towards its end presents us many times with classical sentimentality writ large, tracked away in the final room of paintings are two small full-lengths, one almost lost to be made before his eyes gave way, that are possessed of a magnificence, quite as grand and free in their manner as in their image: Colonel Coussmaker leaning negligently beside his horse (1762), and Lord Rawdon

standing so swaggeringly sketched, but in hand (1759). As for his genius, the thought nags away as we move past his great machines that it lay elsewhere, the neglected victim of just that misdirected ambition which it somewhat perversely stimulated. For Reynolds really was most personal, direct, most sure and true to himself when he was working small, painting the head and the face before him. He painted himself many times, his friends and acquaintances, their wives, and pretty actresses, and always with them there is a sense of engagement with character and experience.

The wistful Mrs Abington still holds our entire, unqualified attention (1771), as does Kitty Fisher (c 1761) in an unfinished, quite exquisite study. But would Reynolds the mere face painter have made such a splash?

## The Merchant of Venice/Leicester Haymarket

Martin Hoyte

Is it merely Anglo-Saxon puritanism that makes one uneasy at this enjoyable fast-moving production at Leicester Haymarket's little Studio theatre? Enjoyable it certainly is—not a word easily applied to *The Merchant of Venice* in the late 20th century. Therein lies the main defect of Michael Joyce's neat and ingenious chamber production. The seven-strong cast of thoroughly pleasant young people skima over the play's nastier implications, and solves the problems raised by

the portrayal of Shylock by ignoring them. Midway through its season of classics, the Studio is entertaining full and attentive houses. I have been warned that Brecht's *Baal*, in Christopher Logue's translation and directed by Nancy Meckler, may yet startle the tolerant burgesses next month. Meanwhile, no offence will be taken, and none, patently, is meant, at this cheerful whizz through an Edwardian version of the story.

One interesting shadow is

cast by John Baxter's Antonio, the merchant himself, a morning-sun-drenched, grey-spotted, whose opening melancholy is almost explained by the slightly precious tone of his enquiry about his young friend's wooing of Portia. Not noticeably cheered by the nut-comic, his hauled presence, one feels, may well hover disruptively over the Belmont ménage for some time.

Besides Bassanio, Michael Bray plays Portia's other double as a Rudolph Valentino double.



Michael Bray (left) and John Baxter

## Mahler, Schubert/Festival Hall

Max Loppert

The programme that Gary Bertini and the BBC Symphony presented on Sunday evening was apparently just a little too far out of the ordinary to draw a large audience, but all who heard it will surely have been glad and grateful. The Adagio of the Mahler Tenth Symphony is, in fact, no longer a concert rarity, but that does not make it a less demanding experience for the listener when clearly and cogently set out.

As a Mahlerian, Bertini operates by persuasion, not by main force. The long single-voiced lines, seemingly wayward, and the nostalgically rich sharp major full-choir utterances into which they suddenly merge, all gave the impression of moving at their own natural pace of statement; the layers of irony, pathos, and dramatic power were tended with an exacting self-discipline, and the conductor's hand, in terms of tone quality, the individual "voices"—especially the opening violas—lacked proper bloom and weight. But this was a performance to which one listened, hard, and with reward—and in these Mahler-sated days this is praise rarer than perhaps a critic likes to admit.

The mature Schubert Mass that followed, for which the 30-strong BBC Singers (in excellent form) were on a platform, was not the familiar, radiantly euphonious Fifth in A flat, but the Sixth and last of the series, in E flat. "A failure... characterless fugues... glacial... Victorian... harmonic progressions" are the principal items of its comprehensive dismissal in the old Penguin Choral Music compendium.

It is always specially satisfying to have judgments of this kind, on which a generation of choristers was reared, exploded in a single hearing. Imperfect balance between its parts can be detected without much difficulty; for the listener soon comes to feel a certain disunity between Schubert's consciously elaborate (and not always convincing) contrapuntal movements and the peculiarly beauty of the others.

In the latter, the power lies above all in the ability to disclose secrets only gradually; and it is these one remembers. Schubert traces curves that are smooth and contained, yet flickers of chromatic harmony lead them a strange glow, and impart to each detail a quiet intensity. From this point of view, the performance began splendidly, with the gentle opening quaver pulsation in the string bass badly blurred; but quite soon it developed an admirable fluency, an unexaggerated refinement of blend and balance.

The five soloists have little of importance to sing, with the exception of the rippling A flat "Et incarnatus est." This solo trio, sublime passage of Schubertian dream-fantasy, is introduced by two good tenors, Anthony Rolfe Johnson and Adrian Thompson, and later joined, and also spoiled, by the white-voiced, under-the-note soprano, Margaret Marshall.



Des Nealon (left) and Dermot Crowley in "Plains of O'Brien's Hard Life" which opened last night at the Tricycle. Kiburn. Kerry Crabbe's play, a biographical meditation directed in classic rough theatre style by Mike Bradwell, was enthusiastically reviewed on this page when first seen last September.

M. C.

## Nikolai Petrov/Elizabeth Hall

David Murray

Efficiency, stamina and chunky strength are what mark Petrov's playing, along with a modicum of conventional good sense. According to his publicity, this pianist has declared him to be "among the master pianists of our day," but none of us here recalls saying so. On Sunday afternoon, however, he offered an enterprising programme of giant transcriptions—the sort of thing that not many pianists can get their hands around, nor would it do to try in public: good for him, and interesting in its own right.

Liszt made his solo piano version of the Berlioz *Symphonie fantastique* soon after the premiere. It was an historical landmark in piano writing, and of course outrageously difficult (though very faithful to Berlioz, without added kinks). Idli Birat's brave performance here a few years ago often conveyed true Berliozian frissons, despite blemishes of wrong notes; there weren't so many finger-slips in Petrov's account, but not much magic either. Orchestral colours—the point of Liszt's exercise—were hardly realised. It was all lefty, indefatigable pianism, low on the contrasts in atmosphere. Trills and tremoli obtruded loudly when they should have been faint rumbles and shimmers, and rhythmic continuity was slack.

For all that, it was worth hearing—the next opportunity may be years away. And Petrov returned after the interval in distinctly more elegant form

with a real rarity, Bizet's solo transcription of the Saint-Saëns Second Concerto, as well as the now familiar version of *La Valse* by Ravel himself. The main challenges of the Bizet/Saint-Saëns are the original solo writing itself (often retained intact), which Petrov has no doubt been performing for years, end-trickier still—the passages where the solo virtuosity has somehow to accommodate the main orchestral elements too. Here Petrov offered more than just efficiency: nothing much like wit, nor a soigné Gallis line, but a brilliance and terrific despatch.

*La Valse* sounded hasty, its tunes crowded unmercifully upon one another. One suspected that Petrov doesn't appreciate the decadence of this order. He has no particular spice to the melodies, nor did he capture the insinuating lilt of the beat. Like other ambitious players he contrived to incorporate even more of the orchestra's fireworks than Ravel was prepared to do, but they tended—as in the Berlioz transcription—to invade the foreground and thicken the texture. Young Louis Lortie did as much with far more grace in the Wigmore Hall last November, and with a much keener sense of the disturbing undertow of the music. Petrov is probably too much the healthy, honest Soviet worker to come to sympathetic terms with it.

## Guide to museum treasures

The National Art Collections Fund has released its first major publishing venture for many years—*The Fine and Decorative Art Collections of Britain and Ireland*, which covers the treasures to be found in 400

museums and galleries. Lavishly illustrated the book draws attention to the special collections in many lesser known museums. Published with Weidenfeld and Nicolson, it costs £30.

## FIND OUT MORE ABOUT EXPERT OFFSHORE INVESTMENT

Brown Shipley in the Channel Islands offers expert money management for non-UK residents, backed up by a full banking service and all the benefits of an offshore investment centre.

For more information simply complete the coupon or call Brown Shipley.

## TALK TO US

To: Brown Shipley Fund Management (CJ) Limited, Channel House, Green Street, St. Helier, Jersey, Channel Islands. Tel: 0534 74777 or call our agent on 01-377 1099. Telex: 491205 BROSHPG.

Please tell me more about your Offshore Fund Management Service.

My available capital is £ (minimum £10,000)

Name

Address

To No

FT 24/1

## Arts Guide

Musical Monday, Opera and Ballet Tuesday, Theatre Wednesday, Exhibitions Thursday. A selective guide to all the Arts appears each Friday.

Jan 17-23

## Opera and Ballet

LONDON

Royal Opera House, Covent Garden: Royal Ballet in *Manon*. (240 1066).

PARIS

La Traviata co-produced with the Teatro Comunale di Florence and New York's Metropolitan Opera conducted by Zubin Mehta/Rico Scotti in Zeffirelli production. Violetta is sung by Cecilia Gasdia/Dalia Carrlek, Flora by Eva Saurava, while the role of Alfredo is alternately held by Giacomo Aragall, Neil Rosenheim and Manfred Fink. Paris Opera (4246 5622).

Spectacle Group "38 bis de Mémoire" in Wilfride Plozet's and Jean Guérix choreography at the Opéra Comique (4246 0011).

Black and Blue. A swinging black re-voice brings back the mood of the 1920s with melodies by Louis Armstrong, Duke Ellington, Fats Waller at the TNP-Châtelet. (42 39 000).

NETHERLANDS

Arnhem, Stadschouwburg. The Opera Forum production of *Pelléas et Mélisande* (Tue, Thur). (42 74 41).

Amsterdam, Cultuursentrum. Orpheus in the Underworld from the Munich Touring Company directed by Kurt Rieger, with soloists, choir and orchestra under Paul Popescu (Tue). (45 84 44).

The Netherlands Dans Theatre with *Sinaphasi* by Nacho Duato to music by Xenakis and Vangelis. Hans van Manen's Ballet scenes and *Jed Kylan's* *Lieder eines fahrenden Gesellen* (Mahler). Mon in Nijmegen, Schouwburg (22 11 00). Tue in Tilburg, Schouwburg (43 23 20). Wed in Den Bosch, Casino (126 123). Thur in Eindhoven, Schouwburg (11 11 22).

Amsterdam, Carré Theatre. The National Ballet in a free interpretation of the *Bacchante* by Euripides. Directed by Gerardjan Reijnders with music composed by Boudewijn Teunissen (Tue to Thur). (235 225).

ITALY

Milan, Teatro Alla Scala. The Salzburg Festival production of Luciano Berio's *Un Re in Asolo* with libretto by Italo Calvino. The production is by Goetz Friedrich with scenery by Günther Schneider-Siemssen. In the cast are Victor Braun, Heinz Zednik, Sergio Tedesco, Rebecca Liza, and Rohangiz Yachini. (80 91 38).

Turin, Teatro Regio. Luigi Dallapiccola's *Ulisse* conducted by Milan Fioravanti. Production, scenery and costumes by Silvano Bussoletti, Walter Alberti, Maurizio Barbacini and Cicio Berto. (54 80 00).

WEST GERMANY

Berlin, Deutsche Oper. This week's highlight is *Aida* with Anna Torrova-Slawow making her debut in the title role and Giorgio Lamberti and Ingvar Wixell. Zar und Zimmer-

mann has a new cast with Gudrun Sieber, Donald Grobe and Peter Maus. Ariadne and Naxos features Janis Martin, Ruthild Engert and Cecilia Gasdia. Fiedler's *Les Noces* with Ingrid Fiedler brilliant as Lenore. Die lustigen Weiber von Windsor rounds off the week. (24 88 1).

Hamburg, Staatsoper. My Fair Lady has Gabriele Ramm as Eliza Doolittle and Ben Goble playing Henry Higgins. Oella, sung in Italian, is well cast with Julia Varady, Vladimir Atlantow and Piero Capparelli. Der Fliegende Holländer brings together Lisbeth Belders, Robert Schmuck and Kurt Moll. Wozzeck returns. (33 11 51).

Frankfurt, Opera. The highly acclaimed production of *Die Trojener* produced by Ruth Berghaus has Anja Silje and Rachel Gertler in the main parts. Dido and Aeneas with Glynis Linnas as Dido and Valentin Jar as Aeneas is conducted by Michael Boder. Aldo Fidelio. (25 51 21).

München, Bayerische Staatsoper. Ariadne stars Mariana Lipovsek, Lucia Popp and Wolfgang Brendel. (21 85 1).

VIENNA

Staatsoper. Lucia di Lammermoor conducted by Zedka with Grubisova; Faust conducted by Lombard with Benackova-Cap, Renée, John, Azaiza, Raimondi, Weik; Gala conducted by Levine with Baltes, Grubisova, Freni, M. Freni, Leonis, Ryssak, Fialina, Freni, Freni, Freni, Freni. (53 24/25 55).

Volkoper. The Beggar's Opera; My Fair Lady; Händel und Götter; Das Land des Lächelns. (53 24/25 57).

SPAIN

Barcelona, Gran Teatre del Liceu. *Manon* by Massenet starring Alfredo Kraus, Ana Maria Gonzalez, Enric Serra and John-Paul Bogart, conducted by Jean Perrison. Gran Teatre del Liceu, Sant Pau 1. (Wed). (215 92 77).

NEW YORK

New York City Ballet (NY State Theatre). The repertoire of mixed programmes this week includes *The Night*, *Allegro Brillante* and *The Cage*. Lincoln Center (870 5570).

Metropolitan Opera (Opera House). Montserrat Caballé sings the title role of *Tosca* with Luciano Pavarotti as Cavaradossi, conducted by Carlo Felice Cillario in a week that includes *Romeo et Juliette* with Catherine Malfitano and Neil Shifford in the title roles, conducted by Sylvain Cambiague. Lincoln Center (362 6000).

WASHINGTON

Washington Opera (Terrace). Daughter of the Regiment conducted by Joseph Redigo with Eric Mills, François Loup and Joyce Castle plays in repertory with Christopher Columbus, conducted by Randolph Maullin with David Elster, Elaine Bonazzi and Karen Hunt, in *Roman Turbidity* new production. Roles are sung in English. Ends Feb 2. Kennedy Center. (422 8700).



# 10 years old, and still 20 years ahead

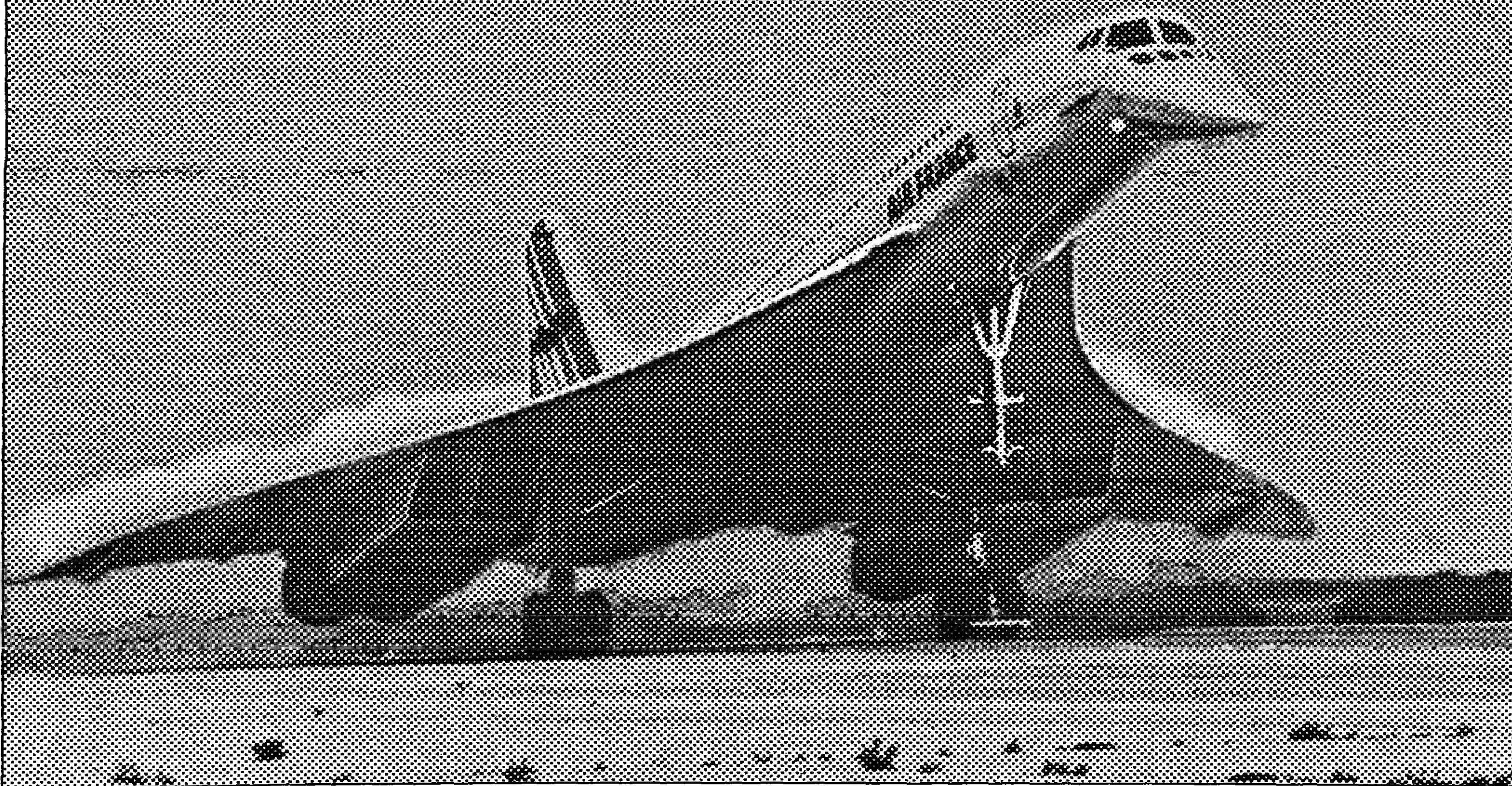
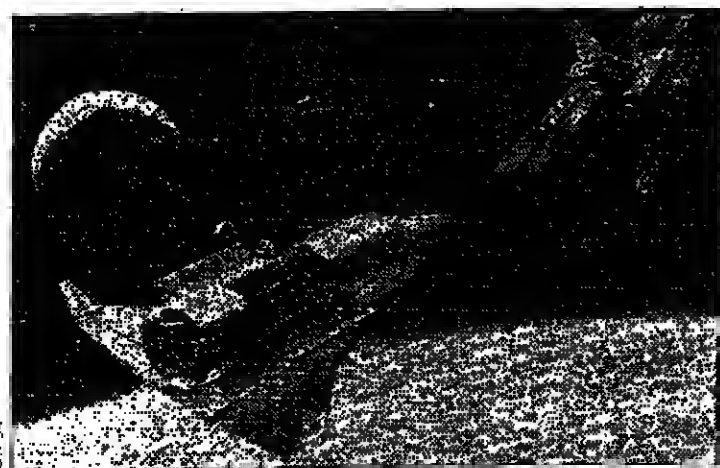


PHOTO AIR FRANCE - TOULOUSE



At Aerospatiale, addressing the exciting aerospace challenges of tomorrow means capitalizing on the daring and innovative technologies we pioneered\* with Concorde.

Projects like Hermes, for example. When it enters service in 1995, Europe's Spaceplane will be the direct beneficiary of more than three decades of commitment to advanced aeronautical research and design.

Not to mention Concorde's outstanding track record of in-flight performance and reliability.

But at Aerospatiale, continuity means looking further than just a decade ahead.

That's why we're hard at work on Concorde's successor— a hypersonic transport that will dramatically change the way people travel, as early as the year 2000.



**aerospatiale**

\*In cooperation with British Aerospace.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY  
Telegrams: Finantime, London PS4. Telex: 8954871  
Telephone: 01-248 8000

Tuesday January 21 1986

## Go-ahead for the rail link

THE TWO governments have played it safe by opting for a twin-bore rail tunnel across the Channel, and what looks like a face-saving conditional commitment by the winning consortium to come up with plans for a road link by the end of the century.

Given the constraints which they imposed on themselves with a very tight timetable, they probably had little alternative. And the sense of anticlimax needs to be kept under control. Even in the relatively modest form which has been approved, the winning scheme submitted by the Channel Tunnel Group tests the financing and engineering resources of France and the UK.

Most independent studies in recent years have favoured a twin-bore tunnel of this type, for reasons which were summed up last month in a report by the House of Commons Transport Committee.

The scheme uses proven technology, and its price compares favourably with those of its unsuccessful rivals. So it should have the best chance of being finished on time and on budget—and since it will not require such a large volume of traffic to be profitable, the ferries should have a better chance of staying in business.

It also has an edge in environmental terms. Overall, this is the scheme which would have been most likely to come up trumps if it had been found possible to leave the choice to market forces.

## Danish need for realism

THE DANISH Parliament today has the chance to move the European Community a small step along the stony road to greater efficiency and a more complete internal market. The likelihood is that it will refuse that chance by turning down the proposals worked out at the last European summit in November.

Fortunately a new opinion poll provides reason to hope that the Danish people are sufficiently realistic to disown such a refusal.

After the summit two Community members announced reservations: Italy, because the proposals, particularly for increasing the powers of the European Parliament, did not go far enough; Denmark, because the Prime Minister, Mr Poul Schlüter, knew that a parliamentary majority in Copenhagen was likely to think them too far reaching.

The way towards Rome lifting its reservations has been clearly by the European Parliament itself which has grudgingly accepted the Luxembourg package. Rome has made its acceptance of the proposals dependent upon their passing the European Parliament as well as that in Rome.

Italy, therefore, will probably take the attitude that half a loaf is better than no bread.

**Revised deal**  
Hence the responsibility developing upon the Danes is all the greater. It is in their power to clear the way for what is a modest proposal, but one that is useful as far as it goes. But a majority of the Danish Social Democrats have decided to reject the Luxembourg plan because they are afraid it will whittle away some of the sovereignty of their parliament and that stringent Danish environmental rules may be watered down by Community legislation.

Without Social Democratic support Mr Schlüter will be unable to carry the day in Parliament because one of the parties of his minority coalition, the radical Venstre is isolationist and hence anti-EEC and also anti-Nato. As a result Denmark will probably attend the next EEC ministers' meeting and ask for a revised deal from the other 11 members of the Community.

They should reject such a

ma the returns on the first link—a condition which could presumably be made to rule out almost anything. And any rival road scheme will not be permitted until well into the next century.

This is a strong card in the hands of the winning consortium. It will be important during the coming weeks for the governments to ensure that they are not signing away the chance of a road link until the end of the concession period in the year 2020 or beyond.

Other crucial elements in the concession have also to be pinned down. The governments need to seek protection against excessive exploitation of the concession which they are handing out, by establishing a firm regime against predatory pricing. They will also need to guard against the possibility of excess profits in the final decade of the concession. The Transport Committee suggested some form of sliding scale of tax liability similar to that applied to oil revenues.

## Opportunity

This project should not be looked at in isolation. For all its scale, it will only be a part of the transport links between France and the UK, and the other elements need to be encouraged as effective competition. Hand in hand with the Channel tunnel should come a drive to deregulate restrictions on the price and availability of air transport between the two countries. And the two governments could find no better opportunity to demonstrate their determination to cut back customs barriers and passport restrictions. Progress on these fronts would have the added advantage of supporting the economic benefits to be derived from the link. Taken together, they would make a real difference to the smooth flow of traffic between the two countries.

The decision to build the fixed link—and the fact that amicable agreement was reached between London and Paris—has a symbolic importance which goes far beyond the short-term political gains for the two governments. Its significance will be the greater if it helps to accelerate the removal of all the other barriers which hinder the movement of people and goods between the countries of Europe.

## Danish need for realism

request. The main charge made against the Community is that it is ineffectual. By bowing to a Danish request for a "better deal" it would merely strengthen that charge. Mr Schlüter has already taken a stage a referendum on this matter, probably next month.

Such a referendum would in practice force the hands of both Government and Parliament even though, constitutionally speaking, it can be consultative only. The opinion poll just published on this matter points towards a popular majority for accepting the Luxembourg package. If that is correct, the Danish electorate has grasped some fundamentals about Danish relations with the Community and is showing greater realism than some of the politicians.

The chief of these fundamentalists is that, through its agriculture, Denmark has been a main beneficiary of the Common Market. The benefits would have been available if, like Norway, it had not joined the EEC and concluded a free trade agreement instead.

By standing aloof from the Luxembourg proposals, Denmark would be trying to pick and choose what it will and what it will not accept from its partners. But in a Community there has to be give and take. It is not as though Copenhagen has been asked to suffer a serious impairment of sovereignty. Danish opponents of the Luxembourg proposals should also bear in mind that others among the smaller members of the Community have usually felt that more rather than less integration is the way to protect themselves against being overwhelmed by the bigger members. The Netherlands and Belgium have pursued that line. Italy, smallest among the big three, also wants Community bonds to be tightened.

Taken to its logical conclusion, the position taken by the Danish Social Democrats could even lead to a withdrawal from the Community. Though some people in Denmark may still be fascinated by the chimera of Nordic unity, that is not a realistic option. Denmark, not the Community, would be the sufferer.

BY MOST accounts, the Distillers' board meeting last Sunday night was a tense affair. A stream of calculated leaks to newspapers over the weekend setting out the details of a merger with Guinness, the brewer and drinks company, had caught the board wrong-footed. At least one senior Distillers' director felt that he was being "bounced into a merger whose merits had yet to be fully agreed."

By 9.30 am yesterday it was clear that a quiet massacre had taken place the night before at Distillers' elegant headquarters in St James's, London. Guinness announced that it was launching a £2.5bn agreed bid for Distillers (DCL), the international Scotch whisky and gin business. There was no doubt who would be in charge.

The new enlarged group, which would have a market capitalisation of almost £2bn, ranking it 10th in the FT 500, has yet to be named. But it will be run by Mr Ernest Saunders, chief executive of Guinness, the wine merchant who has built up a golden reputation in the City in the past four years. Mr John Connell, the bruised chairman of Distillers, is to be vice-chairman, but some nine Distillers' executive directors and two non-executive directors fail to make the new group board.

If the merger comes off—and there is a possibility that it will be blocked on monopoly grounds—it would mark the end of a long road for Distillers. After the trauma of Thalidomide, the group struggled to regain its confidence and to reverse a steep decline in its market share in the UK and overseas.

Over the past six weeks, Distillers has been trying to win over the sceptical clutches of Argyle, the UK supergroup built up by Mr James Gulliver, which last month launched a £1.9bn hostile takeover bid. Its defence has not been impressive, often degenerating into a series of squabbles with Argyle over the accuracy of its advertising campaign. When Mr Leon Brittan, Trade and Industry Secretary, decided to step in, he referred Argyle's bid to the Monopolies Commission, the options before the Distillers board began to narrow fast.

Enter Guinness and Mr Saunders, keen observers of the developing battle ever since Argyle's bid intentions were leaked prematurely last September. According to Mr Roger Seelie, of Morgan Grenfell, advisers to Guinness, the interest in "entering in a better and constructive solution" to

WHILE the battle rages over just who can best revive the spirits of the flagging Distillers, the industry has been relieved simply to have held its own last year.

Although figures are not yet available for 1985 sales, the indications are that the Scotch whisky market will be slightly up and down, but not significantly down. "Sales have bottomed out over the last three years or so," says the Scotch Whisky Association, "and we are looking for modest growth, although it looks like UK in 1985 will be similar to those of 1984."

A shaky recovery it must be said after the early 1980s when the industry, whose major players include DCL, Bell's, Allied Lyons, Highland Distillers and Seagram, suffered a plunge at the onset of the recession. Demand in the key US market, accounting for 28 per cent of sales in 1983, fell by 18 per cent between 1977 and 1983. Today total sales of Scotch Whisky are still 15 per cent below their 1978 levels.

● A major shift in drinking habits in countries such as the US, which has seen a health-conscious switch to lighter drinks like white wine. ● Skilled marketing of rival products as versatile "mixer" drinks and increased female interest in cocktails. A recent EEC-commissioned report on sales of EEC wines and liquors in Japan, for example, underlined Seagram's comparative marketing of Scotch with

Butler to the NatWest board  
Sir Richard Butler, president of the NatWest Group, is moving to comfortable new pastures when he retires next month. He has been appointed a main board director of National Westminster Bank.

Mid-mannered Butler, just turned 57, announced his retirement in November after nearly seven years in the job and months of speculation that he would be going. Son of Lord (Rab) Butler, the late Tory Cabinet minister, he had himself since 1953, he had distinctly mixed reviews from the farming industry. Though he was often portrayed as an expert horse lobbyist—"the dining-room diplomat," as one farming paper called him—many farmers feel he was an unconvincing public leader.

Butler does not have any first-hand experience of banking but will, no doubt, feel at home in the boardroom of Britain's second largest bank. Lord Boardman, NatWest's chairman, who was a long-time friend of his late father, and several other board members, either own farms or are closely connected with the industry.

The bank is second only to Barclays in the business of lending to farmers. About 8 per cent of its loan portfolio is agricultural.

## Trade marked

Willy De Clerq, the European Trade Minister, returned to Brussels yesterday from Tokyo, loaded down with some loaded messages from Clayton Yeutter, President Reagan's trade representative.

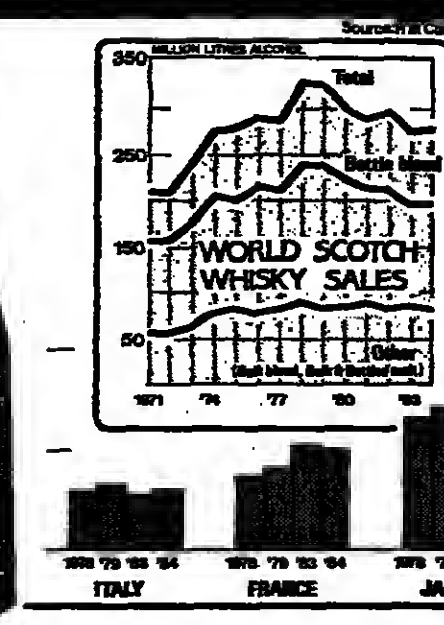
De Clerq carried a few bottles of Californian wine, a symbol of the Cal's growing growers' running complaints about EEC wine imports; cases of oranges and lemons, in celebration of the unending citrus and pasta trade wars; and packets of walnuts and raisins, to mark the successful conclusion of the battle over canned fruit trade.

## THE GUINNESS-DCL BID

## A perfectly timed punch but not yet a knockout

By Lionel Barber and Lisa Wood

## The Market behind a Merger



Distillers accelerated once the whisky group failed to secure a Monopolies Commission reference.

The intervention of Guinness—just a week before the official closing date of the Argyle offer—nevertheless poses a number of questions. Perhaps foremost is whether Mr Saunders can justify a £2.5bn bid for Distillers, just six months after he carried out a £36m hostile bid for Arthur Bell, the Scotch whisky company.

But the initial obstacle is the Office of Fair Trading. The newly enlarged group would control around 35 per cent of the UK Scotch whisky market and more than 50 per cent of total whisky production in Britain. Mr Seelie is optimistic: "We clearly would not have embarked on this course with-

out taking full benefit of the informal guidance procedure at the OFT."

However, the OFT issued a statement yesterday which appeared to contradict this: "There is no repeat of a question of any bidder having been told at this time that any bid other than that by Argyle for Distillers would not be referred to the Monopolies and Mergers Commission for fuller investigation."

Even if Mr Saunders can persuade the OFT that there is no need for a reference, he must still convince the City that Guinness is good for Distillers and vice versa. Despite the Distillers advertising campaign, trumpeting the group's turnaround under Mr Connell, institutional shareholders in Scotland and in

London are convinced that the company needs outside management to galvanise its performance. Though pre-tax profits are rising, after four years of near stagnation at just under £200m, there is a view that much more can be squeezed out of the group.

This is Mr Saunders' strongest card. When he came into Guinness in 1981, the brewing group's profits were down from £43.3m to £41.8m on turnover of £905.6m.

Over the next four years, Mr Saunders sold around 140 companies and concentrated the group's activities into four areas: international beverages, retailing, publishing and health. Last week, Guinness announced a 22 per cent rise in annual pre-tax profits to £28m to

September 1985 on turnover of £1.19bn.

But the Distillers' acquisition is a leap into a new league. It will double the size of Guinness's share capital and will create gearing on a pro-forma basis of more than 80 per cent.

Guinness and its advisers, Morgan Grenfell, are confident that the gearing will fall rapidly over the next two years, if the bid succeeds, perhaps to less than 40 per cent. To achieve this, Guinness, like Argyle, would sell assets: properties, particularly in London, can be disposed of on sale and leaseback.

Guinness, also like Argyle, sees substantial benefits by cutting overheads. Above all, Guinness thinks that Distillers' whisky brands such as Johnnie Walker, Haig, and Black and White can be revitalised.

## SCOTCH WHISKY: IN SEARCH OF AN UPTURN

When Guinness last year paid £36m for Bell's, which Guinness claimed had lost its way, attention focused on each company's marketing ability.

In the UK a merger between Guinness and DCL would command some 35 per cent of the UK Scotch whisky market. Such a share, some in the industry argued yesterday, would give the combined group considerable extra muscle in the UK retailing sector, where manufacturers throughout the food and drink business allege the concentration of purchasing power in the hands of a small group of retailers is detrimental to their profit margins and the future of their brands.

Identification of the right brands has been a pre-occupation for Guinness in its recent acquisitions; names like Champagne, the Health Spa, are felt to have valuable and marketable social cachet.

Guinness has made much of its skills in rejuvenating brands such as its stout, but taking on the DCL whisky business could be quite a feat for a group that knew nothing about Scotch whisky prior to its purchase of Arthur Bell last year.

But the City's faith in Guinness appears to be undimmed. Mr Neil Scorse of stockbrokers De Zee & Bevan said yesterday: "A merger of DCL and Guinness could give a more focused sense of direction and strategic development to the company and ultimately to the industry."

jobs were lost out of a total of 25,000.

Critics have argued that it took the industry a long time to cut production, which is currently running at around 45 per cent of capacity. "Closing distilleries is not something we do lightly," says Mr John Connell, chairman of DCL, which has mothballed a total of 21 distilleries.

While criticism of the industry has been rife—and fashionable—over the period, there has until the last year been little takeover activity in the sector despite its falling profits during the recession.

The last major period of takeover activity in the industry was in the mid-1970s

Cognac.

● The imposition of import tariffs, particularly in Latin American countries, where economic crisis has produced a scarcity of foreign exchange.

● The growth in commodity, low-strength local whiskies, and low-strength cut-price labels in both the UK and abroad.

As a result of these pressures, the industry in the early 1980s found itself swamped by stocks of maturing whisky it had laid down in the 1970s in anticipation of annual growth in consumption of up to 8 per cent a year.

A slow cull of production began. Some 20 per cent of malt whisky distillery capacity was closed or mothballed between 1980 and 1984 and around 7,500

When Guinness last year paid £36m for Bell's, which Guinness claimed had lost its way, attention focused on each company's marketing ability.

In the UK a merger between Guinness and DCL would command some 35 per cent of the UK Scotch whisky market. Such a share, some in the industry argued yesterday, would give the combined group considerable extra muscle in the UK retailing sector, where manufacturers throughout the food and drink business allege the concentration of purchasing power in the hands of a small group of retailers is detrimental to their profit margins and the future of their brands.

Identification of the right brands has been a pre-occupation for Guinness in its recent acquisitions; names like Champagne, the Health Spa, are felt to have valuable and marketable social cachet.

Guinness has made much of its skills in rejuvenating brands such as its stout, but taking on the DCL whisky business could be quite a feat for a group that knew nothing about Scotch whisky prior to its purchase of Arthur Bell last year.

But the City's faith in Guinness appears to be undimmed. Mr Neil Scorse of stockbrokers De Zee & Bevan said yesterday: "A merger of DCL and Guinness could give a more focused sense of direction and strategic development to the company and ultimately to the industry."

## Men and Matters

Yeutter, who has been trying to break down Japanese barriers to meat imports, also sent Michio Watanabe, the Japanese Minister of International Trade and Industry, home from the San Diego meeting with his hands full of "some good Nebraska beef."

De Clerq was understandably reluctant to discuss the possibility of having to pay import duties on his gifts back in Brussels.

His delegation must have been hoping not. The trip was already running over budget. When the group got off its KLM jet in Los Angeles to change planes for the short hop to San Diego, it discovered that the bureaucrats in Brussels had booked it on Imperial—an airline which had gone bankrupt three days earlier.

One of the hazards of working in Tokyo, a colleague tells me, is the high degree of exposure to music. Nearly every corporate switchboard in Japan is now equipped to play some tinkling melody or other to a caller put on hold.

There seems to be no rhyme or reason about which office plays which song. The FT's Tokyo office offers a rendering of Greensleeves, as does IBM Japan. The oil policy division of the Ministry for International Trade and Industry plays music from Swan Lake; Canon, the camera people, treat callers to Home on the Range.

Much (inescapable) research suggests that Citibank Japan offers its clients rather better recordings than the usual tinny, music-box melodies. A Citibank official says that it changes its tapes every two weeks, treating callers to Chopin concertos and other high-brow stuff.

## Broad base

Broad Street Associates, the PR company whose advice has been in demand recently from companies involved in takeover bids, has brought a management specialist onto its own board in the shape of Roy Close, former director general of the British Institute of Management.

Close, 65, who stepped down last March after nine years at the BIM, has become Broad Street's first chairman. He will be non-executive, but expects to spend two or three days a week

in the job. "As director general of the BIM, you get to know a lot of people," he says. "I can also bring them a bit of management and organisational background."

Close will combine his post at Broad Street with three other non-executive directorships, and the chair of the Open University's management education programme board.

Close's last prolonged involvement with the media was on the other side of the fence, as an industrial writer with The Times between 1961-1967.

Broad Street has grown rapidly since it was founded in 1977 by Brian Basham, the notably extrovert, 42-year-old managing director. It now has a staff of 58, annual pre-revenues of £1.5m and advertising billings of £3m.

It is currently advising Jimmy Gulliver's Argyle Group on its £1.9bn takeover bid for Distillers. It also helped Britannia Arrow in its successful defence against the Guinness Peat bid.

## Ear-Whigs?

The Conservative government of Newfoundland strenuously denied that it had been bugging Liberal caucus meetings.

But premier Brian Peckford said mysteriously, "I have my own CIA," when asked about his detailed knowledge of the opposition's caucus strategy.

The Liberals have now discovered the nature of Peckford's information system. The walls of the Liberal's caucus room are so thin that every word spoken can be heard in the government members' offices next door.

At one Midlands factory, victim of endless industrial disputes and stoppages, it is being said that the workers no longer clock in — they sign the visitors' book.

**Handbook**  
At one Midlands factory, victim of endless industrial disputes and stoppages, it is being said that the workers no longer clock in — they sign the visitors' book.

**Observer**

## BASE LENDING RATES

ABN Bank	12 1/2%	Hambros Bank	12 1/2%
Allied Dunbar & Co.	12 1/2%	Heritable & Gen. Trust	12 1/2%
Allied Irish Bank	12 1/2%	Hill Samuel	12 1/2%
American Express Bk.	12 1/2%	C. Hoare & Co.	12 1/2%
Amro Bank	12 1/2%	Hongkong & Shanghai	12 1/2%
Bank of Australia	12 1/2%	Johnson Matthey Bkrs.	12 1/2%
Bank of Belgium	12 1/2%	Knowles & Co. Ltd.	13 %
Bank of Canada	12 1/2%	Lloyds Bank	12 1/2%
Bank of China	12 1/2%	Edward Mannion & Co.	12 1/2%
Bank of India	12 1/2%	Megraw & Sons Ltd.	12 1/2%
Bank of Japan	12 1/2%	Midland Bank	12 1/2%
Bank of Korea	12 1/2%	Morgan Grenfell	12 1/2%
Bank of London	12 1/2%	Mount Credit Corp. Ltd.	12 1/2%
Bank of Mexico	12 1/2%	National City of Kuwait	12 1/2%
Bank of New York	12 1/2%	National Girobank	12 1/2%
Bank of Persia	12 1/2%	National Westminster	12 1/2%
Bank of Portugal	12 1/2%	Northern Bank Ltd.	12 1/2%
Bank of San Francisco	12 1/2%	Norwich Gen. Trust	12 1/2%
Bank of Scotland	12 1/2%	People's Trust	12 1/2%
Bank of Spain	12 1/2%	PK Finance Intl. (UK)	13 %
Bank of Sweden	12 1/2%	Provincial Trust Ltd.	12 1/2%
Bank of Switzerland	12 1/2%	R. Raphael & Sons	12 1/2%
Bank of the East	12 1/2%	Roxburgh Guarantee	13 %
Bank of the Middle East	12 1/2%	Royal Bank of Scotland	12 1/2%
Bank of the Pacific	12 1/2%	Royal Trust Co. Canada	12 1/2%
Bank of the South	12 1/2%	Standard Chartered	12 1/2%
Bank of the West	12 1/2%	TCB	12 1/2%
Bank of the World	12 1/2%	Trustee Savings Bank	12 1/2%
Bank of the World	12 1/2%	United Bank of Kuwait	12 1/2%
Bank of the World	12 1/2%	United Mizrahi Bank	12 1/2%
Bank of the World	12 1/2%	Westpac Banking Corp.	12 1/2%
Bank of the World	12 1/2%	Whiteaway Laidlaw	13 %
Bank of the World	12 1/2%	Yorkshire Bank	12 1/2%

Members of the Accepting Houses Committee.  
7-day deposits 8.70%, 1-month 9.00%, 3-month 9.20%, 6-month 9.40%, 12-month 9.60%. Top Tier £2,500+ at 3 months notice 12.00%. At call when £10,000+ remains deposited.  
Call deposits £1,000 and over 9% gross.  
Mortgage base rate.  
Demand dep. 8 1/2%, Mortgage 13 1/2%.



## Letters to the Editor

## Public spending as a proportion of GDP

From Mr A Sutherland

Sir, — You are of course correct in saying (January 16) that much of the increase in public spending is the result of increased transfer payments.

Also, you nevertheless say that "public spending as a proportion of GDP may not fall significantly below the ratio of 43 per cent inherited in 1979-1980; and remark that "there is nothing inherently wrong with public spending absorbing 43 per cent of GDP."

These numerical remarks embody a serious conceptual confusion — as does the White Paper itself. GDP measures the flow of goods and services that were produced, and absorbed, during the year. If GDP is to be "absorbed," the items so disposed of must form part of the national income in the first place. As you properly imply (when you add back the re-

ceipts from assets sales to the spending total) this means that changes of ownership of existing assets, which is what privatisation produces, should have no place in a calculation about the sources and uses made of GDP. The reason for that, which you do not state, is not a matter of ideology. It follows simply from the definition of national income accounting. The act of changing the ownership of existing assets does not generate, and so can neither absorb nor disburse, national income. (Privatisation does have real and financial effects; but they are not directly observable via this route.)

Much more seriously, transfer payments of the more usual kind are about 40 per cent of "public spending." But since transfer payments redistribute rather than absorb national income, they too are not included

in the calculation of GDP. Dividing a number for "public spending, including transfers" by a number for "GDP, which by definition excludes transfers" produces merely nonsense.

Those portions of "public spending" which do involve using up part of GDP are current and capital expenditure on goods and services. These amount to an absorption of about a quarter of GDP, not of 40 per cent.

These definitional matters are fully set out in any decent economics textbook. Unfortunately they become vitally important when governments confuse themselves by misunderstanding them, and then proceed to set up the reduction of a meaningless ratio as one of their policy targets. Need the Financial Times compound their mistake? Indeed readers

might be interested to know whether you would continue to say "there is nothing inherently wrong with public spending absorbing 45 per cent of GDP" once numerator and denominator are indeed stated in comparable units, i.e. of spending on goods and services. If a properly measured future ratio of 45 per cent might begin to look high, can the same be said for the actual ratio of a quarter? And if looking at a meaningful ratio would change your view, should the same not happen to Government?

The role of the state is worth arguing about. So are the financial implications of the absolute amount of public spending. But "public spending as a proportion of GDP" is mere propaganda.

Alister Sutherland,  
Trinity College, Cambridge.

## Status of the Patent Office

From Mr P. Dowd

Sir, — The Secretary of State for Trade and Industry's decision to change the status of the Patent Office (January 14) is surprising. In his parliamentary reply to a question on January 14, the Secretary said that the change was more responsive to the needs of innovators. This must be a matter for speculation. Quangoes are not renowned for their responsiveness to users' interests.

Mr Brittan said that a change in status would free the Patent Office from the traditional civil service framework. One wonders, however, why the Government wants to change the traditional framework to allow the Office to operate in the manner that Government desires.

Mr Brittan also said that the change in status would ensure that the Patent Office would be self-supporting from fees and free to finance investment programmes. The Office, however,

is already self-supporting and the financial flexibility the Government desires could be obtained by providing it with a Treasury grant.

It should be noted that the Secretary of State intends to retain the power to set targets. This seems highly unlikely to be a quango's prerogative. The quango will have greater freedom than will be determined by the Minister.

Changing the status of the Patent Office will not be of any benefit to users. There are no functions that the Office can perform as a quango that it cannot perform within the civil service.

The attention of Patent Office management will be diverted for at least the next two years to the creation of the quango, rather than the problem of users or of enhancing the service provided. Peter Dowd (Assistant Secretary), Institution of Professional Civil Servants, 75-79, York Road, SE1.

## The retail price of petrol

From Mr D. Crabbe

Sir, — At around this time last year, with the pound having fallen to \$1.10 and oil at close to \$30 a barrel, the oil companies felt justified in raising the retail price of a gallon of four-star petrol in within a fraction of a penny of £2. We read at the time that this would allow producers, refiners, and retailers adequate margins. The budget in March, as we all know, then made the £2 gallon a reality.

Since then the pound has recovered by over 30 cents against the dollar, and the price of crude has slipped below \$25 for the equivalent barrel. If the full benefit had been passed on to the consumer—the same consumer who had to bear the full cost when currency movements and oil prices were moving in

the opposite direction—the price of petrol at the pump would now, by my calculation, be around £1.75 for a four-star gallon. This price allows producers, refiners, and retailers the same cash margins, although in percentage terms these would, of course, be higher.

So why am I and millions of others paying £4p or thereabouts over the odds? Is it part of "some devilishly cunning scheme to curtail consumption by high pricing in 1986, Energy Efficiency Year? Or do we have to wait for some enterprising characters to start overhauling loads of motor spirit from Rotterdam, set up shop, charge below £1.75 for their product and still make a healthy profit? David Crabbe, Open University, Walton Hall, Milton Keynes.

## A Green party in Britain

From Mr R. Bamforth

Sir, — I was interested to read (January 14) the letter from Lord Lakeman of the Electoral Reform Society, commenting on the STV system of proportional representation. I cannot, however, agree with her comments that Greens could form their own Party but would probably be more effective to give their preferences to the Greenest of the other candidates.

There is, of course, already a Green Party in Britain and, as the Ecology Party, there has

been one for 10 years. It cannot be more effective for Greens to vote for candidates of other parties as none of the other parties is in the slightest bit Green. They may try to look Green by tacking on a few environmental policies but the basic philosophies of the main parties are all opposed to Green ideas in their deeper sense and Greens will not advance Green politics by voting for them.

Roger Bamforth, Stockport Green Party, 131, Wadsworth Rd, High Lane, Stockport, Cheshire.

## The rescue of Westland

From Jane Moncreiff

Sir, — It is fallacious to treat the rescue of Westland Helicopters as a purely commercial issue. The question is political, not one of free trade. It is in the country's interest and in the interest of Western Europe that defence procurement questions should be recognised as such.

The manufacture of military helicopters is not comparable to

the manufacture of shoes! What is at stake is whether British defence and its procurement policies be co-ordinated at a European level or not.

It is outrageous that the question should be reduced to one of shopkeeping and personality clashes. Jane Moncreiff (Secretary, Liberal European Action Group), 10 Whitehall Place, SW1.

## Engineering cuts programme at the BBC

From Laura Vincent

Sir, — In his article (January 7) publicising November 1986's 50th anniversary of the world's first regular public TV service on the BBC, John Chittock praises the "engineering leadership" which has facilitated the "considerable achievements" of British TV.

Such praise is well deserved, and it is ironic that in this anniversary year, the BBC appears determined to push through a cuts programme which will decimate the engineering expertise that it has nurtured over the past half-century.

The BBC's recently published "priorities for the future" proposals for the next up to 1,000 engineering jobs are threatened. Designs and equipment department face massive cuts, and the BBC's prestigious research laboratories at Kingswood Warren and training

centre at Wood Norton are also threatened.

The Corporation says it is looking for savings of £2m by 1988. To achieve this "managing within equipment department is to cease . . . greater reliance will be placed on the purchase and installation of off-the-shelf equipment and systems."

But how realistic are these assumptions? Where are the BBC's comparisons? The BBC's rationale is that it wants to save money, but there is absolutely no evidence to suggest that in-house research, development and manufacture is more expensive than outside consultants.

One specific example of work done in-house which has been of direct financial benefit to the BBC is the work on the scale modelling of studios for acoustic testing purposes. A Treasury estimate for improving a Maida Vale studio

was £180,000; as a result of research department work, the necessary improvements were carried out at a cost of only £20,000. The success of the techniques means that it can continue to give the BBC value for money in the future.

A further idea taken up by BBC designs department is the "dynamic carrier control technique" devised to make savings in the cost of electricity used to power the Corporation's medium frequency transmitters. Applying the technique to just three transmitters gives savings of around £150,000 per year.

Such work by research and designs departments gets off the ground because of equipment department's in-house manufacturing facility. The essential advantage of in-house equipment manufacture is flexibility. Those at the top of the BBC who argue that this work can be done outside seem to

have forgotten that outside companies (which will not necessarily be British) will be interested in mass production. The normal equipment requirements of the Corporation are large in range and small in quantity.

This trade union cares about its members' jobs and is determined to resist these ill-considered proposals. But the debate goes somewhat further: it concerns the future of public service broadcasting in this country and the kind of service the BBC wants to provide. If the BBC wants to retain its prestigious position at the forefront of broadcasting technology it must find the courage to stand up to its detractors in government, the Press and the advertising industry and to defend its history of excellence. Laura Vincent, Broadcasting & Entertainment Trades Alliance, 3-12 Gedge Street, W1



## Replacing fraud case juries

From Mr W. Latley

Sir, — If juries in fraud cases are to be replaced by two specialist advisers drawn from a

coterie of 150-200 professionals, then who is to say that verdicts will not be dangerously influenced by a professional man's natural loyalty to a colleague who may either be in the dock or a witness in the case? Or that verdicts will not be unduly influenced by their other "old boy" ties?

A twelve person jury drawn from the public at large may not have an instant grasp of the

issue, but the majority of its members can be relied upon to "tell a wrong 'un" and to have no interest in doing anything else.

The Roskill argument seems to be based on the idea that jurors are ineffective because they have no experience of fraud. But do jurors in a murder trial need direct experience of murder? Surely it is the jurors' understanding that crime could have been committed that

counts. William M. Latley, 32 Aynhoe Road W14.

## Tunnel ventilation problems

From Mr R. Marsh

Sir, — Having used the Geneva underground car park every day for some years I was surprised by Jennifer Hall's experience (January 14). So, I think, would be the French family I saw there recently on a rainy Saturday having lunch (folding table, chairs etc.) beside their

car. This leads me to express the hope that, if the chosen cross- or sub-channel project does include a road, provision will be made for lay-bys to meet the ancillary requirements of travellers. Rowan M. L. Marsh, Munchsteg 3, 8003 Zurich.

## A new terminal at Stansted

From Mr D. Starbuck

Sir, — Sir Norman Payne (January 15) states that permission has been granted for a new terminal at Stansted. This requires elucidation. British Airport Authority has received planning permission to expand Stansted but what it has not yet received is the Secretary of State's approval of its proposed investment plan.

In the recent airports White Paper the Government stated that it expects BAA to show that its investment in Stansted will earn an acceptable rate of return. What the Government regards as acceptable remains to be seen. Our calculations indicate that, from a commercial

view point, an immediate large scale expansion of Stansted is not a sound investment. We might well be wrong, but surely the best course of action is to finalise present proposals to introduce private capital into BAA and then let the new board make the decision on an appropriate pace and style of development at Stansted.

If the Government prejudices these aspects and gets it wrong, the effect could well be a serious reduction in the rate at which the Exchequer receives from the taxation of BAA. David Starbuck, Institute for Fiscal Studies, 180-182 Tottenham Court Road, W1.

## House buying chain delays

From T. Bishop

Sir, — Lombard's comments (January 13) about the Prudential's proposed solution to the delays created by house buying chains must have brought a wry smile to estate agents and solicitors who, for many years, have been grappling with this problem.

What does not seem to be appreciated is that the difficulty lies not with funding but with the attitude of vendors. Enterprising agents can often find a property dealer/investor/speculator who would be prepared to take a property off their hands at a discount to enable the chain to be com-

pleted. The difficulty is that the vendor will not accept less than the full market value.

One can just imagine the man from the Pru explaining to the vendor: "Well Mr Smith it is true we did value your property at £100,000 but we are now advising you to sell it to us at £94,000 because this will be very convenient for the other five people in the chain and will enable us to collect our commission." I think the immediate reaction of the vendor will be to find another agent.

Mr T. Bishop, Bishop Longbottom & Bagnall, 5, Roundstone St, Trowbridge, Wilt.

## UK BROADCASTING

## The BBC adjusts its set

By Raymond Snoddy

DEMAND for BBC videotapes such as Royal Tours of the past three years, Great British sporting moments or Richard Attenborough on wild life has taken Marks and Spencer by surprise.

The videos on sale experimentally in 10 stores at £9.99 each have sold "exceptionally well" and have had to be reprinted three times since October. BBC Enterprises, the commercial arm of the Corporation, is now working on a larger number of programmes from its archives and Marks and Spencer plans to extend its range.

The new relationship between the public service broadcaster and the retail group is just one example of how the BBC is responding to political and financial pressure.

In the past year, it has had to cope with the consequences of two linked Government decisions. The first was the award of an £85 colour licence fee instead of the £65 asked for leaving a nominal shortfall of £20m over the three-year licence fee period. The second was the setting up of the Peacock Committee which is looking at the feasibility of alternative methods of funding the BBC such as advertising, sponsorship or subscription.

The primary purpose of the commercial drive is to earn extra money to plough into programme making. But under the shadow of Peacock it is at least as important that the corporation is seen to be doing everything it can to help itself before the report is completed this summer.

In a matter of months the BBC has decided to:

- Bring together all its commercial activities into one group with a new chief executive;
- Abandon grandiose plans for a £100m headquarters and settle for something more modest;
- Move people out of the central bureaucracy and begin to buy more equipment and services from the marketplace—a change that could cost up to 4,000 jobs;
- Open the door to independent producers in a serious way for the first time.

Mr Michael Checkland, deputy director-general and chairman of BBC Enterprises, believes the atmosphere at the corporation has changed.

"There is a recognition now that the BBC has to earn money in the world and exploit all the assets it has got in order to help to make programmes," he says. Mr Checkland, an accountant

by training, is now at the centre of the drive to maximise earnings through the re-organisation of Enterprises while at the same time cutting the central bureaucracy to divert more money to programme production.

In October a new data transmission service for business and industrial subscribers was launched. Like teletext it uses spare capacity on the existing television signal. The corporation hopes that the service, Datacast, which provides high speed, scrambled information without telephone charges, will turn into a multi-million pound business within the next few years.

Mr Checkland is also studying the possibility of using BBC television transmitters in the early mornings to run a sub-

scription service of scrambled films and general entertainment for video-recorder owners.

The BBC is also expected to make its programmes available for ITV's SuperChannel, the advertising-based satellite channel aimed at the cable television networks of Western Europe. ITV executives grudgingly admit that the corporation is driving a hard bargain. In addition to payment for programmes the BBC is looking for a 10-year deal and a 20 per cent share of any profits in the more than £20m venture without putting up a penny of equity.

It is clear that the BBC, with one of the largest programme libraries in the world, is in a strong strategic position for the era of cable and satellite television—although its critics argue it has hardly begun to exploit the full potential.

Prices paid so far by the new media are, however, low: \$15,000 an hour is the top rate for general programming on American cable and the prices paid in Europe are more like \$2,000 an hour even though drama costs more than £200,000 an hour on average to produce.

"We see a whole range of possibilities. But if we doubled our turnover which is now about £100m and increased our profitability by 50 per cent it would only add another £18m of profits to the BBC—£1 on the colour licence. So the commercial activities of the BBC will always be at the margin of the fundamental problem," Mr Checkland emphasises.

The reorganisation of Enterprises has been in the pipeline for some time. The real impetus for change at the BBC

dramatic change in priorities savings would come largely from buying more services and equipment from the marketplace and the loss of up to 4,000 jobs in such areas as electronic equipment manufacture, studio design, catering, cleaning and security. The unions were given detailed proposals on the first 550 jobs to go in November, and a further 625 earlier this month.

But should the BBC have moved much sooner to try to head off its political problems with the Government rather than hoping the axe would not fall? "Should we, could we have done it before? I don't know," Mr Checkland says.

Mr John Gou, a former senior BBC executive who is now an independent producer and chairman of the Independent Programme Producers Association, believes the BBC could be a more effective, flexible and competitive organisation if it set itself a target to cut its staff and equipment by half within 10 years (at present more than 25,000 staff are paid for by the licence fee).

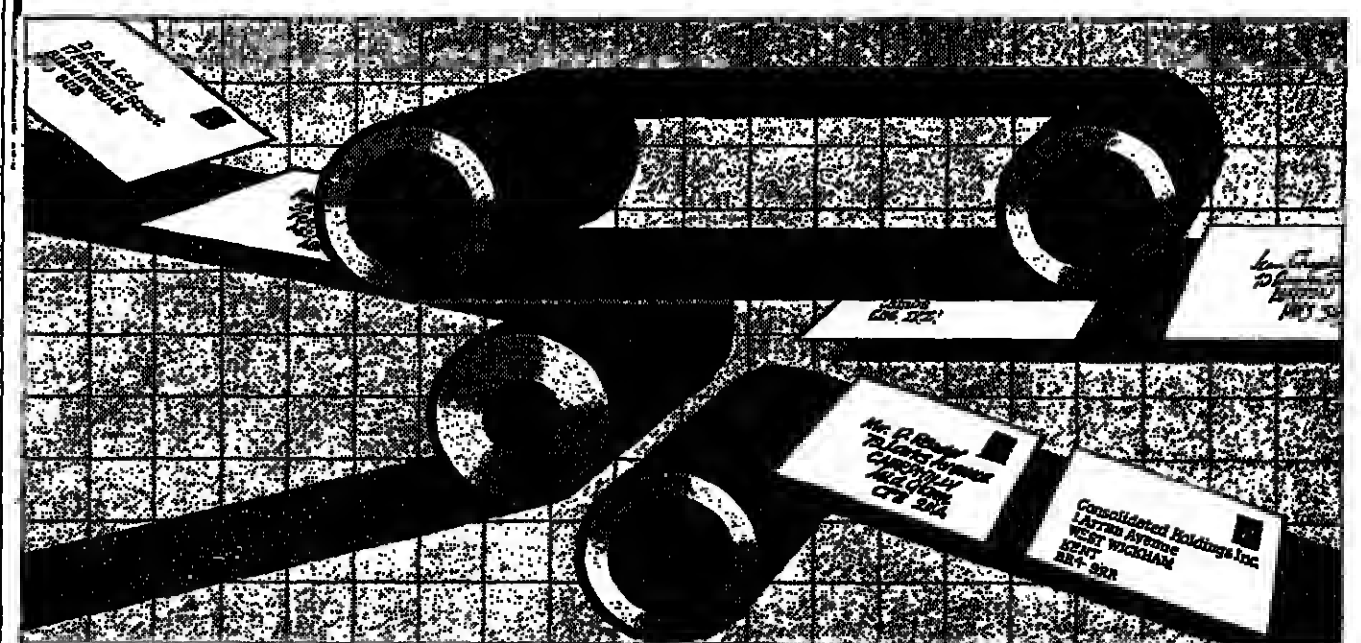
The says the crunch will come when the BBC tries to sort out the details of its new policies. Unless the corporation changes its budgetary methods, or sets aside a special fund for independent production, little, he believes, is likely to change.

The changes of the past year at the BBC are perhaps best symbolised by the decision to abandon plans to build a £100m new headquarters in central London opposite Broadcasting House. Instead there will be a less expensive new radio production complex on the former greyhound track adjoining the television centre at White City. Broadcasting House, built when Lord Reith ran the BBC, could become a museum.

The decision, like the attempts to cut the size of the bureaucracy, is indicative. Mr Stuart Young, chairman of the BBC believes "of a management that has come to terms with living in a world of declining resources yet wishing to ensure that the highest possible standards are maintained."

Even senior BBC producers say it is too early to know whether the outcome will be a workable blueprint for the 1990s or a clever political smoke-screen designed to preserve as much of the status quo as possible.

## Postcode your business mail...



## ...and save money.

When your company's mail is fully postcoded, it can easily be pre-sorted; and then you could qualify for an extra discount on postage.

Interested? There's more. The Royal Mail is prepared to assist with the cost of postcoding large computerised mailing lists — saving even more money. It's called The Postcode Project.

It's important to postcode all your business mail — so that it benefits from the speed of mechanical sorting.

These and many other ways in which postcodes can help business are contained in our comprehensive Postcode Portfolio. Please send the coupon today for your free copy.

## THE POSTCODE PORTFOLIO

Essential to business efficiency

To: Neville Holland, FREPOST (no stamp required), Post Office Headquarters, 33 Grosvenor Place, LONDON SW1X 7EE

☐ Please send me a free copy of The Postcode Portfolio

☐ Please arrange for my Postal Sales Representative to contact me and discuss in detail the uses of the postcode in business

NAME

COMPANY

TYPE OF BUSINESS

ADDRESS

POSTCODE

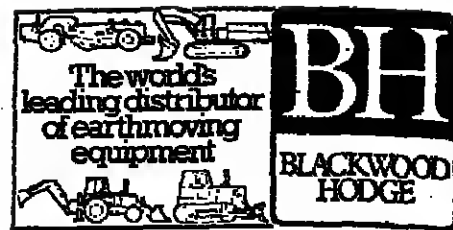
R/020/21 41/6/8

**Royal Mail**  
Pass on your Postcode





Tuesday January 21 1986



## UK freezes GEC's Plessey bid

By CHARLES BATCHELOR IN LONDON

THE BRITISH Government intervened yesterday in the £1.2bn (£1.7bn) takeover battle between the rival electronics giants, General Electric Company and Plessey, to refer the GEC bid to the Monopolies and Mergers Commission on competition grounds.

Just 30 minutes before the Government's statement, the bid took a dramatic turn when GEC announced that it had begun a libel action against Plessey over parts of its defence circular sent to shareholders last week.

Mr Leon Brittan, Trade Secretary, said he was following the advice of Sir Gordon Borrie, the director general of the Office of Fair Trading (OFT), in referring the GEC bid.

The referral freezes the GEC bid for at least six months and will give Plessey more time to strengthen its defences. The bid has automatically lapsed but the company may resume its bid if it gets Commission clearance.

The OFT is understood to have weighed the reduction in competition in the UK defence electronics market, which would have resulted from a takeover, against the need for British companies to strengthen their position internationally.

The arguments were finely balanced but the scale of the issues persuaded the OFT to opt for a thorough investigation.

GEC, meanwhile, yesterday began legal action against Plessey and several of its directors, saying

it had been advised by legal counsel that Plessey's defence document contained "false and misleading statements which are seriously defamatory of GEC and Marconi Underwater Systems (a subsidiary)".

GEC said the statements included "a calculated misquotation of a remark by Mr Robert Sheldon, chairman of the House of Commons committee of public accounts, in connection with the Tigerfish torpedo and a quotation from a report by De Zoete and Bevan, GEC's stockbrokers, which is so highly selective as to amount to a blatant misrepresentation."

GEC said it had begun the libel action because Plessey had refused to issue a correction and apology. The directors named in the writ are

Sir John Clark, Plessey chairman; Mr Peter Marshall, finance director; and Mr Warren Sinsheimer, US deputy chief executive.

Plessey said it had been advised that GEC's complaints were without foundation and said it would defend the action to the full.

The GEC decision to go to the law follows an attempt by Plessey to involve the US courts in its bid defence. Plessey applied to a judge in Delaware for an injunction requiring GEC to comply with US securities laws but was turned down last Thursday.

Plessey's shares firmed yesterday ahead of the referral announcement but fell back to close 2p lower at 166p. GEC also fell to 2p to 166p. See Lex

## Volvo tightens grip on Cardo

By Kevin Done in Stockholm

VOLVO, the Swedish motor vehicle, energy and food group, is understood to have acquired close to 50 per cent of the equity in Cardo as part of its SKR 327bn (\$430bn) hostile takeover for the investment and industrial holding company.

The board of Cardo, which last week recommended shareholders to reject the Volvo bid, is to hold an information meeting of shareholders tomorrow evening to explain its objections to the deal.

Volvo already owned 21.5 per cent of Cardo before it launched its bid for outright control. Mr Pehr Gyllenhammar, Volvo chairman, is also a member of the Cardo board.

He is to attend tomorrow's Cardo shareholders meeting having bolstered Volvo's stake with share purchases in recent days totalling more than SKR 1bn. That has more than doubled Volvo's holding in Cardo.

The Volvo bid has run into regional opposition from Skåne, the country's southernmost province, where Cardo's industrial operations in sugar, seeds and plant genetics are chiefly located. It is understood that Volvo has temporarily halted its share purchases in advance of explaining its case directly to remaining Cardo shareholders tomorrow.

Last week it improved its original bid by 10 per cent to help overcome opposition to the deal.

Volvo has also been actively buying up shares in Skåne-based engineering and pharmaceuticals companies in support of Fermenta's SKR 1.23bn bid for the company.

The Fermenta bid yesterday received the conditional support of the Skåne board, which said that the SKR 190-a-share cash alternative offered by Fermenta was "acceptable." It has reserved judgment on the alternative bid involving Fermenta shares until precise terms are disclosed at the end of February.

The Skåne board appealed to Fermenta, however, to keep together Skåne's engineering activities in one company rather than disposing of them piecemeal.

Fermenta has said it plans to take over Leo and Persson, the Skåne pharmaceutical subsidiaries, and dispose of the engineering operations, which include SAB Nife (railway brakes, emergency lighting and batteries), Crawford (industrial doors), Scampump (pulp and paper pumps), Dacke and Fluidcarbon.

Fermenta also moved yesterday to quell criticism from US investors of its planned takeover of a voting majority in Pharmacia, Sweden's second largest pharmaceuticals company, which was the first Swedish company to issue shares in the US, at the beginning of the 1980s.

In a joint statement, the two companies said the Pharmacia management was "very positive" towards Fermenta's taking a large holding in the company. Mr Rolf El-Sayed, Fermenta chief executive, and Mr Erik Danielsson, Pharmacia chief executive, are to meet US investors in the next two weeks to seek support for the deal.

Fermenta yesterday said it had signed a preliminary agreement with Bristol-Myers, the US pharmaceuticals and biotechnology group, to investigate possibilities for future co-operation in licensing and marketing.

TOP TAX officials from EEC member states have been told to produce an urgent report identifying the tax changes necessary to ensure that a genuine Common Market is operating by 1992.

Community Finance Ministers yesterday agreed on the terms of reference for the study, which is certain to focus on entrenched national objections to wide-scale harmonisation of tax rates.

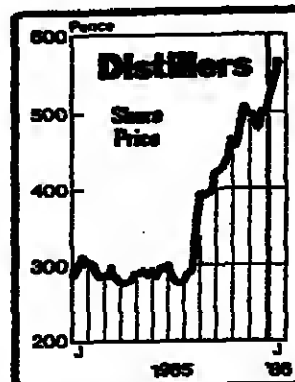
Moves to reduce the differences in indirect tax rates between member states, including value-added tax and excise duties on alcohol and tobacco, might have drastic budgetary effects in some countries such as Denmark and Ireland, which rely heavily on indirect taxation.

Lord Cockfield, the Commissioner responsible for the EEC internal market, has called for indirect tax rates to be brought within a narrow band to remove barriers to internal trade. Until now, the finance ministers have been lukewarm about such a move.

The study will also involve an analysis of the possible economic and budgetary consequences of changes, at the insistence of Denmark.

## THE LEX COLUMN A terrible thirst for stout

The price of North Sea crude oil for spring delivery duly fell below \$20 a barrel, and the sky did not quite fall in. Indeed, a Japanese trader was willing to pay \$2 more for a wet cargo to ship eastwards - which suggests that the North Sea is well ahead of the game.



### Guinness/DCL

At some moment of truth in the past week it must have dawned on the Distillers board that their institutional shareholders were going to pull the plug. For the agreed offer from Guinness represents as subject a surrender as could be imagined. If it was ever a genuine objection to the Argill bid that it would create an overgeared company, the present Guinness gearing of 96 per cent suggests that DCL has changed its mind on the subject. Scottish arguments too have had their day (not before time); not even a ritual visit to Edinburgh yesterday can make Mr Ernest Saunders into a Scot.

The City has convinced itself over the past year that Guinness shares are touched with genius, for the present, the virtuous circle in which a favoured management can buy mediocre businesses none too cheaply and confer an improved rating upon them is still working in Guinness's favour. The fact that yesterday's monstrous underpinning took only 4 per cent off the Friday evening share price is ample testimony to the strength of the tide.

Nor are the financial calculations at all daunting, despite the proposed 185 per cent increase in the number of Guinness shares. Taking in profits on the sale of Distillers' stake in BP and an immediate benefit from swinging the sea around DCL, it is not hard to see Guinness producing higher earnings per share with this deal than without it, even in the year to September. Argill might do much the same thing, and for either bidder it would be no hard thing to shed most of the post-acquisition debt by the end of the second or third year.

Objections to this deal are twofold. The UK drinks trade may be a sideshow to the world whisky market, and segmented by price; there is still a first-class case for referring Guinness to the Monopolies

Commission on grounds of excessive UK concentration in branded whisky. And although the present Guinness management has shown its paces by turning round Guinness - another sleepy branded drinks group - there is some reason to worry that it may be overreaching itself. Guinness may wish to do deals, but it has only had Biff for a few months and is presumably still busy integrating a bag of other purchases which range from convenience stores to health farms.

### TSB

It is no unmitigated disaster for the TSB that Lord Davidson has thrown a spanner in the flotation works; for the outlook for the current year is less than rosy even on the basis of yesterday's 1985 figures. Despite last year's 30 per cent increase in advances, the TSB's asset base is still to a large extent locked into investments in gilts, edged and other fixed-rate instruments. Last year, the TSB managed to improve margins on its shrinking service accounts to make up for the January hammering from the money markets; but at current rates the TSB would be very hard pushed to approach last year's operating performance of £169.3m, which adjusted for gilt-edged sales showed a 13 per cent improvement.

Such arguments mean nothing if the flotation does go ahead while the addition of £1bn in equity would merely transform the TSB's cautious capital gearing into something approaching overdrive. With a free equity base of 5 per cent of public liabilities, or double the level of the

clearers, the TSB could raise another £300m and more in subordinated loan stock, and oceans of perpetual debt - flotation or no flotation.

The flotation proceeds would come in useful if the TSB wanted to buy a clutch of building societies or a life office. And there seems no reason why the legal wrangles cannot be resolved in time for the TSB to come to the market one or the other side of British Gas in the autumn. Any competition for the liability to the depositors - if there is one - could be worked into the structure of the flotation, since the Treasury would hardly agree to pay up. A pro forma shareholder base could be made the subject of a rights issue, or depositors could be given largely unpaid shares with a heavy call to come.

### GEC/Plessey

With its bid for Plessey kicked in to touch for at least six months - the Monopolies reference must take at least that long - it is hard to see what GEC can accomplish by switching its attack onto the stock market to the libel court. Whether or not the MMC returns with its deliberations with a clearance for GEC, litigation may irretrievably have poisoned an already sulphurous boardroom atmosphere.

Given a referral, time was always going to be on Plessey's side. Assuming that the bid cannot be revived until late in the summer, Plessey will have had time to retouch its stock market image. Improved figures for the year to March have already been foreseen; if not forecast in Plessey's controversial defence document by the time GEC is in a position to come back, Plessey will have had time to work on producing defensible results for the early quarters of the following year. There should be no shortage of discretionary expenses to squeeze.

If Plessey has thus been handed the chance to rehabilitate itself - in the short term at least - GEC may find it hard to keep its share price in terms, if only because its overall earnings pattern is inherently less volatile. The charge must be that a renewed battle would be fought on higher ground than yesterday's Plessey (and GEC) price of 166p.

## Cash crisis threatens Goldcrest Films

By RAYMOND SNOODY IN LONDON

THE FUTURE of Goldcrest Films and Television, the Oscar-winning British independent production company, hangs in the balance because of a severe financial crisis.

Shareholders will be told at a meeting on January 29 that its bank borrowing limit of £12m (\$17m) has been reached and that a £5m-£10m write-off is likely on its latest film, *Revolution*, after a disastrous reception in the US. The company, which backed both Gandhi and Chariots of Fire, is reducing its staff, once numbering 58, to 17.

The company has no money for new production. One of the main options before shareholders will be to reduce Goldcrest, for the time being,

to a film sales and distribution company to raise the maximum possible revenue from films already made. If that succeeds, modest production might begin again but there is little chance of that this year.

Pearson, owner of the Financial Times, has a 41.2 per cent stake in Goldcrest, and other prominent shareholders include Britain's National Coal Board Pension Fund and Electra Investment Trust.

The plight of Goldcrest, the flagship of the independent film production industry in the UK, is likely to have a serious effect on British financial institutions' confidence in film investment.

It coincides with uncertainty over

the future of what was Thorn EMI Screen Entertainment (TESE). The management of TESE has until the end of February to complete a £110m buy-out - although most of the money is expected to come from the US.

Revolution, an epic set against the background of the American war for independence, was part of a change in strategy at Goldcrest. The aim was to concentrate on "big" pictures designed to break into the all-important US market.

Ironically, it is the cost overruns of *Revolution* - the final cost is around £21m, nearly £8m above budget - and its failure in the US market that have brought Goldcrest to its knees.

Much now depends on the fate of the other two main films announced as a package in October 1984 - *Absolute Beginners* and *The Mission*.

*Absolute Beginners*, a musical based on the novel by Colin MacInnes and co-financed by the Virgin group and produced by Palace Pictures, has had a mixed reception so far in "test market" showings in the US.

Investors' main hope of getting some of their money back seems to rest with *The Mission*, produced by David Putnam.

## Paris and London decide on rail link

Continued from Page 1

Train de Grand Vitesse (TGV) service.

He said France was already promoting TGV links with Amsterdam, Brussels, Cologne and Stuttgart.

Both leaders emphasised yesterday the huge impact the project will have on the two countries' economies, trade and employment. Mr Mitterrand described the fixed link as "the biggest construction project of this century."

CTG has estimated that revenues could total just over \$500m a year, based on 1985 values, mostly from passengers. The project could provide some \$900m of work for UK companies and a similar amount in France. Some 70,000 jobs would be created in both countries up to the opening.

Although the choice of the CTG scheme emerged after a meeting between Mr Nicholas Ridley, the UK Transport Secretary, and Mr Jean Auroux, the French Transport Minister, there was suspense and last-minute manoeuvring right to the end. Both EuroRoutes, which proposed a \$70n road and rail bridge and tunnel scheme, and Channel Expressway with a \$3.6bn road and rail tunnel project, were visibly disappointed and angry by the decision since both felt they stood good chances of winning because they each proposed a road as well as rail link solution. Officials of Euro-

Routes have already indicated that they did not intend to take their defeat lightly.

Although Britain would have preferred a road as well as a rail link, France opposed Mr James Sherwood's Channel Expressway road and rail tunnel project, while the EuroRoute which enjoyed support in France was deemed too expensive, technically awkward and environmentally unsightly in the UK.

This left the CTG rail project, whose dossier had been extremely well prepared by its backers, including Britain's National Westminster Bank, Midland Bank, Balfour Beatty, Costain, Tarmac, Taylor Woodrow and Wimpey. In France, the promoters include Bouygues, Dumez, SAE, Spie Batignolles, SCE and Banque Nationale de Paris and Credit Lyonnais.

It is also generally felt that Mrs Thatcher could not afford to postpone or fudge a clear-cut decision yesterday because of the repercussions this would inevitably have had on Anglo-French relations and on the image of Britain's commitment to Europe. "At a time when Britain seems to be gripped with Westland hysteria, it seems it would have been politically explosive if the British Government if a clear decision was not announced in Lille, a French official said yesterday.

As it was, the occasion turned in to a joyful and colourful affair, with Mrs Thatcher and President Mitterrand arriving first on the Boulevard de la Liberte where the two countries' national flags fluttered, on to the large, rather ugly 18th century Prefecture of Lille and then to the town hall where bagpipers and a brass band played to flag-waving children.

Mrs Thatcher underlined the strengthening of the entente cordiale by concluding her short speech in French, saying that the agreement on the fixed link yesterday was not Britain's "dernier mot" (a first step). She ended her speech by saying that agreement represented "a 'dilett' (challenge) to the two nations."

Mr Mitterrand used the occasion for a little local electioneering ahead of the general elections in March. He emphasised the benefits the fixed link will bring to the depressed northern industrial region of Lille, whose mayor, Mr Pierre Mauroy, beaming throughout the ceremony, is a former Socialist Prime Minister.

Andrew Fisher in London writes: Mr Michael Gordon, managing director of CTG, said in London that the rail tunnel would not put the ferries out of business and was less

of a threat to them than the rival schemes.

"I do not think there will be a fare war," he added. CTG could also survive a battle with European Ferries, which has said that costs and thus fares could drop sharply when its big, new ferries come into service in a few years.

The question of whether the fixed link would benefit from duty-free concessions had still to be worked out, he said. If these were not available, the effect on revenues would be less than 10 per cent.

He said there was no possibility of any co-operation with European Ferries, or with any of the unsuccessful schemes, its main ferry rival, Sealink, was involved in the Channel Expressway scheme through its parent, Sea Containers.

On the future study of a road link, he said: "The money will have to be there, the traffic will have to be there, and the technology will have to be there." CTG had studied the possibility of a road link before but ruled it out as technically and financially unfeasible.

Answering criticism that a rail tunnel could be subject to a disruption, he said those working on the shuttle would be private employees of a private company. They would not be British Rail employees. "I see no reason why we should worry about strikes," he said.

## Crowds celebrate fall of Lesotho Premier

Continued from Page 1

ate the ANC's military and political offensive against South Africa. South Africa signalled its approval of the military takeover yesterday afternoon when a South African freight train of eight oil tankers and 22 wagons carrying other essential goods was given permission to cross the Caledon River border bridge into Maseru. Lesotho passport officials dropped their papers and ran out to join a large crowd of cheering men and shouting women who greeted this symbolic end to the South African economic blockade which has been in force for nearly three weeks. Lengthy delays continued, however, on the road crossing, where vehicles are still subject to security checks by South African police.

General Lekhanya, the new ruler

of Lesotho, is described by Western diplomats as a "soldier's type soldier," a professional who up to now has not interfered directly in politics. He is in his late forties and was trained in both the UK and the US. He headed the Lesotho delegation to last Friday's bilateral security talks in Pretoria at which South Africa expressed in the strongest terms its demands for the expulsion of ANC activists and its opposition to the anti South African policies of Chief Jonathan, the man who, ironically, South Africa helped to place in power 21 years ago.

At his last press conference in Maseru on Sunday, Chief Jonathan threatened to turn to Cuba and the Soviet bloc for further aid if Britain, the US and other Western countries ignored his appeals for help.

## Pan-Electric collapse claims another victim

Continued from Page 1

\$5180m lifeboat and so head off a claim of broker defaults.

Yesterday's announcement from GIH shows that the company, which formally holds a 31.6 per cent stake in Pan-Electric, has accumulated borrowings of \$5180m and forward share purchase commitments totalling almost \$5144m.

Apart from Pan-Electric itself, the companies to which the share obligations relate include Sigma International, Grand United Holdings and Supreme Corporation. Share trading is currently suspended for all these companies, and the last three are each controlled by Mr Tan Koon Swan, the Malaysian entrepreneur and politician. Sigma holds a 22.6 per cent stake in Pan-Electric.

Of GIH's bank creditors, Standard Chartered Bank, which already has an estimated \$570m exposure to Pan-Electric, is believed to have lent the company the most at about \$518m. Other creditors include Citibank and First Interstate Bank of California, both from the US, and Bank Bumiputra, Malaysian Banking and United Malaysian Banking Corporation, all from Malaysia.

The net effect of GIH's decision is a promise of more bank losses and a bigger threat to brokers who were previously hoping for payment from GIH when the share contracts matured. Banks which have helped to finance forward share transactions also stand to suffer.

All this can be expected to reinforce discount prevailing among bankers and brokers over the \$5180m lifeboat scheme as troubled brokers refuse or become unable to

honour commitments to other brokers and to particular companies.

Pan-Electric, for example - having seen its own vast share purchase commitments transferred to Mr Tan - turned to the courts last week to try to recover up to \$5120m worth of cash and stock due to it from Associated Asian Securities.

Associated Asian is the broking firm which was connected to both Pan-Electric and GIH through Mr Peter Tham, who has disappeared from the country. Although the firm has ceased trading and is under the stock exchange's control, it has not apparently used the lifeboat to meet its obligations to Pan-Electric.

It is not clear whether this is the fault of the exchange, the authorities or the major local banks funding the lifeboat. But many people believe at least one other broking firm has sought lifeboat assistance and seen no response yet. This lack of action is provoking considerable concern.

Last night, meanwhile, members of the Stock Exchange of Singapore voted at an extraordinary general meeting to open the way for local banks to take over broking firms.

A relaxation of the existing separation between banking and stockbroking had been sought by the Monetary Authority of Singapore, the island's quasi-central bank, as a means of restoring financial strength to the broking community in the wake of the November crisis.

Like Pan-Electric, GIH not only has share purchase commitments it cannot meet but is itself owed money - in this case \$348m - under forward contract deals.

## World Weather

	°C	°F		°C	°F		°C	°F
Algeria	15	59	London	13	55	Shanghai	5	41
Amman	14	57	Lyons	11	52	Singapore	26	79
Ankara	11	53	Madrid	15	59	Stockholm	10	50
Athens	17	63	Moscow	7	45	Taipei	19	66
Bahia	24	75	Nairobi	18	64	Tokyo	10	50
Bangkok	28	82	Paris	10	50	Yokohama	10	50
Bombay	33	91	Rome	16	61			
Buenos Aires	19	66	Sao Paulo	18	64			
Calcutta	30	86	Tel Aviv	18	64			
Cairo	20	68	Washington	10	50			
Canton	15	59	Wellington	12	54			
Cebu	28	82						
Colon	28	82						
Dacca	28	82						
Dahomey	28	82						
Dar es Salaam	28	82						
Delhi	30	86						
Dhaka	28	82						
Dublin	12	54						
Harare	20	68						
Hong Kong	18	64						
Istanbul	15	59						
Jakarta	28	82						
Johannesburg	20	68						
Kuala Lumpur	28	82						
Laos	28	82						
London	13	55						
Los Angeles	18	64						
Luanda	28	82						
Manila	28	82						
Moscow	7	45						
Mumbai	30	86						
Nairobi	18	64						
Paris	10	50						
Rangoon	28	82						
Rio de Janeiro	18	64						
Sao Paulo	18	64						
Seoul	10	50						
Shanghai	5	41						
Singapore	26	79						
Stockholm	10	50						
Taipei	19	66						
Tokyo	10	50						
Yokohama	10	50						

Readings at mid-day yesterday.  
C-Daily D-Daily F-Fair P-Partly B-B B-Sun S-Sun  
S-Sun S-Sun T-Thunder

## ADVERTISEMENT

### SUBMARINES

#### 'Oberon' success

Ferranti Computer Systems, Bracknell Division, is to supply Tactical Data Handling Systems for the refitting of the Royal Navy's Oberon class of patrol submarines. The initial contract is worth over £7m and delivery of the first system, designated DCH, is scheduled for 1987.

DCH is a variant of COMKAFS, the compact version of the successful KAFS system, which was specifically developed for export, either for new submarines or for refitting in older ones. Apart from the multifunction display consoles, DCH is based on military Argus compact computers, incorporating the Bracknell Division's 8700/40 microprocessors. As well as accepting inputs from the submarine's sensors via a 1530B databus, DCH can link to the type 2051 sonar suite to form a totally integrated combat system. The consoles for DCH, identical with the sonar 2051 consoles, can be linked through a video switching unit allowing any of them to display either AIO or sonar information.

The contract reconfirms Ferranti as the United Kingdom's prime supplier for digital systems for submarines.

### ROYAL NAVY

#### New sonar system

The contract to design and produce the next generation sonar system for Royal Navy submarines has been awarded to Ferranti Computer Systems, Chislehurst Division.

The £2m order for the first sixteen type 2048 systems was won under competitive tender. It brings the total sonar order book at Ferranti to more than £85m, with systems scheduled to be fitted to all Royal Navy AEW ships and submarines.

Winning this latest competition endorses Ferranti as a major prime contractor for sonar. It reinforces the company's commitment to developing new generation sonar both for the Royal Navy and for export.

This winning bid took advantage of the best technology available from the Admiralty Research Establishments and in particular the latest CURTIS TECHNIQUES giving the system a high degree of commonality with equivalent surface ship systems.

## NEWS REVIEW

### BUSINESS

#### £7m Ferranti Oman contract

As part of a major overhaul programme which is being undertaken by British Aerospace, Warman, the fleet of Jaguar fighter bomber aircraft operated by the Sultan of Oman's Air Force is to be equipped with the Ferranti F1064 Inertial Navigation System (INS).

Orders from Oman and British Aerospace totalling over £7m have been placed with the Navigation Systems Department of Ferranti Defence Systems, Edinburgh. With its advanced digital computer and versatile software, FIN 1064 greatly enhances the Jaguar's navigation, weapon delivery and mission management capability.

### VETS for Rover

An innovative Vehicle Electrical Testing System (VETS) made by Ferranti Computer Systems, Wythenshawe Division, has been chosen by the Austin Rover Group to test on line, the electrical systems of a new range of cars under production at its Cowley plant.

The contract, worth over half a million pounds, was won against competition from General Automation, Siemens and Autosem.

### Briefly...

Ferranti Metrology Systems, Dalkeith, has introduced a manually operated version of the popular 'Merlin' series of bridge type co-ordinate measuring machines. Specialised customised software packages, tailored to customer needs, are now being offered with the Ferranti GTE range of FAXs.

The good news is FERRANTI Selling technology



Showing the way  
in defence  
technology

FERRANTI

# SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Tuesday January 21 1986

**IVECO**  
International  
Truck Technology

## Singer expects improved outlook

By Our Financial Staff

SINGER, the US manufacturer of aerospace electronics and consumer products, boosted fourth-quarter net earnings 26 per cent from \$20.2m, or \$1.07 a share, to \$27.9m, or \$1.46, and expects a favourable outlook for the company this year.

The earnings rise came despite a fall in fourth-quarter sales from \$280.2m to \$269.4m, reflecting sales of the company's sewing machine marketing operations in Europe, Africa and the Middle East, and the majority equity in Singer's Malaysian subsidiary.

For the year, net earnings rose from \$65.1m, or \$3.41, to \$82.3m, or \$4.30. The rise, however, was due to a \$17m gain from the Malaysian sale, which offset losses related to the start-up of Singer's SimulFlite aerospace operation. Sales in 1985 slipped from \$2.5bn to \$2.4bn.

Mr Joseph Flavin, chairman and chief executive, said: "This was the third consecutive year of higher earnings and the 10th consecutive year of revenue growth by the aerospace electronics operations, our principal business."

On prospects for 1986, Mr Flavin said the aerospace electronics results had a strong mix of production and development programme under contract and their order backlog had continued to increase. Cost reduction from the sales on the sewing side would help the consumer business, along with power tool sales. Shipments of power tools to Sears Roebuck declined in 1985.

Singer's shares rose \$1 to \$40.7 in early trading in New York yesterday following the results.

## Lawsuit settled at Apple

By Louise Kehoe in San Francisco

APPLE COMPUTER has reached an out-of-court settlement of its suit against Mr Steven Jobs, former chairman and a co-founder of the personal computer company.

Apple filed a suit against Mr Jobs last September following his resignation, charging him with failing to live up to his responsibilities as chairman of the company and misappropriation of Apple's trade secrets.

Apple executives were concerned that Mr Jobs, who took five senior Apple employees with him to form a new venture, would compete with his former company. Mr Jobs, however, has maintained that, since he left Apple, his new company, Next Inc, has aimed to design high-performance workstations for university users.

Since the Apple suit was filed, Mr Jobs has been prevented from working on the design of the new computer, according to an official for Next Inc.

In the out-of-court settlement, Mr Jobs promised not to hire any more Apple employees for six months and granted Apple 30 days after the announcement of his product, to examine the computer for any possible violations of Apple trade secrets.

## Fannie Mae recovery slowed by foreclosures

By William Hall in New York

THE FEDERAL National Mortgage Association (Fannie Mae), which finances one in 10 mortgages in the US, continues to see its return to profitability eroded by soaring foreclosure losses on loans to borrowers who cannot meet their commitments.

Fannie Mae is the biggest housing lender in the US, and its earnings are being hit by the high level of property foreclosures in the parts of the US affected by the 1981-1982 recession, and in states, such as Texas, which are suffering from the slump in the energy industry.

The company says that, although the problem is "manageable," it is forecasting on additional properties as fast as it disposes of existing properties and expects the problem will be with us for some time.

The group, the profit recovery of which has been helped by falling interest rates, earned \$36.9m, or \$0.52 a share, in 1985, compared with a loss of \$57.4m, or \$0.87, in 1984.

Describing 1985 as a "watershed year," Mr David Maxwell, Fannie Mae's chief executive, said the group's performance reflected the "growing success of the long-term strategies we put in place to restructure Fannie Mae and turn around a company that was losing as much as \$1m a day in 1981."

Charge-offs to the company's allowance for conventional loan losses rose from \$87.3m in 1984 to \$142.7m in 1985. In 1982 the figure was \$1.6m. The rapid rise in the level of charge-offs has caused some concern in the investment community, especially since the group lost money on its loan portfolio for a long period.

Fortunately, Fannie Mae has been able to take advantage of the

fall in interest rates to refinance its borrowings, and in the fourth quarter of 1985 the group had the first positive spread on its portfolio since the fourth quarter of 1979. Among the other "milestones" listed by Mr Maxwell was a narrowing of the mismatch between the maturity of the company's debt and its assets from 2.6 years to 1.6 years.

Fannie Mae's business volumes in 1985 reached a record \$45.1bn of which \$23.5bn consisted of mortgage-backed securities (MBS) issued and \$21.6bn consisted of mortgages purchased. The group also earned \$11.6m from MBS guaranty fees compared with \$78.1m in 1984.

The group's interest margin, equivalent to what banks call their net interest margin, moved from minus \$151.7m in 1984 to a positive \$70.5m in 1985.

fall in interest rates to refinance its borrowings, and in the fourth quarter of 1985 the group had the first positive spread on its portfolio since the fourth quarter of 1979. Among the other "milestones" listed by Mr Maxwell was a narrowing of the mismatch between the maturity of the company's debt and its assets from 2.6 years to 1.6 years.

Fannie Mae's business volumes in 1985 reached a record \$45.1bn of which \$23.5bn consisted of mortgage-backed securities (MBS) issued and \$21.6bn consisted of mortgages purchased. The group also earned \$11.6m from MBS guaranty fees compared with \$78.1m in 1984.

The group's interest margin, equivalent to what banks call their net interest margin, moved from minus \$151.7m in 1984 to a positive \$70.5m in 1985.

Fortunately, Fannie Mae has been able to take advantage of the

## Klöckner plans to sell steel division

By Rupert Cornwell in Bonn

KLÖCKNER-WERKE, the major West German steel producer and engineering group, plans to hive off its steel division, following the collapse last year of attempts to merge it with the steel interests of the Krupp group.

This was confirmed yesterday by the Duisburg-based Klöckner, as it denied West German press reports here that it planned to slash its DM 460m (\$191.6m) capital by a third, in return for a waiver by creditor banks of some DM 100m in claims on the company.

Such a move, the reports argued, would speed up the moment at which Klöckner would be able to resume dividend payments, and thus clear the way to raising new funds on the West German capital market.

Instead, Klöckner claimed that in its latest financial year to last September 30, the signs of recovery in 1983-84 had continued. The group's steel division, which made an operating loss of DM 148m, "reached the turning point," while the performance of its other manufacturing activities improved further.

The company gave no figures but said its overall operating accounts had closed in the black and had been strengthened further by extraordinary capital gains during 1984-85.

## Landis and Gyr seek Sfr 9.2m

By John Wicks in Zurich

LANDIS and Gyr, the Swiss electrical engineering group, yesterday announced plans for a rights issue and confirmed that profits for last year had risen strongly.

The rights issue is to be underwritten by the Swiss Bank Corp. at 15 at Sfr 200 (\$100) to raise Sfr 9.2m. For the year ended September 1985 net profits had increased from Sfr 60.5m to Sfr 75.3m, the company said.

SUBSIDIARIES TO BE SOLD AFTER PROBLEMS AT VOEST-ALPINE

## Austria reorganises holding company to recoup losses

By Patrick Blum in Vienna

OIAG, the holding company for the bulk of Austria's nationalised industries, will be reorganised and some of its companies will be sold off following heavy losses at Voest-Alpine, its largest company, Mr Ferdinand Lacina, the minister responsible for the nationalised industries, said yesterday.

After a special meeting of OIAG's supervisory and managing boards, Mr Lacina said that the holding company would be looking for ways to recoup the losses incurred through oil speculation by Voest-Alpine Intertrading and Merx, the trading subsidiary of Voest-Alpine, and of Chemie Linz, the chemicals

group. This will include selling some assets and companies. In the longer term the Austrian Government also intends to streamline OIAG further by selling off its shares in or ownership of up to 12 smaller companies. OIAG would then focus its activity in the basic and mining industries.

Mr Lacina also announced that OIAG would be given greater control over strategic planning, personnel, finance and performance of member companies, while at the same time leaving individual companies with greater responsibility for their day-to-day affairs and the fulfilment of their targets.

OIAG has operated as a loose holding with little effective power. The system of appointing supervisory board members according to the strength of political party will also be ended to improve efficiency. The Government will in future directly appoint OIAG's supervisory board members, who will then in turn appoint the supervisory boards of individual companies.

Voest-Alpine's losses are expected to be at least Sch 5.7bn (\$329.5m) of which about Sch 2.4bn was incurred through oil speculation, and Merx's Sch 550m, although officials admit that the final figures might yet be higher.

## RAS to launch L90bn rights issue in Milan

By Alan Friedman in Milan

RIUNIONE Adriatica di Sicurtà (RAS), Italy's second-largest insurance group controlled by Allianz of West Germany, is to raise L90bn (\$33.4m) through a rights issue on the Milan bourse.

RAS, which in 1984 had total premium income of L3,173bn, says it will use the proceeds to beef up its life-insurance division. The rights issue was approved by an extraordinary shareholders' meeting in Milan yesterday.

Allianz acquired effective control of RAS in autumn 1984, at first taking a one-third stake. Dr Sany Schmitz, RAS chairman, has said

the Allianz stake will rise to 51 per cent in the next couple of years. Around 40 per cent of RAS is in the hands of shareholders on the Milan bourse.

Another Italian insurance group - Intercontinental - announced plans yesterday to seek a quotation on the Milan bourse by offering around 20 per cent of its shares to the public.

IBM Italia, the Milan-based subsidiary of the world's biggest computer group, said sales in 1985 rose 17 per cent to L428bn. Exports were up 21 per cent to L1,350bn or just under a third of total turnover.

## Control Data sells off UK unit

By David Marsh in Paris

COMPAGNIE BANCAIRE, the specialised French banking group is moving into the UK property and company credit business by buying London-based Commercial Credit Services Holdings from Control Data, the US computer group.

The acquisition, which still needs final approval of the Bank of England and the French authorities, represents part of a move by Com-

pagnie Bancaire to build up its international activities in areas such as leasing and corporate financial services.

Commercial Credit Services Holdings employs 200 people in 13 branches and has outstanding loans of about £200m (\$287m) in areas such as leasing, property lending and discounting for small and medium-sized companies.

## VW plans 4,500 new jobs

By John Davies in Frankfurt

VOLKSWAGEN, the West German motor vehicle concern, is continuing to hire more workers as it strives to keep up with the strong inflow of orders for new cars.

VW has already hired 600 new workers at its six West German plants since the beginning of this year and plans to hire a further 2,900 by the end of June.

If sales keep up, the company expects to hire an extra 1,000 workers during the second half of the year, when its workforce takes time off to make up for Saturday shifts worked during the first six months.

VW, which employs 123,000 people at its domestic plants, has hired more than 18,000 new workers and apprentices since mid-1984.

It has been building up its workforce partly to offset the introduction of shorter working hours and partly to enable it to squeeze as much output as possible from its factories.

VW said yesterday it had introduced Saturday shifts this year to avoid delays in delivery to customers because plants were at the limits of their capacity.

## Hughes Tool earnings drop 95% in quarter

By Our New York Staff

HUGHES TOOL, the Houston-based oil service company whose sales of drilling-rig equipment is a keenly watched barometer of the health of the energy business yesterday reported a 95 per cent fall in its fourth-quarter net income to \$50,000.

Mr W. A. Kistler, Hughes Tool's chief executive, said yesterday that an expected increase in US drilling activity in the final quarter of the year failed to materialise and the US drilling rig count was down more than 18 per cent in 1985.

"Among the major reasons for the continued depression in US drilling are uncertainties over changes in tax laws and the proposed block pricing for natural gas," said Mr Kistler.

Hughes Tool, which has done little more than break even for the previous three quarters, earned \$4.1m for the 12-month period. This compares with losses of \$133.6m in 1984 and \$90.9m in 1983.

Revenues in 1985 grew marginally to \$1.2bn but remain almost a third below the group's 1981 revenues of \$1.7bn. This was the peak of the drilling industry boom before the collapse in oil prices and was a record year for Hughes Tool, which earned \$25.2m.

The group's shares have fallen from a peak of \$48 in 1981 to a recent low point of \$12. They rose by 4% to \$12.4 in early trading yesterday. Hughes Tool earned \$0.07 a share, which compares with an annual dividend of \$0.48 a share.

Drilling activity in the US averaged 1,990 active rigs in 1985, which was 18.5 per cent lower than the year before. Outside the US drilling rig activity rose 6.7 per cent to 1,585 active rigs last year. Most of the international increase was accounted for by Canada where the rig count rose from 250 in 1984 to 310 in 1985.

## Hyundai sets sales target for US

By Terry Dodsworth in New York

HYUNDAI, the South Korean car manufacturer, is launching its Excel model in the US this week with a target of 100,000 sales in its first year of operations.

The introduction of the Hyundai Excel, already a big success in the Canadian market, will intensify the growing competition in the US market for small, inexpensive cars bought as a first-time purchase or for use as a second vehicle.

Over the past few years, a gap has grown in the US market for cars of this type as the Japanese importers have made their small cars more sophisticated and increased prices. Although base models of some Japanese small cars can be bought for less than \$8,000, these are not readily available - a result of the Japanese strategy under the import quota system of increasing earnings through larger margins rather than additional volume.

Late last year, the Yugoslavian company Zastava won a head lead in this economy market with the introduction of its Yugo model, priced at just under \$4,000. The more sophisticated Excel, retailing at around \$3,500, is the next product to come out to the market and is likely to be followed by other Japanese models.

Volkswagen is also preparing to import a low-price model from its Brazilian company although the final plans for this have not yet been announced.

The swift acceptance of the Excel in Canada has led dealers to give the car an enthusiastic acceptance in the US. A dealer network of more than 150 around the country has been established, with particular concentration on the two coasts.

In Canada, the Excel is now the biggest-selling imported car, having overtaken Honda's models in a period of only 18 months. Shipments rose from 25,000 in 1984 to about 80,000 last year, accounting for a little over 21 per cent of the import share and 4.6 per cent of the total market.

## Hutton shake-up begins with key appointment

By Paul Taylor in New York

E. F. HUTTON, the Wall Street securities firm, yesterday named Mr Robert Forman, chairman, and Mr Robert Rittenberger, the former Merrill Lynch executive who was named president and chief executive of the parent company last June and president of Hutton's brokerage-dealer subsidiary last week.

Mr Lill, who will also be an executive vice president and one of eight senior officers serving on the management committee which will determine overall strategy, policies and procedures for the firm, will head a Hutton division which has been restructured during the past year. He replaces several people who have held various positions.

Hutton said Mr Lill's responsibilities would include financial and regulatory reporting, annual planning and budgeting, treasury, tax, corporate development, internal and annual financial audits and financial operations in all affiliates and subsidiaries.

management structure under Mr Robert Forman, chairman, and Mr Robert Rittenberger, the former Merrill Lynch executive who was named president and chief executive of the parent company last June and president of Hutton's brokerage-dealer subsidiary last week.

Mr Lill, who will also be an executive vice president and one of eight senior officers serving on the management committee which will determine overall strategy, policies and procedures for the firm, will head a Hutton division which has been restructured during the past year. He replaces several people who have held various positions.

Hutton said Mr Lill's responsibilities would include financial and regulatory reporting, annual planning and budgeting, treasury, tax, corporate development, internal and annual financial audits and financial operations in all affiliates and subsidiaries.

WEST GERMAN CAR MAKER'S CAUTIOUS MOVE INTO AERO-ENGINES

## Porsche reaches for the sky

By John Davies in Frankfurt

PORSCHE, the West German sports car maker, is moving ahead cautiously with its aero-engine project - but with its customary flair.

From March, Porsche engineers will start turning out the first of about 100 engines regarded as a "pilot run." If all continues to go well, regular commercial production is expected to begin some time within the next two years.

Porsche has just reached a milestone in the project with the successful end of a six-month, round-the-world flight of a light aircraft powered by a prototype Porsche engine. The flight was not simply a publicity-catching event but a tough test of the engine's performance in a variety of conditions.

The aero-engine, known as the PFM 3200, is based on the 3.2-litre engine in Porsche's 911 sports car. It has six cylinders and 212 horsepower, and is intended for sports and light business aircraft.

Porsche claims the engine is technologically advanced. It has low fuel consumption, is easily managed (and so reduces pilot stress) and is relatively quiet, the company says.

The aero-engine project has some appealing logic for Porsche, which has an overall sales revenue in excess of DM 3bn (\$1.2bn) a year.

Potential customers are the same well-heeled and adventurous clientele who are apt to buy its sports cars, which it is now turning out at 50,000 a year.

Moreover, Porsche's aero-engine development might spin off benefits for car engines, and it highlights the company's technological prowess.

Porsche engineers have been examining the idea and moving towards commercial production for a few years, certainly since Mr Peter Schutz joined as chief executive five years ago.

The engine development stems from Porsche's long-standing interest in research projects beyond the immediate business of sports cars. The company is renowned for its research and development centre, under Mr Helmut Bott, in a secluded, wooded landscape at Weissach, near Stuttgart.

It is there that Porsche not only dreams up and experiments with its own technological advances, but also engages in work for outside clients from all over the world.

Mr Schutz, a German-born American who presides over Porsche with a genial but calculating expertise, is himself an experienced pilot. "The last aircraft that I actually owned was a World War Two pri-

mary trainer, PT 23, with an open cockpit and a low wing," he said as he waited in a crowd for the round-the-world aircraft to return to base in southern Germany.

The Porsche-powered Mooney M20R aircraft was greeted by Mr Schutz and Mr Ferry Porsche, 76, son of the company's founder and current patriarch of the Porsche and Pich families, who own the company's voting shares.

The flight provided a stiff test, which, according to Porsche, showed that the engine could stand up to varied climatic conditions.

The single-engine aircraft covered 100,000 km, spending 600 hours in the air. The longest non-stop distance covered was 3,500 km from Hawaii to California in 15.3 hours.

Porsche is well aware that its project faces strong competition from such US companies as Avco-Lycoming and Teledyne-Continental.

The batch of 100 engines that it will begin producing soon in its so-called "pilot run" will be aimed at aircraft manufacturers and light aircraft owners. It has its eye, for instance, on light-aircraft makers in France, believing they will be interested in trying out the engine in their aircraft production.

The biggest market for aircraft owners is the US, which is also Porsche's main outlet for sports cars. The company has already set up a project office in the US for the aero-engine.

Mr Schutz says the company expects to offer aero-engines from regular commercial production within the next two years. He is cautious about the possible size of the production run.

Other aspects of the project are also still open. For instance, production is expected to be at the Zuffenhausen car plant in Stuttgart, although a final decision has not been made. But Porsche executives emphasise that there is no question of a joint venture.

"We will start slowly," says Mr Schutz, with relatively few engines likely to be made in the next couple of years. The emphasis, he says, will be on quality.

In carefully moving in that direction, Porsche is by no means breaking with tradition. Ferdinand Porsche, the founder, was involved in early aero-engine design. Moreover, BMW, the Munich-based car company, used to be a prominent aero-engine maker, while Daimler-Benz owns MTU, activities of which include involvement in high-powered aviation engine production.

This announcement appears as a matter of record only.

**\$2,508,742,400**

Financing arranged for the acquisition of

## Storer Communications, Incorporated

through SCI Holdings, Inc., SCIPSCO, Inc. and SCI Equity Associates, L.P., newly formed entities organized by

## Kohlberg Kravis Roberts & Co.

**\$1,634,419,400**

\$150,000,000 Series 1 Zero Coupon Senior Notes	Price 53.2726%
\$150,000,000 Series 2 Zero Coupon Senior Notes	Price 46.3118%
\$400,000,000 Series 3 Zero Coupon Senior Notes	Price 40.0728%
\$400,000,000 Series 4 Zero Coupon Senior Notes	Price 34.5130%
\$400,000,000 Series 5 Zero Coupon Senior Notes	Price 29.5864%
\$134,419,400 Series 6 Zero Coupon Senior Notes	Price 25.2455%

**\$608,273,000**

15% Twelve Year Senior Subordinated Debentures

Price 98.64%

**\$261,100,000**

Cumulative Redeemable Exchangeable Preferred Stock

Price \$35 a Share

## 99,000 Limited Partnership Interests

Which Will Acquire and Hold Redeemable Warrants to Purchase 67,840,000 Shares of Common Stock of SCI Holdings, Inc.

Price \$50 per Limited Partnership Interest

**Drexel Burnham Lambert**  
INCORPORATED

December 17, 1985



## Rustenburg Holdings Platinum Limited

(Incorporated in the Republic of South Africa)  
Registration No. 05/22452/06

### Consolidated Interim Report for the six months ended 31 December 1985

#### INTERIM RESULTS (UNAUDITED)

	Six Months to 31/12/85 Rm	Six Months to 31/12/84 Rm	Twelve Months to 30/6/85 Rm
Gross sales revenue	720.3	466.4	1063.1
Commission and discounts	44.3	29.0	63.8
Net sales revenue	676.0	437.4	999.3
Cost of sales	404.5	297.0	649.4
On-mine costs	306.2	231.3	497.3
Treatment and refining	67.8	47.5	105.3
Off-mine costs	27.5	15.1	32.6
Decrease in stock	3.0	3.1	14.2
Profit on metal sales	271.5	140.4	349.9
Other income	14.2	18.0	29.0
Profit before provisions	285.7	158.4	378.9
Provisions for renewals and replacements	39.9	32.7	71.5
Profit before taxation	245.8	125.7	307.4
Tax and lease	140.1	64.2	146.5
Tax normalisation	1.1	2.0	4.0
Profit after taxation	104.6	59.5	156.9
Dividends	65.8	43.9	112.8
Transfer to reserves	38.8	15.6	44.1
Earnings per share (cents)	83.5	47.5	125.2
Dividend per share (cents)	52.5	35.0	90.0
Dividend cover	1.6	1.4	1.4

#### NOTES

- During the six months to 31 December 1985, the sales volume of platinum was lower and those of gold, nickel and iridium higher, than those in the six months to 31 December 1984. The sales volumes of most of the other metals were similar to those in the previous period.
- The average dollar prices achieved for all metals sold, except rhodium, nickel and cobalt were lower. However, due to the decline in the average value of the rand against the dollar, the average rand price achieved was higher for every metal, and consequently, profit before provisions increased by 80.4% to R285.7 million from R163.4 million, and profit after taxation increased by 75.8% to R104.6 million. Earnings per share were therefore 83.5 cents (47.5 cents).
- In the light of these improved results and the Company's sound financial position the interim dividend has been increased to 52.5 cents per share (35 cents).
- If the high current rand prices for platinum and other metals persist for the next six months, then, in the absence of unforeseen circumstances, profits in the second half of the current financial year will also show a substantial increase over those earned in the six months to 30 June 1985, though the improvement is likely to be less than the increase recorded for the first six months of the year.
- Capital expenditure for the six-month period amounted to R53.2 million (R34.1 million) of which R51.6 million (R30.7 million) was charged to the renewals and replacements reserve as on-going capital expenditure.

For and on behalf of the Board  
G H Waddell } Directors  
K W Maxwell }

#### DECLARATION OF DIVIDEND

Dividend No. 64 of 52.5 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 7 February 1986. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's

Bankers on 24 February 1986. South African Non-Resident Shareholders' Tax at the rate of 15% and United Kingdom Income Tax will be deducted where applicable. The Register of Members will be closed from 10 February 1986 to 14 February 1986 both days inclusive. Dividend warrants will be posted on 6 March 1986 and will be payable on 7 March 1986.

By order of the Board  
JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED  
Secretaries Per: R B APFLETON

Head Office and Registered Office  
Consolidated Building, Corner Fox and Harrison Streets, Johannesburg 2001.  
P.O. Box 590, Johannesburg 2000.  
London Secretaries  
Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE.

20 January 1986

Copies of this interim report can be obtained from the London Secretaries

## INTERNATIONAL COMPANIES and FINANCE

### Campbell Red Lake buys stake in Kiena

By Kenneth Marston in London

CAMPBELL RED Lake is strengthening its position as leading Canadian gold producer by the purchase for C\$98.6m (US\$80.2m) of Falconbridge's 59.7 per cent holding in Kiena Gold Mines.

Campbell Red Lake is paying C\$28 a share for the 3.32m Kiena shares. The price was based on the closing market level of C\$24.75 on January 15. There is no intention to extend the offer to other shareholders of Kiena.

The estimated gold production of Kiena for 1985 is 70,000 oz. That of Campbell Red Lake is 272,000 oz, which includes the company's stake in the Detour Lake and Dee Gold mines.

### UK financial consultant expands in US

By Terry Byland in New York

DEWE ROGERSON, the UK-based financial communications agency, has appointed Ms Carol A. Ruth president and chief operating officer of its US subsidiary as part of an expansion in the US.

Ms Ruth, formerly senior vice president at Hill & Knowlton, where she worked for 17 years, will head Dewe Rogerson's operations in New York, serving existing international clients and also seeking to expand the US client base.

"Financial communications must follow markets towards internationalisation," she said. Dewe Rogerson clients already include prominent US names such as Shearson Lehman and Manufacturers Hanover.

### BfG denies capital plan

BANK für Gemeinwirtschaft (BfG), the West German union-owned bank, has no concrete plans to raise capital at the moment and has no knowledge of a possible stock flotation, Reuters reports from Frankfurt.

A bank spokesman denied a report in Der Spiegel that BfG was planning to issue Genussscheine, profit-sharing certificates, to raise capital.

The magazine said the bank's owners were planning to float a third of the bank's DM 1bn (\$400m) existing capital on the stock exchange next year as part of a rescue plan for the trades union-owned housing firm Neue Heimat.

### Norcem profits increase 50% in year

NORCEM, the Norwegian industrial and offshore group, had a profits rise of almost 50 per cent in 1985 compared with the previous 12 months, while turnover showed a 15 per cent growth for the same period, writes Fay Gjester in Oslo.

The group said its stake in Aker, the offshore fabricating and engineering group, which it recently in-

creased from 25 per cent to 54.8 per cent, had contributed to a rise in profits after financial items of Nkr 290m (\$38m) compared with Nkr 198m. However, the acquisition was financed by borrowing, which pushed up financial costs, the group pointed out. Total sales were more than Nkr 4bn.

All Norcem's main areas of activity - cement, building materials and

offshore - improved their performance last year. The companies in the offshore division achieved total profits of Nkr 33m, compared with Nkr 21m in the previous 12 months, mainly reflecting good earnings by Norcem's well-drilling firm, Morco.

Three leading Norwegian ship-

building and market floating oil and gas production platforms. The Norwegian partners, each with 30 per cent stakes in the new company Quattrober, are shipowners With, Wilhelmsen and S&G, Bergen, and the Moss-Rosenberg ship and platform building group. The Swedish state-owned fabricating concern Götaverken Arrendal will hold the remaining 10 per cent

#### NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

DECEMBER 1985

£100,000,000



## PRUDENTIAL CORPORATION plc

(Incorporated in England under the Companies Acts 1948 to 1976  
Regd. No. 1397169)

### Floating Rate Notes Due 1995

Credit Suisse First Boston Limited

S.G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Deutsche Bank Capital Markets Limited

Hambros Bank Limited

IBJ International Limited

Merrill Lynch Capital Markets

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

Nomura International Limited



### Die Erste österreichische Spar-Casse - Bank

First Austrian Bank

(Established in Austria with limited liability in 1819)

U.S.\$100,000,000

Euro-Certificate of Deposit Programme

Sole Dealer

Merrill Lynch Capital Markets

December 1985

U.S. \$250,000,000



### Crédit Lyonnais

#### Floating Rate Notes Due 1996

Interest Rate	8 5/8% per annum
Interest Period	21st January 1986 21st July 1986
Interest Amount per U.S. \$10,000 Note due 21st July 1986	U.S. \$417.53

Credit Suisse First Boston Limited  
Reference Agent



Co-operative Bank p.l.c.

(Incorporated in England under the Companies Acts 1948 to 1980)

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 20th January, 1986 to 21st April, 1986 the following information will apply:

- Rate of Interest: 13 1/4% per annum
- Interest Amount payable on Interest Payment Date: £165.17  
Per £5,000 nominal or £1,651.71  
Per £50,000 nominal
- Interest Payment Date: 21st April, 1986

Agent Bank  
Bank of America International Limited

This announcement appears as a matter of record only



### Oesterreichische Kontrollbank Aktiengesellschaft

US\$ 500,000,000

#### Eurocommercial Paper Programme

Guaranteed By

The Republic of Austria

Dealer - Managers

Bankers Trust International Limited

Banque Paribas Capital Markets Limited

Orion Royal Bank Limited

Swiss Bank Corporation International Limited



## INTL. COMPANIES & FINANCE

Denmark's biggest savings bank is expanding, reports Hilary Barnes

### SDS takes on the competition

TEN YEARS after legislation first placed them on an equal footing with commercial banks, Denmark's savings banks remain a thriving business segment.

"The necessity of earning money was in my view the most important thing we learnt from the 1975 Bank and Savings Bank Act," says Mr Laurits Ringgaard, chairman of SDS, the biggest of the Danish savings banks.

That legislation removed a number of restrictions on the type of business which savings banks were allowed to undertake. Prior to 1975, they could not engage in foreign business and could not lend without security, restrictions which barred them from basic commercial banking. Farmers, the traditional customers of the savings banks, were the main exception to this rule.

There were plenty of Cassandras in 1975 who doubted whether the savings banks would survive in competition with the commercial banks. The expense of developing new banking divisions and educating staff, not to mention the technological challenge, were cited as major stumbling blocks.

As there are still about 150 savings banks in Denmark, they have obviously survived their baptism, and none more so than SDS.

Denmark's fourth largest bank by balance sheet total, SDS has succeeded in building up a large business lending portfolio, developed a big investment (portfolio management) division, and set up an international division repre-

sented in London, Singapore and Tokyo.

SDS's balance sheet total in mid-1985 DKK55bn (\$6.1bn) compared with DKK13bn in 1975. "In 1975 about 2 per cent of our loans went to the business sector, including farmers. Today the share is about 45 per cent," says Mr Niels Aage Nielsen, the managing director.

The bank's earnings before depreciation, loss provisions, portfolio adjustment and tax rose from DKK875m to DKK439m for the first six months of 1985. SDS's costs tend to be slightly higher in relation to assets than in the other banks. "But in the 1985 first half our costs increased by only 8 per cent, the lowest rate of any of the larger banks," says Mr Nielsen.

"We have the advantage that all our profits are ploughed back (savings banks are owned by depositors and do not pay dividends). But we have a problem if we cannot earn enough to consolidate, as we can't raise capital in the market. We have to be a bit more conservative than the commercial banks, maintaining a higher ratio of capital to deposits and guarantees, in our case about 11 per cent," he says.

The minimum ratio under Danish law is 8 per cent. SDS set up its international division in 1978. And together with Faellesbanken (the savings banks' central bank), Andelsbanken, Provinsbanken and Silkeborg (the second largest savings bank), SDS established a Danish project financing operation aimed at foreign loans for major public

sector investment projects, especially in the energy sector.

SDS has also gone into the Euromarkets, acting as lead manager for a low-coupon Euro loan to the EEC two years ago and subsequently acting as lead manager for loans to the Euro-

kroner loans to the World Bank and one to the Danish finance institute for industry and crafts—the first to the institute for which the established kingdom advisers—the consortium of Copenhagen Handelsbank, Danske Bank and Privatbanken, was not lead manager.

In 1981 SDS acquired a 25 per cent share in London Interstate Bank (LIB). Last year it became sole owner and is "the only European savings bank with a bank outside its own national frontiers."

Mr Nielsen declares: "We are trying to sell the idea that LIB is a savings bank in London. We are trying to develop savings banks for other European countries. A conference on this theme was attended by representatives of 40 European savings banks last spring."

What the future holds is tougher competition, not least for the business of SDS's traditional customers, the family. "We have to face the fact that the margin between interest paid on deposits and advances can be cut from almost 8 to around 3 per cent in the foreseeable future," according to Mr Laurits Ringgaard, who does not rule out the possibility that at some point SDS and other savings banks may have to consider switching to the limited liability corporate form in order to secure adequate capital.

"But the popular element in the management of the savings banks must be secured. We do not wish to exist exclusively to procure money for shareholders."



Mr Laurits Ringgaard: does not rule out corporate form

pean Investment Bank, the Nordic Investment Bank and the Coal and Steel Union.

"Last spring we had the idea that with the Danish exchange rate stabilised it could be interesting to try a Euro-kroner loan," states Mr Nielsen. Its first such loan was to the European Investment Bank, SDS has since managed two Euro-

## Own land in the great American West

America. More than two hundred years old and still waiting for many people to claim their share of it. For themselves and for the future of their families. Imagine one of the most beautiful landscapes in the world and what it could mean to have part of it for your own.

What more perfect way to stake your claim than by purchasing five glorious acres in the Colorado Rockies for yourself and those you love. At Sangre de Cristo Ranches you can still own a sizeable piece of America at a very modest cost and on easy credit terms. This is scenic land in one of the fastest-growing states in the USA, a piece of the unspoiled, romantic old Southwest.

Sangre de Cristo Ranches is a subsidiary of Forbes Inc., publishers of the highly respected American business and financial publication, FORBES MAGAZINE. The land being offered for sale to you is a part of the huge 258,000-acre Forbes Trinchera Ranch, one of the oldest of the remaining big ranches in America. A sportsmen's paradise in all seasons for hunting, fishing, riding, hiking and boating. With fine skiing less than 50 miles away, the ranch ranks among the world's best-known preserves for deer, elk, game birds and other wildlife.

You can own majestic mountain views of Trinchera Peak and Mount Blanca (higher than Pikes Peak) which stand as silent sentinels protecting the rolling foothills and

valley that make up our Sangre de Cristo Ranches.

The land lies about 200 miles southwest of Denver, just east of US Route 160... the Navajo Trail. Its town is historic Fort Garland, the last command of Kit Carson.

For as little as \$4,500 total cash price you can purchase your own 5-acre Sangre de Cristo Ranch, with payments as low as \$45 monthly.

Important money-back and exchange privileges backed by FORBES MAGAZINE's distinguished reputation have contributed much to the great success of this unusual land offering.

Five or more acres of this land can be yours. Easy credit terms available.

For complete details on this wonderful opportunity, without obligation, please fill in and mail coupon today.

**FORBES EUROPE**  
SANGRE DE CRISTO RANCHES INC.  
P.O. BOX 86  
LONDON SW11 3UT  
ENGLAND

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone \_\_\_\_\_

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has judged the merits or value, if any, of this property. Equal Credit and Housing Opportunity

#### US QUARTERLIES

ARCHER-DANIELS-MIDLAND	1985-86	1984-85
Milling, corn refining		
Second quarter		
Revenue	\$7.3m	\$6.2m
Net profit	0.55	0.49
Net per share	1.17	1.00
Six months		
Revenue	\$17.8m	\$16.5m
Net profit	1.15	0.80
Net per share	1.15	0.80

AUTOMATIC DATA PROCESSING	1985-86	1984-85
Computerised accounting services		
Second quarter		
Revenue	\$29.2m	\$23.9m
Net profit	24.6m	20.1m
Net per share	0.68	0.57
Six months		
Revenue	\$61.4m	\$49.8m
Net profit	43.2m	35.4m
Net per share	1.19	1.00

HARTMARX	1985	1984
Clothing		
Fourth quarter		
Revenue	\$27.3m	\$28.9m
Net profit	14.1m	13.7m
Net per share	1.11	1.10
Year		
Revenue	\$1.1bn	\$1.1bn
Net profit	\$2.7m	\$1.7m
Net per share	3.38	3.36

HILTON HOTELS	1985	1984
Hotels, gaming		
Fourth quarter		
Revenue	\$84.3m	\$81.1m
Net profit	23.7m	20.7m
Net per share	1.16	1.09
Year		
Revenue	\$712.4m	\$685.6m
Net profit	\$100.2m	\$114m
Net per share	4.03	4.33

MCORP	1985	1984
Bank holding company		
Fourth quarter		
Revenue	\$28.4m	\$34.1m
Net profit	0.62	0.79
Year		
Revenue	\$132.4m	\$107.7m
Net profit	1.40	1.34

RALSTON PURINA	1985-86	1984-85
Pet foods, livestock feeds		
First quarter		
Revenue	\$1.33bn	\$1.28bn
Net profit	\$174.3m	\$2.8m
Net per share	2.23	0.98
* Includes \$113.4m gain from sale of restaurant division, less \$24.5m charges		

TANDY	1985-86	1984-85
Electronics retailing		
Second quarter		
Revenue	\$1,506m	\$93.7m
Net profit	\$7.1m	\$6.5m
Net per share	0.56	0.86
Six months		
Revenue	\$1,796m	\$151m
Net profit	\$28.8m	\$13.9m
Net per share	1.45	1.28

FAIR	1985-86	1984-85
Jewellery retailing		
Third quarter		
Revenue	\$48.8m	\$43m
Net profit	\$4.2m	\$3.5m
Net per share	3.25	2.94
Nine months		
Revenue	\$99.7m	\$74.9m
Net profit	\$1.1m	\$7.8m
Net per share	2.51	5.13

## OUR MANAGEMENT CONSULTANCY REPUTATION WASN'T WON BY LEAVING CLIENT PROBLEMS TO CHANCE.



**A**t Touche Ross Management Consultants, the wish-bone has never been considered as a tool of the trade. Our business philosophy naturally encourages free ranging ideas but not those based purely and simply on chance.

We have built our substantial reputation on a rock solid foundation of quality and professionalism; providing practical solutions to client problems; creating valuable decision making aids for commerce and industry.

In under two years we have seen our management consultancy practice double in size, despite increasing market place competition. But we're not resting on our laurels. We recognise that a reputation is only as good as the last assignment, so it's reassuring to know that the vast majority of our clients return with further projects.

The problem-solving nature of our work takes us into small businesses and multi-national corporations alike. And the following summary of our involvement may help you to decide if a career with Touche Ross is worth looking into.

**Financial Institutions:** A major feature of the practice is our work for banks, insurance companies, stockbrokers

and other members of the financial services industry. Here, our experience covers major organisation studies, the design of management information systems, profitability reviews and computer development.

**Government:** Our consultants are well versed in responding to the particular needs of the public sector where decisions are often of exceptional complexity due to the economic and social factors involved. Privatisation studies, IT systems, project appraisals and health care consultancy are amongst our recent activities.

**Distribution:** Investment in transport facilities poses crucial questions for both government and the business-

man. Strategically, our assignments have included reviews of mergers and acquisitions, major feasibility studies for shipping and bus companies and systems improvement/computerisation for several national airlines. We have helped many clients reduce their physical distribution costs through improved vehicle fleet composition, routing and utilisation.

**Manufacturing:** Successful manufacturing enterprises are those which anticipate change and its effect. Whether products are produced by robots or by craftsmen, the problems remain the same: there must be tight control over raw materials, production scheduling, labour and overheads. Our recommendations have involved the introduction of computer-based systems in these areas for a broad spectrum of manufacturing industries.

**Infrastructure Projects:** We often work with consulting engineers and other professionals on infrastructure projects ranging from rural and urban development, expansion of transport facilities, to the upgrading of utility and communications services. We have also advised overseas governments on ports and customs management, agricultural and tourism development.

There are many other facets to our practice but hopefully we have given you an insight into the immense scope and diversity of the work. Would you like to be part of it?

Specifically, our need is for people determined to get to the top of their profession, be it accountancy, economics, computing, industrial marketing, engineering or personnel. People with clear, incisive minds who can grasp a problem, analyse it from all sides and then confidently produce a reasoned, practical solution.

A good first degree plus appropriate professional qualification are essential, as indeed is a single-minded commitment to career achievement. An excellent training programme allied to the wealth of knowledge readily available from more experienced colleagues will ensure rapid personal development, with exceptional men and women progressing to partnership in, say, three years. Salaries are open to negotiation but will not present a barrier. A company car is also provided.

One final point. There is no bureaucracy here; just constant challenge, change and the stimulation that flows from working in small teams. If you meet our profile, please write or telephone immediately, in absolute confidence, to: Michael Hurton, (Ref. 2345), Touche Ross & Co., Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

**Touche Ross**  
Management Consultants



## Pace-setting technology in a unique international context – at CeBIT

At CeBIT you can see the latest developments in data and communications technology, in commercial text and data processing, in sophisticated telecommunications technology...

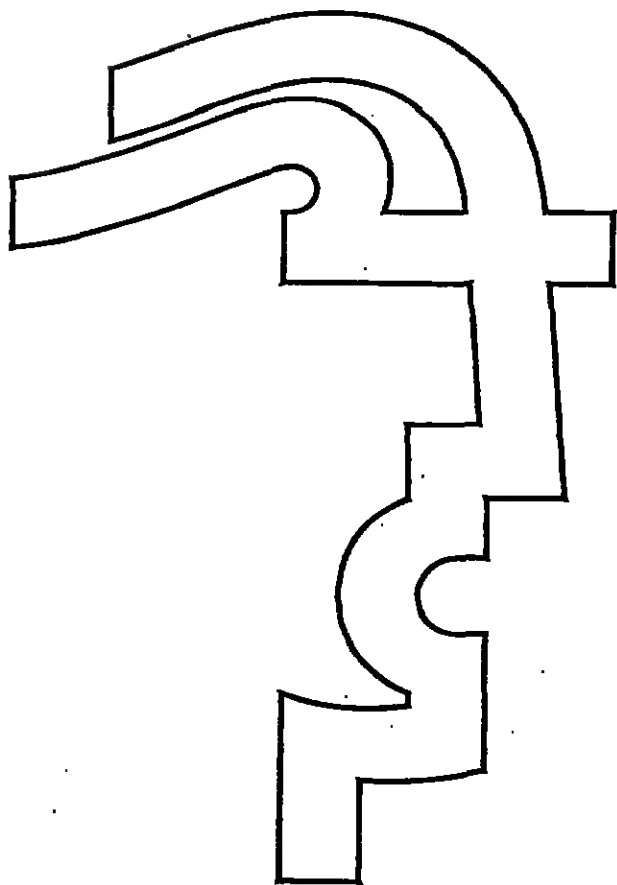
Leading manufacturers from throughout the world introduce their latest hardware and software at Hanover. Indeed, pace-setting technology is often shown exclusively in Hanover. Visitors find a comprehensive range of problem-solving innovations geared to user needs. Take advantage of this opportunity to keep informed about the major trends and developments in office and communications technology at CeBIT.

### HANOVER FAIR CeBIT—MARCH

World Center for Office,  
Data and Communications Technology

Data technology  
Microcomputer technology  
CAD/CAM and graphics systems  
Software  
Office communications  
Telecommunications  
Office automation systems  
Organization technology  
Banking and security technology  
Equipment for money and goods transactions

**Hannover  
Messe '86**  
CeBIT—12.-19. 3. 1986



Further information from:  
Arnold Rustemeyer, Braiside, Sanderstead Road, Sanderstead, South Croydon, Surrey CR2 0AL  
Tel: 01-651-2191, Telex: 895154

## INTL. COMPANIES & FINANCE

Michael Thompson-Noel on the problems of a big export earner

### Australian mines seek tax relief

OVER four years the Australian mining industry has doubled its asset base but seen its returns halved.

In a nutshell, that explains the glum mood blanketing many Australian mining companies, big and small. It was also the trigger for the recent call by the Australian Mining Industry Council (AMIC) for tax relief against foreign exchange losses.

Baldly, the AMIC states: "It is a glaring anomaly that while exporters pay tax on the gains from a devaluation in higher profit taxes, exchange related losses are generally not deductible. This tax liability must eventually flow into the cost of production."

In Canberra, the suggestion will probably sink like a lead balloon. Yet the industry's plight is real, none the less. It is remarkable that the continuing surge in Australian share prices has focused keenly on industrial, energy, and investment stocks, while skirting mining warily.

Sir Bruce Watson, chairman of MIM Holdings, the big Queensland miner, said: "Poor profitability continues to impact heavily on investment in the industry. Expenditure on fixed assets in 1984-85, at A\$1.8bn (US\$1.2bn), was down 14 per cent from 1983-84. Exploration programmes represent the future for the industry, and they have fallen to disturbingly low levels."

"Exploration expenditure fell 11 per cent in 1984-85, to A\$254m, and the forecast for 1985-86 is for a further fall to A\$218m."

Sir Roderick Carnegie, chairman of CRA, the Melbourne-based subsidiary of Rio Tinto Zinc, said: "Those who rightly think of (last year's) depreciation of the Australian dollar as a correction to Australia's continued loss of competitiveness should not overlook the fact that many of our competitors in world markets, such as South Africa, Chile, Brazil, have also devalued their currencies significantly."

Australia's mining troubles are outlined in the latest AIDC Coopers & Lybrand minerals industry survey, based on data from 121 respondents covering almost all Australia's minerals activity. Oil and gas is not included, so that good performing leaders like BHP and Santos do not show up in the figures. Net profit return on average

shareholders' funds rose from 4.1 per cent in 1983-84 to 5.7 per cent in 1984-85, but was still well below the average of 11.5 per cent for the nine year life of the survey.

The total net profits last year were A\$640m. But Sir Bruce said that 45 mining and exploration companies, plus nine smelting and refining companies, reported losses totalling A\$472m. Of these, 36 were producing companies with an aggregate loss of A\$417m.

Recently Australian minerals production has been surging sales volumes, as maturing investment programmes launched during the resource-boom bubble of the late 1970s and

new investment programmes. The bulk of investment last year was in gold mining and plant upgrading: only 7 per cent was directed to green field projects.

Except for Roxby Downs uranium-gold-copper project in South Australia, in which the partners are Western Mining and BP Australia, there are thought to be no large projects due for start-up (though this excludes the massive export phase of the North-West Shelf natural gas venture off Western Australia).

Forecast capital investment for 1985-86 is A\$2.2bn, yet the biggest single component of this estimate is the Portland alum-

Sir Roderick said that AMIC respondents realised foreign exchange losses on transactions in 1984-85 of A\$317m, against A\$44m previously. Unrealised losses at last June 30 were about A\$1bn.

Because of the large sums involved in mining projects and the smallness of Australia's capital market, the industry continually borrows offshore. At June 30, total overseas borrowings by AMIC respondents were A\$8.9bn. This is much less than annual mining export earnings of over A\$12bn, whereas for Australia as a whole, total outstanding debt is almost double annual export earnings.

As well as asking that exchange losses be made tax deductible, Australian mining companies are pressing for reform on other fronts as are the country's farmers, who have been more viciously squeezed by low commodity prices, high domestic costs, and rampant protectionism.

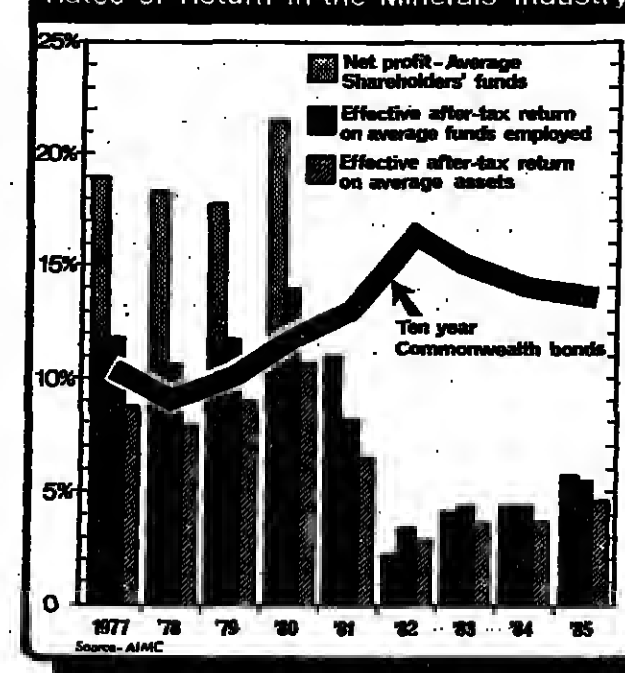
The mining companies seek a tougher stance on wages. They want foreign investment guidelines to be abandoned; a reduction in government charges, including abolition of fuel excises and the coal export duty; and further cuts in Government expenditure.

The burden of Government taxes and charges is the mining industry's most heartfelt complaint. Sir Bruce Watson said that over the past five years, mining industry payments to both federal and state governments have risen from A\$1.8bn to more than A\$3bn. This is 22 cents per dollar of revenue, against the 4.6 cents per dollar that shareholders get.

"The mining industry now has an investment totalling A\$3.2bn in the nation's infrastructure, including A\$1.1bn in items such as housing, community facilities, hospitals, schools, community roads, town power and water supply. Most of this infrastructure is normally provided by governments," Sir Bruce adds.

The picture is not all bleak. Despite four years of poor profits, Australian mining has spent billions on expanding capacity, and now has valuable, highly productive assets ready and waiting for the next decade and beyond. It says that when the call comes, it will be ready—which seems to beg a very big question.

Rates of Return in the Minerals Industry



early 1980s came on stream.

For example, in 1984-85, the production gains were: aluminium, up 41 per cent; iron-ore, up 31 per cent to 95m tonnes, reflecting increased competitiveness in the Pilbara mines, and improved demand for steel; manganese, up 31 per cent; gold, up 19 per cent to 32,000 kilograms; black coal, up 19 per cent to a record 101m tonnes—helping Australia become the world's largest coal exporter.

However, five years of low profits have bitten deeply into iron-ore smelter in Victoria, begun some years ago, then mothballed. Despite some recovery in demand, real world metal prices remain depressed. Although 1985's sharp depreciation of the Australian dollar meant significant price improvements there were also significant costs, the AMIC says. Gains were partly offset by exchange losses on borrowings, increased interest charges, and the higher cost of imported raw materials and machinery.

## FRASER WOOD MAYO & PINSON

Chartered surveyors & estate agents  
ESTABLISHED 1845

# If there's one hot property they value highly, it's the modern electric storage heater.

There are few people better equipped to recognise an attractive proposition than estate agents. So when Fraser Wood, Mayo and Pinson, leading Walsall agents, made improvements to their own habitat they went straight to their Electricity Board.

#### ALL MOD CONS.

An up-to-date heating system was, as ever, a first requirement. With up to seventy customers visiting their showroom each day, plus four partners and a staff of twenty in the adjacent offices to keep warm, they needed an effective and cost-efficient solution.

While other systems demanded lengthy pipe runs and threatened significant structural alterations, electric

storage heating offered that very solution, with a low capital cost, and swift, trouble-free installation.

#### LOW RUNNING COSTS.

Thanks largely to effective controls which make full use of low-cost, night rate electricity, the running costs have turned out to be, in partner Roger Pinson's words, "remarkably low."

"We have an outside weather sensing control which automatically decides how much heat should be stored. It's unbelievably efficient," he beamed, "I didn't realise how controllable these systems are."

#### ATTRACTIVE ASPECT.

The new materials that make modern electric storage

heaters so effective allow them to be built much slimmer (some are less than 6 inches in depth), so they blend into modern commercial premises as unobtrusively as they do in modern homes.

"They really look quite pleasant," added Roger Pinson, "I won't have anything else in future." And on that we are pleased to say, he is sold.

#### HOME IMPROVEMENTS.

All the benefits of modern electric storage heaters are equally applicable to domestic use. Which is of course good news for the public as well as businessmen.

If you're in the market for an up-to-date heating system for your premises, cut out the coupon or phone Freefone BuildElectric and see what we've got on our books.

Please send me more information on energy-efficient electric heating. Post to: Electricity Publications, PO Box 2, Farnham, Middlesex TW14 0TG.

**Dimplex**  
**Grobs**  
**UNIDARE**

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company/Address \_\_\_\_\_  
Post Code \_\_\_\_\_ Tel \_\_\_\_\_

**HEATELECTRIC**  
10, Flaxman Court, London and Walsall



## INTERNATIONAL COMPANIES and FINANCE

## Pakistan to float shares in seven state groups

By Mohammad Aftab in Islamabad

THE PAKISTANI Government has outlined a privatisation programme which involves the sale of minority stakes in seven leading companies to raise some Rs 2bn (\$125m).

All seven are profitable and regularly declaring dividends. They include Pakistan State Oil, the petroleum distributor, and Pakistan International Airlines (PIA), the national flag carrier.

Two utilities, the Sui Gas Transmission Company and Sui Northern Gas Pipelines—which together distribute natural gas throughout the country—are also included. The three other companies in which stocks will be offered to the public are Pak-Saudi Fertiliser Company, Dard Cement, and Sind Engineering.

The naming of the seven companies has behind public fears that the Government wants only to get rid of loss making businesses which would not be attractive to investors. Most of the seven came under government control in 1972 as a result of the major nationalisation of basic industries, banking and life insurance by Mr Zulfikar Ali Bhutto, the then Prime Minister.

Mr Bhutto had taken the step in order to help establish a socialist economy in Pakistan, although the country has remained committed to a Western style free enterprise economy. The Government wants to attract public investment in these stocks, has decided to price the shares so that they can yield dividends of around 17.5 per cent a year. The shares will be sold in two equal tranches, and the programme is scheduled to be completed by June, the end of the current fiscal year.

The flotations will be lead-managed by the government financial institutions and investment banks such as Bankers Equity and the National Development Finance Corporation (NDFC). Investment Corporation of Pakistan will also participate as a member of the underwriting consortium.

Some 5 per cent of the issues will be reserved for employees of the seven companies, through their provident and welfare funds.

## Matsushita Electric ahead in year

BY YOKO SHIBATA

MATSUSHITA Electrical Industrial, the world's top electrical appliances maker, lifted parent company pre-tax profits 6 per cent to a record of ¥250.35bn (\$1.24bn) in the year to November 20, 1985.

Net profits were 10 per cent higher at ¥111.7bn on turnover of ¥3,424.5bn, up 5 per cent from the previous year.

The performance reflected strong demand, especially for its video cassette recorders (VCRs) combined with a ¥9.9bn increase in the net income on its financial balance, which more than offset a marginal fall in the ratio of operating profits to net sales.

The company is known locally as "Matsushita Bank".

## China restrains local banks

BY ROBERT THOMSON IN BEIJING

THE CHINESE Government has ruled that local governments and individuals are not to be allowed to establish banks. The move reflects the reluctance of central authorities to relinquish financial control.

Under the regulations China's Central Bank, the People's Bank of China and other financial institutions must carry out state financial

policies and stabilise economic growth.

Last year China was hit by a flood of lending by local bank branches competing against each other. The Central Government moved early to halt the increase in credit, and the new regulations take these restrictions a step further.

The People's Daily described the legislation as a "legal guarantee for ensuring

the regulatory role of banks in China.

The country has five major specialised banks under the People's Bank—the Bank of China, the Agricultural Bank, the Construction Bank, the Industrial and Commercial Bank, and the China Investment Bank—and the legislation reasserts their power to decide on loans and bear responsibility for the risks involved.

company's VTR operations in 1972, and over the following decade led the company's rise to become top manufacturer of VHS-format VCRs in the world. He has been vice-president for three years, and is aged 57.

For the latest year, sales in the video equipment sector were 8 per cent higher at ¥1,055.4bn, helped by sustained export growth to North America and a boost in colour television exports to China during the first half.

In the audio equipment division, however, sales fell 5 per cent to ¥274.7bn despite rising output of compact disc players. Turnover in household electrical appliances expanded

by 7 per cent to ¥629.3bn, reflecting an increase in sales of air conditioners helped by a heatwave last summer. Communications and industrial equipment sales grew 7 per cent to ¥656.5bn, attributed to demand for its office and factory automation equipment.

Its per-share annual dividend is unchanged at ¥10.

For the current year, Matsushita expects to suffer a sea-change in business environment. Adverse factors include the yen's steep appreciation, a sales fall in VCRs and curbs on TV imports into China. Pre-tax profits are forecast to remain virtually static at ¥251bn on projected sales of ¥3,520bn, an increase of 3 per cent.

## Metropolitan Life to go public

By Jim Jones in Johannesburg

METROPOLITAN LIFE, the South African life insurer, is to go public by means of a R47.25m (\$20.6m) share issue to enhance Metropolitan's future growth potential and expansion.

At present Metropolitan is a wholly-owned subsidiary of Sanlam, the country's second largest insurance group. After the issue Sanlam will hold 65.3 per cent of the equity.

Metropolitan differs from Sanlam, which was founded on African savings, in that it has concentrated its marketing effort on the black community which generally comprises the lower income group. About half the company's business is transacted with blacks, about 30 per cent with those classified as coloured (mixed race) and Asians, and the rest with whites.

Since 1980 premium and investment income has risen to R290.6m from R111.5m, while total assets have increased to R519m from R358m.

The prospectus forecasts taxed earnings of at least R8.5m in the current financial year, which ends in September, against the past year's R4.5m. The issue of 15m shares will be priced at R3.15.

## ANZ to be split into eight divisions

AUSTRALIA and New Zealand Banking Group (ANZ) is to be reorganised into eight subsidiaries grouped in eight strategic divisions. Reuter reports from Melbourne.

Sir William Vines, chairman, outlined the changes at the annual meeting yesterday. They represent in part a further consolidation of Grindlays of the UK.

The sectors—three Australian groups, a global treasury and four international groups—will be supported by a small corporate centre, responsible for overall group policy and strategy, Sir William said.

At the same time he forecast a further modest profit improvement in its current year to September. First-quarter earnings were ahead of those a year earlier, he told the meeting, without giving figures.

In 1984-85, the group lifted net earnings to A\$326.2m (US\$222.4m) from A\$263.2m. Benefits from acquisitions which have begun to flow to the group will increase progressively in future years, he said.

The bank is also to lift authorised capital to A\$600m from A\$450m. The increase will allow a wider margin of unissued capital available for the future, Sir William said.

Within Australia, the operational regrouping will bring retail banking, Australian branch activities, data processing and electronic network services into a new retail banking sector.

## Harriet output starts

THE HARRIET oilfield, Western Australia's first commercial offshore oil producer, has begun production, Reuter reports from Perth.

Bond Corporation Holdings is its operator and owns 45.3 per cent. Initial production is 4,000 barrels per day, rising to 8,500 b/d by end-February, Bond said. Harriet is producing from five wells, with five more planned for mid-1986.

The eight-company field consortium agreed to develop the project last January.

## US\$250,000,000 SECURITY PACIFIC CORPORATION

Floating Rate Subordinated Capital Notes due 1997

Noteholders are advised that for the interest period from November 21, 1985 to February 20, 1986 inclusive, the sum of US\$208.72 will be payable on the interest payment date, February 21, 1986, per US\$1,000 Principal Amount of Notes.

The Chase Manhattan Bank, N.A. London, Agent Bank

## FIRST CITY BANCORPORATION OF TEXAS, INC.

US\$100,000,000

FLOATING RATE NOTES

DUE JANUARY, 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period commencing January 1986 to 22nd April 1986 has been fixed at 8 1/8 per cent annum. Interest will therefore be payable at US\$80.36 on 22nd April 1986.

MANUFACTURERS TRUST COMPANY TRUST COMPANY Agent Bank

## ADVERTISEMENT

IBI Holding Company N.V. and Wedge Bancorp. have decided to merge their activities in French banking. It is with this aim in view that Wedge Bancorp. has transferred its French assets—these being principally made up of its shares in Banque Wedge—to the IBI Group, and has received, in return for these assets, shares of IBI Holding Company N.V. Wedge Bancorp., which on this occasion also subscribed new shares for cash, has now become a substantial shareholder of the IBI Group, the principal shareholder of which remains the Tag Group S.A. of Mr Akram Ojeh. The French and Luxembourg monetary authorities have given their agreement to this transaction.

Wedge Bancorp. holds the investments in banking and finance of the Wedge Group, whose president and owner is Mr Issam M. Fares, a prominent Lebanese businessman. Wedge Bank Middle East S.A.L. (Beirut, Lebanon), Wedge Bank S.A. (Geneva, Switzerland) and Wedge Trust Corp. (Geneva, Switzerland) remain in Wedge Bancorp. h's ownership and are not covered by the above referred transaction.

IBI Company N.V. is the parent company of an international banking and finance group which has about US\$ 130,000,000 in Shareholders Funds, with Mr Jean-Marie Leveque as its chairman and Mr Jean de Roquencourt as managing director. The group's main operating unit is International Bankers Incorporated S.A., a commercial bank registered under the laws of Luxembourg, headed by Mr Jean de Roquencourt and of which Banque Wedge will become the French subsidiary. International Bankers Incorporated S.A. has previously set up a finance company in London and a deposit taking company in Hong Kong, in addition to representative offices in both cities. The group also operates a subsidiary in Geneva, IBI Finance Company S.A., providing international investment management and financial services.

The board of directors of Banque Wedge meeting in Paris on November 22nd, 1985 elected Mr Michel de Breaux as chairman of the board and Mr Issam M. Fares, who will remain a board member, honorary chairman. Mr Raymond Mantelet was confirmed as general manager, a position which he has held since May 1984.

Mr Michel de Breaux, 46, B.E.C., has spent most of his banking career with Crédit Commercial de France, which he joined in 1965 and where, among other assignments, he was senior credit officer and head of corporate finance. He eventually joined S.F.P.A.C. (Société Française d'Assurances pour favoriser le Crédit) in April 1984 as credit department manager. Mr Raymond Mantelet, 52, has spent his entire career in banking. A former vice president with Morgan Guaranty Trust Company of New York, Paris, he took over the general management of Banco Urquijo, Paris, in 1978 and served in that capacity until he joined Banque Wedge in 1984.

## African Development Bank 11 1/2% Loan Stock 2010

Baring Brothers & Co., Limited announce, on behalf of African Development Bank, that in the 6 months preceding 4th January, 1986 none of the above Loan Stock has been redeemed in accordance with the provisions of the purchase fund relating to the above Loan Stock. As at 4th January, 1986 £50,000,000 nominal amount of the above Loan Stock was outstanding.

Baring Brothers & Co., Limited  
Purchase Agent  
for  
African Development Bank

21st January, 1986

U.S.\$200,000,000

## CANADIAN IMPERIAL BANK OF COMMERCE

(A Canadian Chartered Bank)

Floating Rate Debentures  
Due 1994

For the six months  
21st January, 1986 to 21st July, 1986  
In accordance with the provisions of the Debentures, notice is hereby given that the rate of interest has been fixed at 5 1/8 per cent, and that the interest payable on the relevant interest payment date, 21st July, 1986 against Coupon No. 8 will be U.S.\$421.08.

Agent Bank: Morgan Guaranty Trust Company of New York, London

a fully integrated banking service

## DAIWA BANK

Head Office: Osaka, Japan  
London Branch: Tel: (01) 623-8200  
Frankfurt Branch: Tel: (069) 55 02 31  
Paris Representative Office: Tel: (01) 4296 15 73  
Daiwa Bank (Capital Management) Limited, London:  
Tel: (01) 623-1494  
Daiwa Finanz AG, Zurich: Tel: (01) 211 03 11

## Bank of Greece

US\$150,000,000  
Floating Rate Notes  
due 1994

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 5 1/8 per cent for the period 21st January, 1986 to 21st April, 1986.

Total interest payable on 21st April, 1986 per US\$1,000 Note will be US\$438.54 and per US\$250,000 Note will be US\$10,963.54.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

## N.S. FINANCE CORPORATION N.V.

U.S.\$15,000,000 Guaranteed  
Floating Rate Notes Due  
1987/89

Unconditionally guaranteed by  
Nedbank

Schoeplypoedebank N.V.  
For the three months 21st January, 1986 to 21st April, 1986, the Notes will carry an interest rate of 8 1/8 per annum with a Coupon Amount of U.S.\$105.47 payable on 21st April, 1986.

Bankers Trust Company London, Agent Bank



January, 1986

## A/S EKSPORTFINANS

## Commercial Paper Program

The undersigned has been appointed  
a Commercial Paper Dealer.

## Salomon Brothers Inc

One New York Plaza, New York, New York 10004  
Atlanta, Boston, Chicago, Dallas, London (affiliate)  
Los Angeles, San Francisco, Tokyo (affiliate), Zurich  
Member of Major Securities and Commodities Exchanges.

RENTALS  
every  
Wednesday  
or Saturday

To advertise 'phone  
01-248 5284  
DIANE STEWARD

U.S. \$175,000,000

## National Westminster Finance B.V.

(Incorporated in The Netherlands with limited liability)

## Guaranteed Floating Rate Capital Notes 1991

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 21 January, 1986 to 21 July, 1986 the Notes will carry an Interest Rate of 8 1/8 per annum. The interest payable on the relevant interest payment date, 21 July, 1986 against Coupon No. 10 will be U.S. \$210.54.

By The Chase Manhattan Bank, N.A., London  
Agent Bank

## Notice of Redemption

To the Holders of

## Montana Power International Finance N.V.

15 1/2% Guaranteed Notes Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture, dated as of December 15, 1981, from Montana Power International Finance N.V. and the Montana Power Company, as Guarantor, to Citibank, N.A., Trustee, all \$50,000,000 in principal amount of the aforesaid Notes will be redeemed on February 14, 1986, at the redemption price of 101 1/8 per cent of the principal amount thereof, together with accrued interest thereon from December 15, 1985, to such redemption date, amounting to \$25.20 for each \$1,000 principal amount of the Notes.

Interest on the Notes shall cease to accrue on and after the redemption date and on that date the redemption price and accrued interest will become due and payable on each of the Notes; provided, however, that this notice is subject to the receipt of redemption monies by the Trustee prior to February 14, 1986. This notice shall be of no effect, and the redemption price shall not be payable and interest on the Notes shall continue to accrue, unless such monies shall have been received prior to such date.

Payment of the Notes will be made upon presentation and surrender thereof, together with all coupons appurtenant thereto maturing subsequent to the redemption date, at the offices of the Paying Agents as follows: Citibank, N.A., Fifth Floor, 111 Wall Street, New York, New York 10043, or at the option of the holder, at the main offices of Citibank in Amsterdam, Brussels, Frankfurt/Main, London or Paris; at the office of Citibank (Luxembourg) S.A. in Luxembourg; or at the main office of Swiss Bank Corporation in Basel.

Coupons which have matured prior to the redemption date should be detached and surrendered for payment in the usual manner.

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee.

Dated: January 14, 1986 MONTANA POWER INTERNATIONAL FINANCE N.V.

Chase Manhattan Limited  
is pleased to have assisted  
in the assessment by

## The Department of Transport

of proposals to construct and operate a

## Channel Fixed Link

and to have rendered its opinion on the financing  
proposals submitted by promoters.

20th January 1986



Chase  
Investment  
Bank



## INTERNATIONAL COMPANIES and FINANCE

## How Sir Gordon fought the sharks and won

BY TERRY DODSWORTH IN NEW YORK

IT WOULD be difficult to find a greater enthusiast for the American corporate system than Sir Gordon White, the Yorkshire businessman who has led Hanson Trust's triumphant charge into the US over the past 12 years. But in one area he gives the UK an unequivocally superior rating. The British method of deciding takeovers, he says, is far better than the American.

"When you get down to the bottom line, takeover battles in the US are a form of street fighting. There are no holds barred — private detectives, smear campaigns, they are all part of the game. And there is no responsibility to ask the shareholders anything."

Sir Gordon is perhaps uniquely placed to make such comparative judgments. As one of the two main architects of Hanson Trust's acquisition-led growth, he has witnessed fierce bid battles on both sides of the Atlantic. None of them has been more bruising than his most recent fight — the successful takeover of the US securities firm, Merrill Lynch.

The contest for SCM has confirmed Sir Gordon's profound distaste for the role of the law and some of the tactics that are employed in US takeover battles.

At a personal level, the techniques can be rough on executives who are not used to having their private lives and business ethics challenged. Sir Gordon, for example, says his affairs were scrutinised by private detectives. Even worse, he was submitted to a grueling pre-trial deposition, a process in which opposition lawyers

have a free hand to haul in witnesses and ask embarrassing questions about anything under the sun.

Lawyers also employ game-manship to keep their opponents on edge in the court proceedings. When the trial started, Sir Gordon was several times summoned to the courtroom on false alerts, and once sat for a whole day without being called. There were court references and insinuations about previous Hanson battles with the law in the US, to the point where the company put out an official statement contesting the allegations.

The duration of the litigation over SCM, lasting five months and involving two different legal cases, both of which went to appeal, was somewhat unusual. But the methods by which the contest was fought were not. Takeovers in the US quite often come down to a question of who wins in the courtroom, and even if they do not, they are conducted within a highly legalistic framework. The effect of this system, Sir Gordon argues, is to make the interests of shareholders secondary to those of the participants in the action.

He pins the main distinction between the US and the UK on the so-called "business judgment" rule, around which a large body of case law has grown up in the US. This broadly states that directors know what is best for a company, and has been used to allow directors — and sitting managements — a great deal of discretion in the way they defend their companies from attack during a takeover.

The use of the colourfully

named anti-takeover devices — the Scorched Earth Policies, the Poison Pills and the Golden Parachutes — all derive from these discretionary boardroom powers. To avoid a takeover, a company in the US can virtually dismember itself, or gear itself up to the eyeballs in debt, without once consulting shareholders.

"In Britain, the moment the tender is out, the clock stops," says Sir Gordon. "The only method of fighting you off is on the basis of the value of the company, and that can only accrue to the benefit of shareholders."

Shareholders in the US really have not got anywhere near the rights of shareholders in Britain, because they are not asked for their opinion. Of course they can take issues to court — but can they afford to do it? And in Britain shareholders are also protected by the press, which does not hesitate to give advice whenever a bid appears. Here, the press does not comment on the value of a bid.

What are the lessons of Hanson's experience for other European companies seeking acquisitions in the US? First, says Sir Gordon, it is essential for companies to have executives of hand who know the market intimately and have the authority to act swiftly.

The combative nature of US bid battles, with the adversaries constantly fencing and feinting for a weakness in the opposition's armour, means that tactical decisions have to be made on the spot, and sometimes with little time for detailed deliberation. A striking example of this was Sir Gordon's decision to commit \$250m to the



Sir Gordon White of Hanson Trust has a profound distaste for US bid tactics

acquisition of around a third of SCM's stock in about 12 hours of rapid buying after the termination of its initial tender. Second, Sir Gordon believes that an acquirer has to go into battle with an ample supply of funds. In the UK, Hanson normally bids with paper, but in the US it uses cash, because that is what American institutions prefer.

Without cash, Hanson would not have been able to snap up the one-third of SCM, a move which became a crucial issue in the legal battle, and also provided the company with a strong bargaining position.

Third, a bidder in the present US market needs a thick skin and a pugnacious temperament. Few hostile bids are likely to be as gruelling as Hanson's, which generated 3,000 pages of depositions, 2,500 pages of courtroom testimony, and 104 pages of exhibits. But it is no longer easy to acquire companies through friendly mergers in the old-fashioned way, and the alternative inevitably means plunging into the uncertain, shark-infested seas of litigation.

## Belgium to refinance \$900m in two deals

By Peter Montagnon, Euromarkets Correspondent

BELGIUM is preparing to launch Eurobond borrowings totalling \$900m as part of plans to refinance at lower cost existing credits carrying margins of around 1 point over the London interbank offered rate (Libor).

Finance Ministry officials in Brussels say they have invited bids for a \$400m floating-rate note and a \$500m fixed-rate credit. The invitation is understood to have provoked a flood of enquiries from would-be lead managers.

Last autumn Belgium raised \$900m in the Eurocredit market through a deal carrying a margin of 1 per cent, which was syndicated exclusively among local institutions. This time round it is looking for a broader base of participation and a lower margin of just 7 per cent over Libor, marking a new low in pricing on a Eurocredit for an industrial country borrower.

Even at this level, however, the credit would be more costly to Belgium than the floating-rate note on which it is aiming to pay interest at Libor.

A decision to split the borrowing and tap both the bond and credit markets was taken to avoid overloading the bond market with Belgian paper and because the credit offers the additional flexibility of a multi-currency option.

Belgian officials said they could not be sure when mandates for the deals would be awarded, though it is possible that decisions could be taken later in the week.

Elsewhere Norway's Bergen Bank is arranging a \$200m Euro-commercial paper programme for which it will act as dealer alongside Citicorp First Boston, Enkilda Securities, Merrill Lynch and Morgan Stanley. Citicorp has revealed terms on its \$100m facility for Mayne Nickless, the Australian security and freight concern.

The five-year deal involves a note programme backed up by a \$60m revolving underwriting facility. Banks will receive a facility fee of 10 basis points for underwriting the sale of a \$100m note, and a further 15 basis points over Libor.

If more than half any issue of notes is returned to underwriters, the borrower will pay an additional utilisation fee of five basis points.

## DOMESTIC BOND MARKETS

## Disappointment in Tokyo

DISAPPOINTMENT in Tokyo over a lack of agreement on a co-ordinated cut in interest rates by the Group of Five nations over the weekend triggered selling of yen bonds in slow but nervous trading. The market now sees little chance of a Japanese discount rate cut in the near future.

The yield of benchmark No. 73 6.2 per cent 10-year government bond ended at the day's high of 5.34 per cent against Saturday's 5.09 per cent.

Major domestic securities houses retreated to the sidelines and several foreign banks were said to be going short in the No. 73 issue as were some medium-sized brokers.

There was a lack of interest in the market as New York is closed for a holiday and traders will wait to see how US government prices fare before making any significant moves in Tokyo. Dealers will also wait for the 1985 fourth-quarter preliminary U.S. GNP growth rate, scheduled to be released on Wednesday.

Prices fluctuated between losses of 30 pennings and gains of 15 pennings in longer maturities, with the short end of the market shedding an average 5 pennings.

The Bundesbank bought DM 6.5m of domestic paper after selling DM 15.7m on Friday. The recent 1985 6½ per cent and 6½ per cent federal government loan notes fell 15 pennings to 101.35 and 102.90 respectively.

## Zurich lower

Swiss franc bonds closed slightly lower in Zurich on very small turnover. Dealers said the failure of the London G5 meeting to cut interest rates disappointed some investors.

The 4½ per cent government bond closed unchanged, but the 5 per cent Cantonal Bank of Zurich fell 10 points to 102.75 per cent. Dealers said this was a "hazard price" probably due to be changed tomorrow.

Domestic bonds with warrants were mostly lower in line with the weaker trend in the stock market.

Agencies

## W. R. Grace convertible brightens Eurobond gloom

BY MAGGIE URRY

W. R. GRACE, the US chemicals and natural resources group, launched a \$250m convertible Eurobond issue yesterday as part of the financing of its \$500m purchase of the West German industrial group.

The issue was one of the few bright spots in a depressed Eurobond market, suffering the lack of any lead from the G5 meeting of finance ministers over the weekend. Prices were about 10 points lower. The US Treasury bond market was closed for Martin Luther King Day, but in London and in the futures markets Treasury bonds were also weak.

Terms on Grace's issue were set at a 15-year life with an indicated coupon of 6½ to 7½ per cent and a par issue price of \$100. The conversion price is expected to be around \$65.

Grace bought 26 per cent of its own shares, previously owned by Flick, from Deutsche Bank in December, following the bank's purchase of Flick. The 15.6m shares were bought of \$48. Later last month the bank sold the shares at 2½m shares in the US at \$48.

Yesterday the shares were trading around \$53 after closing last Friday at \$57. The group is also selling its retailing interests as part of a corporate restructuring, a step which could raise \$600m.

The convertible issue was warmly received, offered at 99 or even higher, well inside total commissions of 2½ per cent. The issue is being underwritten by First Boston with Merrill Lynch.

CSFB was criticised for another deal yesterday, however, a \$150m seven-year issue for

Credit National, the French Government agency for financing industry. Although French paper is popular, syndicate managers said that the terms were too aggressive. The coupon was set at 9½ per cent and issue price at par. With fees of 1½ per cent, the cost to the borrower was about 20 basis points above the yield on US 102.

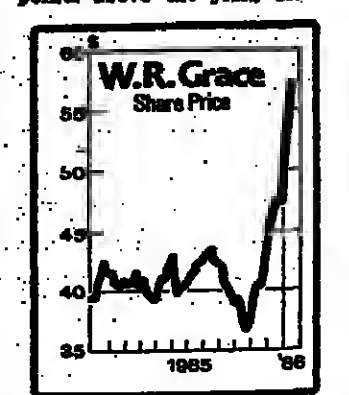
In the European market Beneficial Corporation, the US consumer finance group, launched a \$100m nine-year deal with a 6½ per cent coupon and 101 issue price. Lead manager is Yamaichi International (Europe). The lead manager quoted a bid price of 99, though other traders were bidding as high as 100. The coupon was also cut from 5 per cent to 4½ per cent. The bonds continued to trade well at about 102.

The D-Mark market was also disappointed that the G5 meeting did not produce an agreement to cut interest rates. The market was down by about 1 point in quiet trading.

The European Investment Bank launched a DM 500m 10-year deal with a 10½ per cent coupon and 101 issue price. Lead manager is Deutsche Bank and the syndicate was completed by German banks. The issue is non-callable, a feature which attracted investors. Traders welcomed a realistically priced straight issue and the bonds were trading around 99½, well inside the 1½ per cent fees.

No new issues were launched in the Swiss franc foreign bond market. Here, too, trading was dull as dealers' hopes of interest rate cuts receded. Prices were 1 to 1½ point lower.

Other recent deals were also suffering. Italy's controversial \$200m five-year issue was trading outside its fees, while the \$50m seven-year deal for Federal Business Development



W.R. Grace Share Price

Bank of Canada was seen at around 95½.

The recent issue with equity warrants for Sumitomo Corporation met good demand and lead manager Daiwa Europe yesterday increased the issue size from \$100m to \$120m. The coupon was also cut from 5 per cent to 4½ per cent. The bonds continued to trade well at about 102.

Agencies

## FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on January 20

US DOLLAR						Change on						OTHER STRAIGHTS						Change on							
STRAIGHTS						day week						day week						day week							
Issued	Bid	Offer	day	week	Yield	Issued	Bid	Offer	day	week	Yield	Issued	Bid	Offer	day	week	Yield	Issued	Bid	Offer	day	week	Yield		
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Barclays Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42
Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	8.42	Amex 104 3/4	100	104 1/2	104 3/4	0	8.21	Cardinal Aa, 12% 90 AS	60	82	83	+0 1/4	+1 1/4	



# THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

GEOFFREY CARTER knows a lot about the City's view of venture capital and small business. He used to work there, successfully. Now he wonders if the City understands what the smaller end of venture capitalism—involving investments of less than £150,000—is actually about.

He says: "People criticise potential investments as one-product companies. They want to see more directors, more specialist managers, a wider range of products, and more assets against which to secure the investment."

"All these things indicate ignorance. Small businesses operate with very few people and on small capital. They have small asset bases. They usually trade in tight market niches against larger competitors. Some might be turning over their assets two or three times a month. One bad debt can kill them. They cannot afford large overheads."

"The borderlines between success, mediocrity and failure are very, very narrow. If a small company has a £10 net sales drop in a month, it can just run out of cash two-and-a-half months later and go under," he adds.

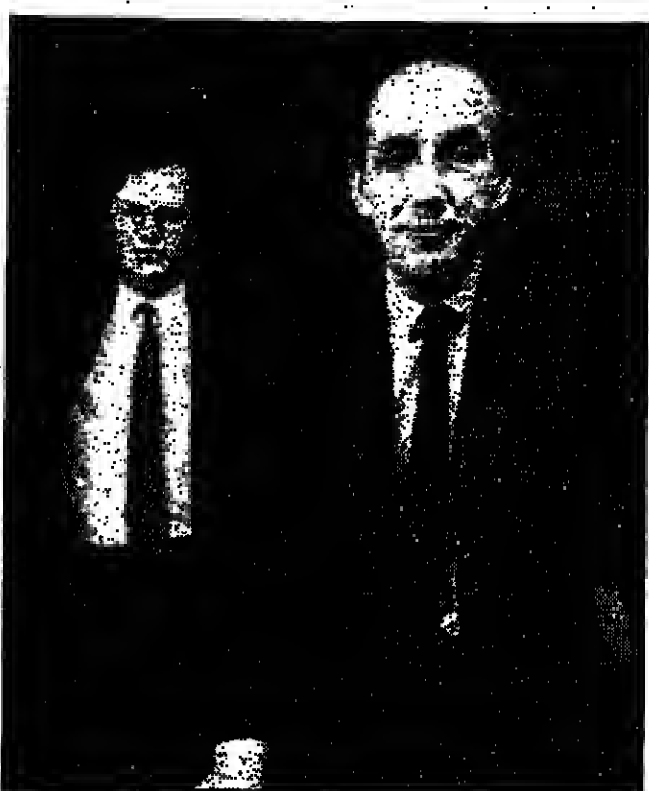
Understanding this—and how to assess the risks involved in backing such companies—is the key to what Carter does for a living. This, he says, is what true venture capitalism is about. In contrast, most London-based investment funds provide development capital for stable businesses, not risk capital for beginners.

Carter lives in a village in the Mendips and works in Bristol running the Avon Enterprise Fund for White Hart Holdings, a regional group of which the flagship company is the growing south-west based merchant banker, Dartington and Co.

He works closely with White Hart's driving force, David Johnstone, who, as Dartington's managing director, is the man largely responsible for getting the region's own venture capital services off the ground in the past three years.

Johnstone sums up the problem of the regional fund operating at the genuinely small business end of the market: "Raising money for funds is not easy. It is possible to make money in the field but it is a hairy game and a volatile field. The risks can be daunting. Would you buy a second-hand venture capital investment from anybody?"

Carter used to work for National Westminster Bank, then County Bank, and then as assistant director of the



Geoffrey Carter (left) and David Johnstone

## A 'hairy game' in Bristol

Ian Hamilton Fazey reports on a venture capital fund in the south west

Guldbro Group before selling the chance to escape cost, noise, rush, traffic and commuting.

The usual reason given for City funds not investing at the smaller end of the market is that since just as much work is needed to assess a £50,000 investment as a £500,000 one, the potential return from the smaller investment cannot be sufficiently worthwhile. The cut-off point seems to be about £200,000.

How to assess risk is also a major factor. Carter says: "You can be that much more scientific with a large investment. But with a £50,000 one you just cannot afford to commission PA to do a market survey."

So how does he assess projects? Carter wants to know whether the people running

the business have a 50 per cent chance or better of making it work. Although products and markets are important, it is people he is looking for—and they must possess qualities which he himself admits are indefinable.

Carter says: "You have to spend time with them to talk about products and markets, about how they do their management accounts and actually run the company. You are listening to the people and watching them, looking for signs of managerial skill, finding out about their track record."

Johnstone says that although everyone needs a well-written business plan, this is not the basis for investment—and

especially since some large accountancy practices now offer a plan preparation service that might make any proposition look more attractive than it really is.

Carter goes on: "The business plan helps me decide who to see because I have not the time to see everyone who wants to see me. We look for what it says about products, services and markets. We ask if the market projections are realistic. I then go to the initial meeting and say: 'Now I want to hear it in your own words.'"

"This is the most important meeting. I may not even take a note because I want to watch them while they speak. I warn them I may come back and ask all the same questions again just so that I can note the answers then. The business plan is the source of information for further questions later."

"I also make them meet me on their own patch, even if they even have it. It is important to get away from the image of their being supplicants. Since I held all the cards, I would like to see them in a position so I try to minimise the difference and make them more relaxed so as to assess them better."

Johnstone says that it is impossible to make money out of dividends at the small end of venture capitalism—another factor which puts off City investors. Long term profits have to come from capital gains—and, incidentally, usually not from companies making it to the United Securities Market.

Rather, he thinks most will become like Dartington and Co itself—a public limited company. The key for the venture capitalist is knowing when to sell his share to someone else. Johnstone worries that too many City institutions set rigid timetables for this when sometimes it might pay better long term to say, inject more cash in year eight to make much more money in year 10.

Indeed, 10-15 years is the sort of time-scale he thinks venture capitalists must think in, so it will be some time yet before we know for certain whether Bristol fashion is best. Moreover, says Carter, Avon's 12 backers—which include the Allied-Lyons Pension Fund, Bristol United Press, Equity Capital for Industry, Phoenix Assurance, Sun Life, and several locally-based public service superannuation funds—should expect a 20 per cent failure rate.

But the demand is there: three-quarters of the first £1m is already subscribed to 12 companies in Bristol and its hinterland.

## In brief...

A SMALL business competition organised by Venture Capital Report, the publication which provides details of venture capital investment opportunities, has just been launched. It carries a first prize of £15,000, with three runners-up prizes of £1,000.

The competition is open to any company with the following characteristics: it must be British, independent and managed by its owners; established at least two years on January 1, 1986; and be a business with total assets of less than £750,000, turnover not exceeding £1.5m and a maximum of 50 employees.

The sponsors of the competition are National Westminster Bank, which will be donating all the prizes, and the Daily Telegraph. The judges will be looking for a record of success and enterprise, together with positive plans for growth—particular attention will be paid to the proposed use of the prize money in the development of a business.

Entry forms are available from any National Westminster branch or from Venture Capital Report at 26 Baldwin Street, Bristol BS1 1SE. Any enquiries to Andy Lord, manager, Small Business Section, National Westminster Bank, 116 Fenchurch Street, London EC3M 5AN.

A SIMPLE contractual clause included in the terms of payment of all business deals would save industry over £1bn a year in interest charges and would benefit in particular small companies which often find themselves waiting for payments from large companies.

That is the view of Larry Lewis, chairman of the Glasgow-based debt collection agency, the Lewis Group. The clause, he says, would "speed up payments overall, boost cash flow and reduce interest charges." He recommends a three clause insertion to contracts, one that the company's terms of payment are 30 days from date of despatch; that in the case of default the right is reserved to suspend deliveries and take steps to recover outstanding monies as well as compensation for any losses; two, that the seller is entitled to 2 per cent interest above minimum lending rate until the account is settled; three, that the buyer is forbidden from withholding payment in whole or in part because of any disputes.

## Job creation

# Tapping latent potential

BY IAN HAMILTON FAZEY

LAST week's forecast by the Forum of Private Business—that more than 1m jobs would be created by simplifying the official paperwork that besets small business—prompts an obvious question: can the figures be believed?

That was the initial reaction of Graham Bannock, whose consultancy, Graham Bannock and Partners, has done a lot of work in the small business sector, including the collation of several surveys that showed VAT to be the biggest bane of the small business owner.

Bannock says: "There is no doubt that small businesses have created about 600,000 jobs in the last three years. I would be very surprised to see so many more new jobs being created but that is what small business people are saying—and they ought to know."

According to the Forum, 90 per cent of the jobs would come through existing businesses expanding by taking on people in ones and twos. With about 1.5m small businesses in Britain, the cumulative effect soon becomes massive.

## Unpaid tax collectors

The Forum surveyed its 10,000 members, who were also requested to pass on survey forms to neighbouring businesses whose owners were not Forum members. Strength of feeling on the issue is indicated by 11,000 completed survey forms. The Forum then did a detailed analysis of a 10 per cent representative sample.

The owner of a health food shop in Kilmarnock was one typical respondent. He says: "I run this business with my daughter. We do everything and work flat out. I am obliged by the Government to keep records—mainly for their use—for extended periods."

"As unpaid tax collectors, small businesses are overburdened with too much law and too much red tape. One can hardly breathe without the risk of defiance of some law or another. There isn't time to cope with more paperwork. If there were less red tape involved, I would take on two employees immediately."

A small proportion of new jobs in the Forum's forecast would come from making it easier for people to start businesses and raising the VAT registration threshold from £10,500 to £100,000 so as to make it easier for people to leave the Black Economy and legitimise their trading.

The Forum's chief executive, Stan Mendham, says that a six-month amnesty would encourage the latter considerably. As things stand, he says, legitimate small businesses feel bitter about the Black Economy because people operating in it are able to compete unfairly with honest traders.

However, the main lesson of the survey is that the best chance of expanding employment in the small business sector is to make it easier for existing businesses to take people on. It suggests that this may well be a better alternative than hoping for large companies to expand their workforces, as there are not enough of them to have anything near the same impact.

Nor could a similar result be expected through small business owners growing into big business oak trees—too few of them over do so, and certainly not quickly enough to have a major impact. Indeed, it is significant that the frequency weighted average age of businesses in the survey was 23 years. Small usually stays small.

Bannock says: "It is amazing that people like Stan Mendham have to knock themselves out year after year on this when there are 3m unemployed people in Britain."

The message has not been lost on David Trippier, the small firms minister, who says he will discuss it with colleagues at the Department of Employment before the end of the month. With a White Paper on lifting administrative burdens due in the late spring, Mendham's timing in publishing the new data could hardly have been better.

In fact, the survey reveals that many more jobs might be involved than Mendham has forecast, partly because the results have been interpreted conservatively, and partly because new jobs have not been included in the forecast at all. Mendham's fear was that the

job prospects would appear so great that people just would not believe them.

The survey suggests that 48.9 per cent of businesses would take on one extra person full-time and 28.1 per cent two. But 59.4 per cent would also employ one part-timer and 20 per cent would take on two of them. Applied to 1.5m small businesses, that comes to 1.15m full-time jobs and 1.15m part-time ones.

It is inevitable that the bulk of jobs would come in ones and twos because of the nature of small business. A third of businesses in the survey had fewer than five employees, another 30 per cent had between five and nine, 17.3 per cent between 10 and 14 and 15.5 per cent between 15 and 49.

Though small, however, many were minnows rather than tiddlers: 30 per cent turned over more than £250,000, 29 per cent between £100,000 and £250,000, while 19 per cent were in the £50,000 to £99,000 range.

## Single form for deductions

Retailers accounted for 36 per cent, services 22 per cent, manufacturing/processing 11 per cent and construction 10 per cent.

The heart of the Forum's simplification proposals lies in a single form for calculating all deductions that would speed up wages administration. There would be one per employee and each would cover 13 weeks.

But to make it work effectively, the Inland Revenue would have to accept that small businesses band over deducted taxes quarterly, instead of monthly, a process that would cause some inconvenience to the Civil Service because procedures have been computerised on a monthly basis and are geared to the needs of big companies with administrative staff.

Mendham says he is fed up with 1.5m small businesses having to contort themselves to get into step with Whitehall departments, especially when so many new jobs are at stake in the small business sector. What he and his colleagues want to see now, he says, is some political will at Cabinet level to make the necessary changes.

## Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

This advertisement does not constitute an offer or invitation to subscribe for or to purchase any securities.

**ALAN INTERNATIONAL HAIRDRESSING GROUP plc**  
Incorporated under the Companies Act 1948 in 1967 with No. 903470 registered in England.

OFFER FOR SUBSCRIPTION under the Business Expansion Scheme  
Arranged by Hadden, Harrison & Co. of up to 1,445,000 Ordinary Shares of £1 each at a price of 50p per share payable in full on application.

No allotments will be made unless applications are received for 550,000 Ordinary Shares by 5pm on Wednesday 26 February 1986.

Alan International opened its first salon in 1947 in East Twickenham. Now it has:  
14 hairdressing salons in Greater London and Essex;  
4 Salons situated in Central London;  
A Promotions Division responsible for shows, presentations, seminars and teach-ins in the UK which took part in promotions in 22 other countries in 1985;  
A range of haircare products marketed under its own 'Quake' name, plus fashion accessories and beauty product retailing with nationwide expansion plans.

Alan International believe that the Group, whilst already well-known in the hairdressing industry for its teaching methods, will grow with the Schools Division expansion, the modernisation of existing salons, the opening of new Quake salons and the increase in sales of the new Quake product range.

The Subscription List will open at 10am on Wednesday, 22 January 1986 and may be closed at any time thereafter but in any event not later than 5pm on Friday, 21 March 1986. Full details of the Company and the Offer for Subscription, together with an application form are contained in the Prospectus (in the terms of which alone applications will be considered) which is available from:

**HADDEN, HARRISON & CO.,** Members of the Stock Exchange, Bell Court House, 11 Bell Court House, EC2M 5JL. Tel: 01-686 5171

There is no listing on any stock exchange or any market quotation for any part of the Share Capital of Alan International nor any intention at this time to apply for a listing on any stock exchange for any part of Alan International's Share Capital nor for its share capital to be dealt in on the Unlisted Securities Market of the Stock Exchange.

**CELLCOM CUTS CAR PHONE COSTS BY UP TO 60%.**

Cut your Cellnet monthly subscription charge by more than half, from £25 to just £10—with Economy Plan from Cellcom.

For full details call 01-202 2322.

**CELLCOM**  
THERE'S NO SERVICE REMOTELY LIKE IT.  
Cellcom Limited, Sunningdale House, 70-76 The Broadway, London NW9 7BT

**CONSULTANTS LIMITED**  
**CORPORATE FINANCE**

A Professional Consultancy Company offering Financial Advisory Services to the Corporate Sector. Short/Long Term Facilities can be arranged for Flotation, Capitalisation or Acquisition purposes.

Minimum £1,000,000

Principals only should write to:  
77 Moscow Road, London W2 7EL or  
Telephone 01-727 6474

**CESSNA CITATION II EXECUTIVE JET**

IDS AIRCRAFT LTD. offers for sale on behalf of owner, a business jet aircraft currently earning income in excess of operating costs. Aircraft is one of the latest in the UK and has only 1300 hours total flying time.

Capital allowances are still available at 50% to UK taxpayers coupled with 25% first year allowances and the aircraft is offered with a full operating contract based at Heathrow Airport.

IDS AIRCRAFT LTD. holds an Air Operator's Certificate and has 18 years' operating experience. Owner has genuine reason for sale and full details available to principals.

Price: US\$1.6 million

Contact: Mike Wilds, IDS AIRCRAFT LTD  
Building 220, Heathrow Airport, Middlesex  
Telephone: 01-739 3701 • Telex: 223987 IDSALR G

**OFFICE FURNITURE MANUFACTURERS' CLEARANCE**

Wide range of Discontinued Lines to be cleared at Manufacturers' Prices and below

**VALLEY ROAD WAREHOUSE**  
Old Parkbury Lane, Watling Street (A5132), St Albans, Herts  
Phone: Watling (09275) 7225

**SOUTH OF IRELAND (SPORTS AND LEISURE) OPPORTUNITY TO PURCHASE LAND**

Suitable for Sports and Leisure. Complete advantage to own (population 70,000). Existing clubs have long waiting lists. No indoor tennis available in city.

Write Box F8221, Financial Times  
10 Cannon St, London EC4A 3DF

**PROPERTY FINANCE**  
Five Year Interest Only 13% (FIXED)

Secured on good quality commercial and industrial properties for investment. Minimum loan £100,000. Up to 7.5% income. Ideal for 5 year review period. Rates as low as 12.5% fixed for longer terms.

Seymour Adelaide & Co Ltd  
55 Baker Street, London, W1  
Tel: 01-486 6147/2

**Special Investment Opportunity**

**Developers or Investors REQUIRED**

To act as partners for a major wholesale distribution company currently having 100 warehouses nationwide and wishing to develop and lease further purpose built units (8-12,000 sq. ft.) in prime main road positions throughout England, Scotland and Wales. Principals and retained agents only apply for further details to:

**DUNLOP HEYWOOD**  
Chartered Surveyors,  
90 Deansgate,  
Manchester M3 2QP  
**061-834 8384**  
also in London

**SELL TO 250 UK CATERING DISTRIBUTORS**

Sales/marketing company seeking to sell to 250 UK catering distributors for catering non-food products. Partners combine over 50 years' experience in this market with national/multi-nationality. We sell direct to distributors and offer total capability including market planning, product launches, etc.

Write Box F8224, Financial Times  
10 Cannon St, London EC4A 3DF

**CONSUMER GOODS FINANCE REQUIRED**

Consumer goods retailer seeking Finance House to finance consumer goods sales.

TEL: 061-433 9818  
or write to:  
**NECHER LTD**  
15 Broadchurch Lane  
Manchester M7 9TY

**UK Precision Mechanical Engineering Company**

seeks opportunities for diversification and additional utilisation of existing resources. We have in-depth experience of the design and manufacture in high volume of products for the automotive and associated industries. Our specific expertise covers hydraulics, pneumatics and mechanical power transmission.

We are specifically interested in:

- Licensing the manufacturing rights for existing designs;
- Joint ventures in design / development and manufacturing;
- High volume manufacture of assemblies on a sub-contract basis.

Write Box F8220, Financial Times  
10 Cannon Street, London EC4A 3DF

Dutch company with office in Hongkong wishes to come in contact with an Experienced China trading consultant in order to intensify trading activities.

The person who is fully conversant with today's import/export from/to China and who is free to act as a consultant in this respect, is kindly requested to write to Box No. F.6188 Financial Times, Bracken House, 10 Cannonstreet, London EC4A 3DF.

**Our business is selling yours**

**CHESHAM**  
ANALYSTS & INVESTMENT LIMITED  
LICENSED DEALERS IN SECURITIES  
21 Leadenhall Street, London EC3A 3RN. TEL: 01-606 2600

The best known name in merger broking

**AMBITIOUS SALESMAN**

Seeks partnership in a business venture, small capital investment if required.

Write Box F8221, Financial Times  
10 Cannon St, London EC4A 3DF

**FOR SALE**

Executive Office Furniture  
Two modern lots of virtually brand new prestige (Tasco) furniture, comprising (1) Director's complete office suite and (2) Conference table and chairs to seat eight.

ORIGINAL COST £20,000  
OFFERS INVITED  
TEL: 01-481 0222

**COMPANY DIRECTORS**  
4 reasons why you can benefit from a Self Administered Pension Scheme

- 1) Value for money: Self Administered Pension Schemes are lower than for comparable insured schemes.
- 2) Investment Control: The business owner can invest the fund. Money can be lent back to the company or used to purchase property or other assets.
- 3) Flexibility: There are no penalties if the contribution is stopped or varied entirely. There are no penalties for early withdrawals.
- 4) Taxation: Self Administered Pension Funds can be used to reduce company taxation without affecting cash flow. The Charley Davies Group can advise the business owner of all the advantages of Self Administered Pension Schemes including actuarial services, pension transfer services, investment advice and administration.

In the first instance please write to: John Vennell, The Charley Davies Group, Watlington Court, Watlington, Oxfordshire, OX4 9JH or telephone 01-248 8448.

**CHARNLEY DAVIES GROUP**  
MORTGAGES  
Commercial or Residential  
Minimum loan £50,000 - Status not normally a problem  
Try us. We have been known to do the impossible.

**FIRST EQUITY FINANCE LTD**  
Victoria Chambers, Fir Vale Road, Bournemouth - Tel: 0202 293141

**BOC SINGLE-HANDED ROUND THE WORLD RACE 1986**  
Robert Hickmott's new 60-foot ULDB design will be available in the USA after competing in the Transatlantic Race 1986. This challenge is fast becoming the most exciting of all yachting challenges. The winner of the race will receive a £10,000 prize and a round the world cruise.

Two 5th 1981 Round Britain 1982  
Two 1985 Transatlantic Race 1985  
Two 1985 Transatlantic Race 1985  
Two 1985 Transatlantic Race 1985

The owners are actively seeking a Charter/ownership opportunity for this potential race winner. Interested parties please contact:  
**RJH MARINE LTD**  
The Kings, Market Square, Loughborough - Tel: 0573 842576

**PRODUCTS OR COMPANIES SOUGHT**

Rapidly expanding and successful manufacturing company (West Sussex) mainly fabrication and finishing, has recently acquired new plant and premises with a view to further expansion through acquisition and subsequent integration of either products or companies.

If you wish to offer such a company or product write to:  
Sole Proprietor  
Box F8218, Financial Times  
10 Cannon Street  
London EC4A 3DF

**INVESTMENT OPPORTUNITY**  
The Second Special Situation  
**WALTER L JACOB & CO LTD**  
is now available, offering serious investors a unique and advantageous opportunity to make a substantial gain on their investment. For a copy of the report, telephone or write to:  
**WALTER L JACOB & CO LTD**  
19 Stratford Place  
London W1N 8AF  
Telephone: 01-493 5022 (24 hrs)  
Members of Hesdin

**FINANCIAL CONSULTANTS (Project Finance)**

Multinational Financial Services Group is selecting curately qualified Consultants (3 years' minimum experience) to generate, evaluate and submit projects for financing.

Full details to be sent to Principals  
Box F8218, Financial Times  
10 Cannon St, London EC4A 3DF

**EUROPEAN COMMON MARKET**

Is the EEC a help or a hindrance to your business? Are you interested in finding ways of getting more out of Europe?

Call:  
**MIRO (UK)**, the EEC specialists  
on Oxford (0865) 720707



# Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS



## SALE/MERGER

IMPORTERS/DISTRIBUTORS OF  
TOYS/STATIONERY/HOUSEWARES  
1985/86 TURNOVER £2M.  
PRE-TAX PROFIT £200,000

Rapidly expanding Yorkshire based company with well-known trade name and young, aggressive management looking for either a small listed plc seeking acquisitions and additional management or a similar company for a merger.

For further information contact:

**N M Rothschild & Sons Limited**  
3 York Street, Manchester M2 2AW  
Telephone: 061-833 0888

## SWITZERLAND

Exceptional opportunity for reputable company, or private person(s) of high financial standing, to form own holding company or domiciled trading company (alternatively, could use existing company for trading purposes). Location: Zug, lowest taxation in Switzerland, 30 mins from Zurich. Prestigious city centre offices, beautifully appointed (modern and antique furnishings), telephones, telex and telefax. PA/Sec with business admin degree and Swiss commercial diplomas.

Serious, strictly confidential inquiries, to:  
Tel: 042 (Zug) 21 97 34 Telex: Switzerland 862122  
Fax: 042 (Zug) 22 33 75

## BUSINESS BUYERS

**INTERNATIONAL**  
We specialise in leveraged buyouts exclusively representing buyers. We will:

- Search
- Structure
- Acquire
- Negotiate
- Finance

We have obtained financing for 30% of our clients' acquisitions.

3 Campus Drive, Parsippany NJ 07054, USA  
Tel: (201) 255-1711  
Telex: 325749 BBI USA

## YOUR BUSINESS

**ADDRESS IN ZUG/SWITZERLAND**

- multilingual secretarial services
- prestige offices, complete facilities
- tax shelter arrangements
- legal and accounting services

**BREYES SEKRETARIAT SERVICE LTD.**  
BAARERSTRASSE 75  
6300 Zug / SWITZERLAND

## MICROTECHNOLOGY

An electronics distributor is willing to sell either a majority or minority interest in a manufacturing subsidiary. The company involved is well established in an industrial niche market with a turnover of nearly £2m. The business would be already in manufacturing.

Principals only should apply.  
IN STRICTEST CONFIDENCE TO:  
Box F6222, Financial Times  
10 Cannon St, London EC4A 3DF

## WANTED

Active participation in building business for work-hungry DEC Micro VAX II - 8 Serial Lines - 80 MB High Speed Disk - 1600 BPI Tape - 400 Cabinet - VMS or UNIX.  
£27,950  
PAL, Walsby, Middlesex  
Tel: 01-863 8822 - Telex: 949240  
Ref: 1901040

## CASH

Offered for discounted, liquidated or surplus stocks on the following items:  
CUTLERY, KITCHEN/ HOUSEHOLD IMPLEMENTS, GIFT ITEMS ETC.

Please write with details to the Purchasing Manager  
Box F6226, Financial Times  
10 Cannon St, London EC4A 3DF

## A BES

Approved company is expanding its production to include a prestigious craft manufacturing and retail complex. To discuss these plans contact:  
R. Burnett at the company on 01-437 7635

**FLORIDA LAND AVAILABLE**  
PRIME COMMERCIAL FARM CITIES, AND BANCHE LAND from US\$750 per acre. 100 to 5,000 acres available. Send us your requirements. Our acquisition team is at your disposal.  
MARSHALL-BEST REAL ESTATE, INC.  
Post Office Box 1459  
North Palm Beach, Florida 33408  
(305) 767-4823

**LOOKING FOR ACQUISITIONS?**  
Over 450 opportunities to acquire going concerns or business assets were available last year. Cost £450 p.a.  
Free sample and introductory offer from:  
**Business Search & Advisory Services**  
20 Belsize Street, Bristol BS1 1SE  
Tel: (0274) 727259

**★ BRIDGING LOANS**  
★ **SHORT TERM CAPITAL**  
Very fast short-term finance (3-6 months) for property owners. Domestic or business.  
No brokers' fees.  
£10,000 - £100,000  
**CASLEY FINANCE LTD**  
9 Artillery Lane, London E1 7LP  
Tel: 01-377 8484

**EXPANSION CAPITAL**  
Enquiries considered from businesses seeking capital in excess of £75,000 for growth and/or acquisitions without equity participation.  
**INTERFUND FINANCIAL GROUP**  
25 Green St, London W1M 0AB  
Tel: 01-422 0675/01-422 0676  
Telex: 22748 IFUND

**EXCHANGE CONTROL?**  
A simple Offshore Trust for protection against introduction of EXCHANGE CONTROL.  
Write to PO Box 129  
Jersey, Channel Islands for details

## Offshore Liquid Capital Limited

Offshore Liquid Capital Limited is a finance company newly incorporated in Jersey for the purpose of making short-term US dollar loans to corporations and sovereigns.  
Any such entity interested in borrowing funds from the Company should address their enquiries to:-

**OFFSHORE LIQUID CAPITAL LIMITED**  
QUEENSWAY HOUSE  
QUEEN STREET  
ST. HELIER  
JERSEY, CHANNEL ISLANDS  
Tel: 492358

## ACQUISITIONS MONTHLY

The Mergers & Acquisitions Magazine. The essential reading for chief executives, finance directors and professional advisers.

Detailed analysis of UK public & private takeovers, divestments and buy-outs as they develop. News of major US and European acquisitions.

Articles on takeover strategy and financing, making foreign acquisitions, case studies of takeovers and buy-outs.  
Special surveys: "Acquiring in the US", "Management Buy-outs".  
£190.00 for 12 issues plus free 1986 Annual.  
Contact us for details of introductory offer.  
**TUDOR HOUSE PUBLICATIONS LIMITED**  
50 Sandown Park, Turnbridge Wells, Kent TN2 4BN  
Tel: Fenchurch (089 282) 3291

## OPPORTUNITY

**ADVERTISING AND COMMUNICATIONS AGENCY PROFIT SHARING AND EQUITY PARTICIPATION**  
We are a long established and profitable creative agency with an international base.  
In January 1986 we are establishing a new production agency in London W1.

The use of advanced electronic systems for creative design, artwork production and "instant publishing" will be integral to our growth plan. We are seeking preliminary discussions with public or private companies who as part of their own marketing and advertising strategy seek opportunities for profitable development in electronic communications. We see particular advantages for newspapers, publishing companies, magazines, mail order companies, catalogues and direct mail operations, and packaging development.

The objective will be to build a new front-running company, using joint resources and expertise.  
Write to: The Chairman, Foxes, Heath Road, Ramsden Heath, Nr Billericay, Essex CM11 1HR.

**Experienced Businessmen seek ANGLO/ITALIAN OPPORTUNITIES**  
Trade ★ Mergers ★ Joint Ventures etc.  
We have resources and connections in both countries. Principals only and minimum profits or fees £100,000 required.  
Write Box F6229, Financial Times, 10 Cannon Street, London EC4A 3DF

## COMPUTER PERIPHERALS

Profitable expanding Midlands based assembly/marketing company seeks corporate or individual partner interested in acquiring minority stake. Approx investment £100,000. BES qualifying.  
Write Box F6232, Financial Times, 10 Cannon Street, London EC4A 3DF

## BEER-SOFT DRINKS

If you are seeking distribution of your product to the free house licensed trade, then established independent importer of legers is seeking to widen product range to include British ales and Allied products to coincide with April opening of central London Warehouse.  
Write Box F6233, Financial Times, 10 Cannon Street, London EC4A 3DF

## EXPORT BUSINESS IN U.S.A.

For details write to 28 Shearwater Avenue, Ipswich, Suffolk.  
USA - International trade consultant, Barry, for, "in-house" import/export, technical hardware and now, sole UK manufacturer, under, sole, exclusive licence. If you have small/medium facility used for fabrication of steel/aluminium windows & doors or similar we would like to talk with view to merger/purchase/possible sub-contract whatever.  
Principals only  
Write Box F6219, Financial Times, 10 Cannon St, London EC4A 3DF

## YOU WANT PROFESSIONAL SALES ENGINEERING AGENTS IN THE UK?

We maintain a database of Professional Sales Engineers. Look up the professional, competent, honest, first class, experienced, sales engineers. Write to: 57 Upper Grosvenor Street, London, W1A 3QR.  
CANADA - For information on large and small business and commercial opportunities, contact: Margaret Smith (0276) 575851, or Adelaide, Manchester.

## Plant and Machinery

## LIQUIDATION SALE

**PRECISION ENGINEERING EQUIPMENT**  
"Mori-Salt" model SLS 125mm "Bridgport" Series II milling unit with "Electro" computer control. Also type 25728 Universal Milling Machine. A1200 Lathe with audit unit. Also other engineering equipment.  
**FARRELL GRANT SPARKS & CO**  
Chartered Accountants  
7 Camden Place, Dublin 2  
Tel: Dublin 758137

## Businesses Wanted

## MAJOR FIRM

Involved in insurance broking, life assurance, unit trust advisory services, pensions and benefit consultancy, seeks acquisitions. Commission/fee income between £250,000 and £3m per consolidated.  
Write Box G10280, Financial Times, 10 Cannon St, London EC4A 3DF

## SMALL INDUSTRIAL COMPANY

Experienced manager with M&A and M&A wishes to invest expertise, time and money to return for a significant equity stake in a small industrial company in southern England.  
Write Box H0508, Financial Times, 10 Cannon St, London EC4A 3DF

## MEDICAL ELECTRONICS

Company with well established product range in patient monitoring equipment. Turnover £750,000, 70% through overseas agents. Willing to acquire or merge with company with wider product range. Will consider outright sale or £150,000 cash injection to take advantage of large USA market potential.  
Write Box F6217, Financial Times, 10 Cannon St, London EC4A 3DF

## U.K. Manufacturers of DOMESTIC HOUSEWARE PRODUCTS

Mainly for Kitchen Use. With excellent connections in department stores, mail order houses, wholesalers and cash and carry, wishes to extend its activities by handling products of other manufacturers who do not have contacts in this field. National sales force and central depot of 50 to 100 to 200 sq ft.  
Write Box F6231, Financial Times, 10 Cannon St, London EC4A 3DF

## SOUTH OF IRELAND

Opportunity to purchase land with planning permission for 80,000 sq ft office development and 100,000 sq ft apartment development, adjacent to city (population 70,000) and near international airport and industrial estate.  
Write Box F6234, Financial Times, 10 Cannon St, London EC4A 3DF

## BUSINESS REPRESENTATIVES

We are a group of well established manufacturers in electrical, mechanical, chemical and food products. We are seeking experienced and motivated representatives to sell our products in the UK. All enquiries to: NAGA GROUP, 19 Chancery Lane, London WC2A 1BP

## CLEARANCE OF BANKRUPT STOCK

We have remaining: 1500 Top Quality British Made "MODERN" DIETETIC STIRRED. £40.00 each for quantity purchase. Ring for details.  
Leavesley International, 0283 791071

## REQUIRED BY EXPANDING UK Mining Company

Stable one of coal reserves of 42m plus seam section for licensed mining activity. Reserves need not be licensed.  
Write Box F6228, Financial Times, 10 Cannon Street, London EC4A 3DF

## THE BEST OF BOTH WORLDS THE HENLEY MBA

You Have The Opportunity to Obtain A University Masters Degree Whilst Still Continuing with your Career. HENLEY - The Management College/Brunel University Offer A Masters Degree In Business Administration as an 18-Month Modular Programme With Three Organisation Based In-Service Projects. The Programme Starts each June.

For Full Details OF THE HENLEY/BRUNEL MBA PROGRAMME Write to:  
The Graduate Studies Department (F), HENLEY - The Management College, Greenlands, HENLEY-on-Thames, Oxon RG9 3AU  
Telephone: 0491 571454  
Telex: 849026 HENLEY G



## Business Services

## LOOKING FOR MORTGAGE FINANCE?

Commercial/Industrial/Residential properties. Our wide connections ensure competitive rates and a swift response.  
Write to: CHARLES & CO  
29/31 Mile Street, London EC3A 5BU - Tel: 01-423 1445/6

## Finance Directors DO YOU HAVE IMPORT/EXPORT PROBLEMS?

We have the expertise to advise on:

- \* Letters of credit
- \* Foreign exchange
- \* Import & Export documents
- \* Shipping, etc.

WE CAN ACT AS YOUR IMPORT/EXPORT DEPARTMENT  
Corporate & Trade Finance Ltd.  
6-8 Maddox Street, London W1R 9PN  
Tel: 01-408 1152

## FINANCE

Lines of credit up to £5m arranged by qualified Bankers for individuals/corporates with viable proposals. Special expertise in corporate, property and international transactions. Write or telephone with details:  
**HOLGATE & ASSOCIATES**  
4/6 Bury St, London SW1Y 6AB  
Telephone: 01-930 4472

## YOUR NEW BUILDING

The best person to manage the construction of your new building is you. But you are too busy to do it. You will be surprised to find how good second hand can be.  
**MEDIAN INTERNATIONAL**  
2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 2681, 2682, 2683, 2684, 2685, 2686, 2687, 2688, 2689, 2690, 2691, 2692, 2693, 2694, 2695, 2696, 2697, 2698, 2699, 2700, 2701, 2702, 2703, 2704, 2705, 2706, 2707, 2708, 2709, 2710, 2711, 2712, 2713, 2714, 2715, 2716, 2717, 2718, 2719, 2720, 2721, 2722, 2723, 2724, 2725, 2726, 2727, 2728, 2729, 2730, 2731, 2732, 2733, 2734, 2735, 2736, 2737, 2738, 2739, 2740, 2741, 2742, 2743, 2744, 2745, 2746, 2747, 2748, 2749, 2750, 2751, 2752, 2753, 2754, 2755, 2756, 2757, 2758, 2759, 2760, 2761, 2762, 2763, 2764, 2765, 2766, 2767, 2768, 2769, 2770, 2771, 2772, 2773, 2774, 2775, 2776, 2777, 2778, 2779, 2780, 2781, 2782, 2783, 2784, 2785, 2786, 2787, 2788, 2789, 2790, 2791, 2792, 2793, 2794, 2795, 2796, 2797, 2798, 2799, 2800, 2801, 2802, 2803, 2804, 2805, 2806, 2807, 2808, 2809, 2810, 2811, 2812, 2813, 2814, 2815, 2816, 2817, 2818, 2819, 2820, 2821, 2822, 2823, 2824, 2825, 2826, 2827, 2828, 2829, 2830, 2831, 2832, 2833, 2834, 2835, 2836, 2837, 2838, 2839, 2840, 2841, 2842, 2843, 2844, 2845, 2846, 2847, 2848, 2849, 2850, 2851, 2852, 2853, 2854, 2855, 2856, 2857, 2858, 2859, 2860, 2861, 2862, 2863, 2864, 2865, 2866, 2867, 2868, 2869, 2870, 2871, 2872, 2873, 2874, 2875, 2876, 2877, 2878, 2879, 2880, 2881, 2882, 2883, 2884, 2885, 2886, 2887, 2888, 2889, 2890, 2891, 2892, 2893, 2894, 2895, 2896, 2897, 2898, 2899, 2900, 2901, 2902, 2903, 2904, 2905, 2906, 2907, 2908, 2909, 2910, 2911, 2912, 2913, 2914, 2915, 2916, 2917, 2918, 2919, 2920, 2921, 2922, 2923, 2924, 2925, 2926, 2927, 2928, 2929, 2930, 2931, 2932, 2933, 2934, 2935, 2936, 2937, 2938, 2939, 2940, 2941, 2942, 2943, 2944, 2945, 2946, 2947, 29











## UK COMPANY NEWS

### Paints and plastics growth lifts Evode by 22% to £2.8m

SIGNIFICANT progress in its paints and plastics division has led to the Evode Group producing a 22 per cent rise in pre-tax profits for the year ended September 28 1985, from £2.3m to £2.82m.

The dividend is increased from 2.8p to 3.2p, the final being 2.8p.

In the first quarter of the current year profits have been marginally ahead of plan and the directors look forward to a year of further progress.

They announce agreement to buy Valentine Mann & Brown for £1.22m in shares and cash. This company produces and prints polyethylene films.

In paints and plastics, sales rose to £23.4m (£14.4m) and profits before tax to £556,000 (£373,000). Mr Andrew Simon, chairman and chief executive, says Postans and Worralls enjoyed excellent growth in volume sales of powder coatings, although demand for wet paints continued poor.

The acquisition of Worralls and the ongoing organic growth of Postans have consolidated the group's position as the largest producer of powder coatings in the UK, he says.

Evode Plastic, with a higher concentration on the sales of thermoplastic rubber, achieved a substantial increase in profits. Evode Industries continued to suffer from poor demand in the Republic of Ireland, and turned in a similar loss. Further substantial rationalisation has been implemented and new distribution agreements for the sale of Nitromors range of products injected into the company.

The adhesives and sealants division produced sales of £23.71m (£23.6m) and profits of £1.6m (£1.0m). It benefited from the first stage of cost rationalisation instigated a year ago and the improved performance of Evacor Resins. The second and final stage of rationalisation, which includes a significant examination of the operations of the whole division, was completed in October.

Roofing and insulation division had a difficult year with sales at £10.75m (£10.1m) and profits £680,000 (£770,000). Although Evode Roofing produced similar profits, Tekurat Insulations was consistently affected by ongoing problems of commissioning new plant at Telford.

Th start to the new year is encouraging but Mr Simon does not foresee significant profit contributions from Tekurat until 1986-87.

Overall, sales showed an 18 per cent increase, but the operating profit shot up by 32.7 per cent to £3.93m. Interest and similar charges made inroads into that increase as it rose from £724,000 to £1.35m.

After tax £1.26m (£1.01m) the net profit comes to £1.55m (£1.15m) for basic earnings of 8.93p (13.25p) and fully diluted of 8.15p (11.11p). There are extraordinary debits of £766,000 (£1.03m) and cost of the ordinary dividend is £547,000 (£467,000).

Turning to the acquisition of Valentine Mann and Brown, the chairman says it is being purchased from Folliwipes Flexible Packaging in exchange for Evode shares valued at £280,000 and cash. The shares will be placed on behalf of the vendor.

In the year ended February 1 1985 VMB produced a pre-tax profit of £215,000 on turnover of £4.8m, and for the current year profits are expected to be substantially higher. Shareholders' funds at end-February 1985 stood at £742,000.

#### comment

The two problems which continue to confront Evode are lack of activity in the building sector and fierce competition among DIY retailers with consequent pressure on margins. Against this background the 22 per cent increase in profits would look impressive if it were not for the fact that the whole of it has come from acquisitions made during the year: within the existing activities, the few upturns have been more than outweighed by disappointments. The roofing and insulation division's difficulties have continued into the current year, with a reduced order book and lower margins in evidence. This factor should be more than outweighed by further improvements in the powder coatings operations at Postans and D Worrall and through substantial savings made through redundancies in the adhesives and sealants division. Meanwhile the group's attempts to diversify away from its less successful core activities have continued with the acquisition of Valentine, whose first contribution should help take the group to £3.4m. On a fully diluted basis the shares unchanged at 117p, are on a prospective p/e ratio of 21—an undemanding figure if the diversification achieved so far is enough to provide lift-off.

### Antofagasta steps up its interest in mining

By Stefan Wagstyl

Antofagasta Holdings, a UK listed company which runs railways and distributes water in Chile, is increasing its investment in mining in a US\$6.2m (£4.25m) deal with the US oil company Atlantic Richfield.

Antofagasta is buying Anaconda South America, an Arco subsidiary with rights to Los Pelambres, a copper deposit in the Andes in Northern Chile and to gold prospecting rights at Panantillo, also in Northern Chile.

For Arco, the sale is a small part of its wide-ranging programme to pull out of its loss-making metals and mining activities, which were largely acquired with the purchase of the Anaconda group in 1977.

Antofagasta said yesterday that the acquisition represented a considerable increase of its interest in Chilean mining—it already has stakes in two operating copper mines.

The company made pre-tax profits of £6.4m in 1984. Liechtenstein-based Dolberg Finance Corporation, in which Antofagasta chairman Mr A. Lukic has an interest, holds 75 per cent of the voting rights.

### Martin Dickson assesses Citicorp's impact on bid tactics

## The Americans are coming

Citicorp, the US bank, is fast emerging as a significant new player alongside Britain's established merchant banks as a professional adviser on takeovers and mergers.

As the City braces itself for a major upheaval with the impending revolution in share dealing practices, Citicorp makes no secret of its ambitions to become a major force in UK merchant banking.

The aim, says Mr Colin Scotland, the Citicorp executive director with day-to-day responsibility for UK corporate finance, is "to be the leading international player in the UK market. Kleinwort Benson, Warburg, Barclays, NatWest, Morgan Grenfell and ourselves. We intend to be in that bracket."

Several other US investment banks have begun to get involved in this area of the market, but none has committed as much effort as Citicorp: during the past year it has been involved in three innovative deals.

Its first involvement in a contested British takeover was in January last year when Entrad, an Australian group, made a bid for Tootal, the textile manufacturer.

Citicorp was initially approached by Entrad's directors, with whom the bank had a long standing relationship, about finance for the bid. Citicorp agreed to provide about \$100m in loan capital, about 80 per cent of the funds required for the highly-leveraged deal.

Citicorp then introduced Entrad to S. G. Warburg, which took the lead in strategy for the bid. Citicorp, however, maintained a direct involvement, including discussions with the UK authorities on the leverage involved.

Although the bid failed, the experience proved very useful.



several months later when Elders, IXL, another Australian group, launched its bid for Allied-Lyons, the food and drinks group.

Citicorp is the lead bank in a consortium of eight international houses that has provided much of the finance for the bid, which is now before the Monopolies Commission.

The fact that both these early Citicorp clients were Australian is coincidental, says Mr Scotland. "We would anticipate that this will spread to a broad range of international and domestic clients."

The third innovative deal in which it is involved is all-British: the Argyll bid for Distillers. Citicorp is one of four banks

that has taken on the \$600m loan element backing Argyll's offer.

As the world's biggest bank, Citicorp's great strength as a finance field is its market muscle and credit skills, built up during the syndicated credit boom of the 1970s.

"We are able to harness our fund raising expertise, our ability to read a market, and to put up money very quickly," says Mr Scotland. "It's a nice combination, and with companies going more towards leveraged financing, our departments find themselves working more and more together."

Those departments now include one of the UK's leading venture capital houses while, later this year, Scrimgeour entered the UK corporate Vickers, a leading stockbroker, will become a full Citicorp subsidiary.

The bank hopes that the closer relationship developing with Scrimgeour will mean greater creativity in developing takeover opportunities along the lines of last year's ASDA-MFI merger, or the Burton bid for Debenhams, which Scrimgeour's team of retail analysts helped promote.

However, in developing both merger work and new issues business, Citicorp faces one major difficulty that its British rivals do not. US banking regulations forbid it taking on the risks involved in underwriting

an issue of shares—which is one of the most lucrative businesses for its UK rivals.

Mr Scotland is critical of the present UK system of underwriting which, he argues, does often not reflect real risk on the part of the banks. "My belief is that the present equity raising structure in the UK has very

little to justify it and will change come Big Bang."

Citicorp's 16-strong team of corporate finance specialists has yet to take the lead as financial adviser in a contested takeover, though Mr Scotland believes it might do so in the next couple of years.

"But I don't see that we're ever going to be sole merchant banking adviser to a major British company," he adds. "These kinds of relationships are dying in New York and they are going to die here too."

He believes they will be replaced by a system where companies draw on a broader range of corporate advisers, with strengths in particular areas. By next year, he hopes, Citicorp's name will start appearing formally in such a role.

### Webber Electro warns of shortfall

TAXABLE PROFITS of Webber Electro Components, USM quoted electrical component manufacturer expanded from £475,524 to £541,151 for the year ended September 30 1985, but the directors warn of lower profits for the first six months of the current year.

They explain that in the first quarter of 1985-86 unevenness in the ordering pattern by some of the company's larger accounts will lead to interim profits somewhat below those of last year. However, the directors expect an improvement in the second half, although they say it is too early to forecast if the likely shortfall will be recovered in the latter six months.

They add that product development continues in a number of interesting areas and the medium-term potential is still considered excellent.

Group turnover for the year increased from £1.92m to £2.19m while after tax, up from £168,711 to £227,000, earnings per 12p share are shown as 6.82p, against 6.62p.

The dividend is increased from 2p to 2.2p net per share, with a final payment of 1.15p.

The Financial Times announces a second intensive

## FT-City Seminar

Skinner's Hall, London  
27, 28 & 29 January 1986

This highly successful programme, itself a compact version of the long running FT-City Course, was held for the first time in January 1985 and is now to be repeated twelve months later. The purpose is to provide a thorough briefing on the roles of the major players in the City and discuss the changes now sweeping across the Square Mile. The impact of these developments on the way business is done in the City can now be judged more clearly and the content of the Seminar reflects this.

Mr Win Bischoff of Schroders, Dr Michael von Clemm of Credit Suisse First Boston, Mr Pen Kent of the Bank of England, Mr Christopher Johnson of Lloyds Bank, Mr John Heywood of Hambros Bank, Mr M J Boleat of the Building Societies' Association, Mr John Silleat of the Midland Bank Group and Mr Armen Kouyoumdjian of the International Mexican Bank are among the speakers. The Seminar is again to be chaired by Mr Marc Lee, Conference Adviser to the Financial Times.

Skinner's Hall provides an excellent location for this Seminar and the intensive format makes possible participation by many more executives from outside London and from abroad.

FT  
A FINANCIAL TIMES  
CONFERENCE

Co-ordinator and Organiser  
The Financial Times Conference Organisation, Minister House, Arthur Street,  
London EC2A 4AN. Telephone 01-421 1255 Telex 27407 FTCONF G

Name \_\_\_\_\_  
Title \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone (Area) \_\_\_\_\_  
Telex \_\_\_\_\_  
Typed Name \_\_\_\_\_

FT-City  
Seminar

"How do you get productivity moving?"

"Talk to Gould"

## Keeping the wheels of industry turning.

Gould Industrial Automation Systems have helped to turn existing labour-intensive manufacturing operations into efficient, integrated production systems, that are flexible enough to adapt to shifting product cycles and smaller production runs.

As well as being increasingly used in the automobile industry, these Gould Industrial Automation Systems are used in electronics, food processing, utility, chemicals, and aerospace.

Gould is also predominant in four other rapidly expanding markets. Information Systems, Instrument Systems, Defence Systems, and Electronic Components, including semi-conductors.

To find out more about Gould's capabilities write to:

Gould Electronics Ltd, Gould House, Viables Industrial Estate, Basingstoke, Hampshire RG22 4LT, England.

GOULD  
Electronics



## DEVONSHIRE UNDERWRITING AGENCIES LTD

Syndicates 216/657/831/833/836/866

We are proud to announce the formation of our new underwriting agency and thank our friends at Alexander Howden and the many members' agencies that support our syndicates.

Malcolm Rumsay Chairman  
Brian Peters Managing Director

Peter Sutcliffe  
Roger Lister  
Christopher Bohling  
Ronald Ford

AJ Weatherby Secretary

Acquisition Finance Provided by



**BANK OF BOSTON**  
THE FIRST NATIONAL BANK OF BOSTON

## COUNTERTRADING

The Financial Times is proposing to publish a Survey on Countertrading on  
**TUESDAY, FEBRUARY 11, 1986**

For further details and advertisement rates please contact:  
**NIGEL PULLMAN**

Financial Times, Bracken House, 10 Cannon Street  
London EC4A 3DF. Tel: 01-248 8000

Dates of Financial Times Surveys are subject to change at the discretion of the Editor

### NOTICE OF REDEMPTION

To the Holders of

## SYBRON OVERSEAS CAPITAL N.V.

8% Guaranteed Sinking Fund Debentures Due March 1, 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Article Three of the Indenture dated as of March 1, 1972 providing for the above Debentures, \$1,200,000 principal amount of said Debentures have been selected for redemption on March 1, 1986, through operation of the Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, each in the denomination of \$1,000 bearing serial numbers as follows:

DEBENTURES BEARING THE DISTINCTIVE NUMBERS  
ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

12 24 36 48 60 72 84 96 108 120 132 144 156 168 180 192 204 216 228 240 252 264 276 288 300 312 324 336 348 360 372 384 396 408 420 432 444 456 468 480 492 504 516 528 540 552 564 576 588 600 612 624 636 648 660 672 684 696 708 720 732 744 756 768 780 792 804 816 828 840 852 864 876 888 900 912 924 936 948 960 972 984 996

ALSO OUTSTANDING DEBENTURES BEARING THE FOLLOWING NUMBERS:

1117 2517 3817 4817 5817 6817 7817 8817 9817 10817 11817 12817 13817 14817 15817 16817 17817 18817 19817 20817 21817 22817 23817 24817 25817 26817 27817 28817 29817 30817 31817 32817 33817 34817 35817 36817 37817 38817 39817 40817 41817 42817 43817 44817 45817 46817 47817 48817 49817 50817 51817 52817 53817 54817 55817 56817 57817 58817 59817 60817 61817 62817 63817 64817 65817 66817 67817 68817 69817 70817 71817 72817 73817 74817 75817 76817 77817 78817 79817 80817 81817 82817 83817 84817 85817 86817 87817 88817 89817 90817 91817 92817 93817 94817 95817 96817 97817 98817 99817

On March 1, 1986, the Debentures designated above will become due and payable in cash or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London and Paris and Bank Mees & Hope N.V. in Amsterdam, Morgan Grenfell & Co. Limited in London, Credito Romagnolo S.p.A. in Milan, and Banque de Paris et des Pays-Bas pour le Grand Duché de Luxembourg in Luxembourg. Payments at the office referred to in (b) above will be made by check drawn on, or transfer to a dollar account with, a bank in the City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% if payee not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due March 1, 1986 should be detached and collected in the usual manner.

On and after March 1, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

Dated: January 21, 1986

SYBRON OVERSEAS CAPITAL N. V.

## UK COMPANY NEWS

### NEW LIFE BUSINESS

## Allied Dunbar pensions offset lower life results

LIFE companies continue to report good new business figures for their operations last year, with generally very good pension business more than offsetting lower life figures.

Allied Dunbar Group, Britain's largest linked-life company and now a member of BAT Industries, reported new annual premiums up by 14 per cent from £90m to £103m, and its new lump-sum investment from all sources up by a quarter from £316m to £395m.

The rise in total new initial commissions paid, which the company regards as the more reliable index of overall new business, rose from £47m to £55m, with an underlying growth, allowing for special factors in 1984, of 17 per cent.

New annual premiums for life business declined by 11 per cent over the year to £25.9m, while life single premiums moved ahead from £18m to £18.8m. However, new business picked up strongly in the final quarter.

This was offset by buoyant pension business where new annual premiums improved by a quarter to £77.3m.

Unit trust sales of the group climbed by a third from £163m to £219m, while the investment in the offshore international fund more than doubled from £1m to £36m.

Total funds under management by the group improved by 13 per cent over the year from £3.67bn to £4.06bn.

## Eagle Star single premiums up 50%

EAGLE STAR Insurance Group, a member of BAT Industries, reports a good year in 1985 with new annual premiums on its worldwide business rising 11 per cent from £44.3m to £49.1m and single premiums up by nearly half from £151.2m to £223m.

In the UK, however, the group's business showed a mixed pattern. A fall in new annual premiums from £26.9m to £21.5m was offset by a 41 per cent rise in single premiums from £118.4m to £166.7m. Under the latter figure, sales of immediate annuities, where the company is a leader, passed the £100m mark for the first time, rising from £87.8m to £102.2m.

The other highlight was the group's re-entry into the unit-linked sector by the introduction of the Rainbow Bond at the end of October, attracting £18m by the end of the year.

Eagle Star's pensions business, both group and individual, made significant progress with new business up 40 per cent to £37.5m. New annual premiums on the managed fund subsidiary amounted to £28.9m, bringing total pension funds under management to £1.3bn at the end of the year against £580m at the beginning.

### Albany Life's pension growth

Albany Life Assurance, a member of the US Metropolitan Life Insurance Company, reported new annual premiums up 15 per cent from £1.1m to £1.6m, and single premiums rising 30 per cent from £51.1m to £66.8m.

In line with the industry trend, the company reported buoyant individual pension business. Self-employed pensions saw new annual premiums up by more than a third to £2.5m, and single premiums showing similar growth to £2.6m. Executive pension business did better with annual premiums up nearly 60 per cent to £5.1m and single premiums up 30 per cent to £5.3m.

### Marginal rise in Sun Life single premium business

THE Sun Life Assurance Society increased its new annual premium business by a quarter from £46.9m to £58.5m, but single premium business rose only marginally from £187.8m to £193.2m.

One of the main successes for Sun Life was the individual pensions market. New annual premiums on self-employed and executive pension contracts climbed nearly half from £16.9m to £24.8m, while single premiums climbed by a fifth from £50.9m to £58.5m.

Both the traditional with-profits and the unit-linked contracts participated in the increase, with unit-linked showing the stronger growth.

The company's conventional annual premium life business did well last year, in contrast to the general trend, with a 20 per cent rise from £24.4m to £29.3m. However, unit-linked life business declined, with new annual premiums down from £8.2m to £5.4m and single premiums dropping from £70.1m to £55.1m. The latter drop was offset by £17.2m being invested in the new unit trust operation.

Pension annuity business was dull last year with single payments halved to £27.9m.

### Equity & Law progress

Total new annual premiums of Equity & Law Life Assurance Society for 1985 showed a rise of more than 20 per cent on worldwide business from £37m to £45.1m and a rise of 11 per cent from £107.4m to £119.5m, for single premiums.

Business in the UK showed a mixed pattern. New annual premiums on individual pensions rose by more than three-quarters from £10.5m to £18.5m, while on group pensions it climbed from £3.5m to £5.4m.

On life business new annual premiums on protection and savings rose from £5.8m to £7m, but personal investment premiums were cut by a third from £3.6m to £2.2m and house mortgage business by 15 per cent from £3.4m to £2.9m, with a strong recovery in the second half of the year.

Single premiums for personal investment business were marginally higher at £45.3m, while unit trust sales more than doubled to £5.3m. Individual single premium pension contracts rose by a quarter from £19.9m to £25m.

The company reported strong growth overseas.

### CONTRACTS

## Iraqi water treatment plant project

FORTALIS HOLDINGS subsidiary, Paterson Candy International, has signed a preliminary agreement worth £12.7m covering the day-to-day operation and maintenance of what is believed to be the Middle East's largest drinking-water treatment plant, Karhah Treatment Works, on the River Tigris, 40km from Baghdad, Iraq.

The contract will necessitate recruitment of many specialists and technical supervisory staff of various disciplines from the UK. A further 100 to 150 maintenance tradesmen and plant operators will also be involved. Together, they will be responsible for the running and servicing of four reservoir pumping stations and control-centre sites in addition to the treatment works itself.

The contract is financed through Midland Bank, with ECED support, under an existing UK/Iraq government protocol. It is expected to come into operation early this year. Meanwhile, PCIC is continuing with the extension of the Karhah Waterworks, under a succession of contracts, to increase the plant's output to 300m gallons per day by 1987.

CRASERY DYNAMICS, a member of the Cambridge Electronic Industries Group, has been awarded a contract worth £5.75m for the supply of its chemical agent monitor (CAM) to the US Army. The contract is for the mobility principles and calculates levels of toxic hazards using a microprocessor, has already been ordered by the UK Ministry of Defence and the Ministry of Naval Armaments.

1984. Type classification by the US Army followed 18 months of field trials from Panama to Alaska.

BRENGREEN (HOLDINGS) subsidiary companies have been awarded contracts as follows: Aerial District Council has placed a refuse collection contract worth £4.2m over its five year term with Exclusive Cleaning Services. Exclusive Health Care Services has won various contracts, the largest being for the National Heart and Chest Hospital (Brompton Hospital) worth £1.5m over its three year period.

Sheffield-based glassworks technology group KING, TAUDVIN & GREGSON has won orders from China worth £1m. The orders are for three glass melting furnaces, each for a different glass-making process. KING's electric melting division at Southend-on-Sea is to design and construct electric furnaces for melting float glass and mosaic glass at the Kunming flat glass factory, Yunnan. The glass division is responsible for design and supply of the third furnace—an oil-fired unit melting green glass for container manufacture—to a glassworks at Xiang Tan, Hunan. Materials and equipment are to be shipped to China later this year.

this year with construction and commissioning of the furnaces taking place in 1987.

Lithium batteries for use on military equipment for NATO ground forces are to be supplied under a £2.3m contract by CROMPTON VIDOR, the battery subsidiary of Crompton Parkinson, a Hawke's Siddeley company. The order was awarded by the main contractor, TRT of France, which produces the MIRA night sight with its partners MBB, Siemens and Marconi Command and Control Systems. The batteries will power the MIRA thermal imaging night sight which was developed to enable the MILAN anti-tank missile system to be operated in complete darkness. Crompton Vidor developed the compact, lightweight high power, eight volt lithium sulphur dioxide battery to meet the performance requirements demanded of the MIRA, night-including operation at temperatures down to 40 degrees C.

STONE INTERNATIONAL has been chosen to supply air conditioning and door systems for Hong Kong which are worth £2.6m. The air conditioning systems will be supplied to Metro-Cammell for the extension to the Mass Rapid Transit Corporation (MTRC) network. Metro-Cammell has also selected Stone Peters to provide doors and door operating systems for both MTRC and the Kowloon-Canton railway. Stone Peters has also been chosen to design (Australia) for the door systems required for the Tuen Mun network in Hong Kong. Options could raise the total order value to around £5.5m.

Stone Peters was acquired by Stone International in December.

NORWEST HOLST CONSTRUCTION has begun work on the refurbishment of a single-storey laboratory building for the Property Services Agency at Portsmouth near Portsmouth. Valued at more than £1.2m, the contract is scheduled for completion by summer 1987. Included in the work is the provision of a new pitched slate roof on top of the existing concrete roof, renewal of windows and the demolition and reconstruction of external walls. Mechanical and electrical services will also be replaced along with the general internal refurbishment.

RAIFOUR HEATY CONSTRUCTION has been awarded a contract by Purac, on behalf of Severn Trent Water Authority, for the design and construction of water treatment works and facilities for artificial recharge experiments adjacent to Norton Service Reservoir, Hagley, Stourbridge, West Midlands. The contract, valued at £550,000, is scheduled for completion by April 1987.

Supply and installation of all the mechanical and electrical services for Phase Two of St Catherine's Hospital, Birkenhead, is to be undertaken by DRAKE & SCULS ENGINEERING (a Simon Engineering company) under a £710,000 contract awarded by Merseyside Regional Health Authority. Work starts in April, for completion by October 1987.

Following the announcement that Lilly's American company, Harrison-Westcott Corporation, has won a contract worth £18m for work on the Washington Metro, CHARCON TUNNELS, another Lilly Group company, has won an order for the supply of bolted concrete tunnel linings worth in excess of £3.2m for the Washington subway. The segments will be manufactured at Charcon's Gainsville factory in Virginia using special moulds produced at Charcon Tunnel's Kirby factory.

NEI THOMPSON has won two orders from the CEBG worth a total of £1m. Carter Horseley Engineers, a business unit of NEI Thompson, is responsible for the design, supply and installation of roofing, cladding, louvers and other miscellaneous work at the new national control centre at Woking, Surrey. Work is scheduled to start during the middle of 1986 and to be completed by the end of that year.

The second contract, to be executed by Carter Horseley Engineers, is for refurbishment work at Thorpe Marsh power station, Woking. The work involves the design of a renewal and replacement system of cladding to the boiler house and associated structures. NEI Thompson is part of Northern Engineering Industries.

PLESSEY has been awarded a contract worth £700,000 by Kent County Council for a reconstruction of its traffic control system. The existing system was initially supplied by Plessey in 1981 to provide fixed-time control of traffic signals in Rochester and Strood. Since then Plessey has expanded the controls system which now also covers Gillingham and Maidstone. A feature of the Maidstone scheme was to introduce the advanced traffic adaptive strategy known as SCOOT (the Split Cycle and Offset Optimisation Technique) which minimised delays to motorists by automatically measuring the amount of traffic and adjusting traffic signal timings to suit. Plessey will now put SCOOT into the existing Strood area as well as expand the system to encompass Chatham, Gillingham, Swanley (the M20/M25 motorway interchange) and eventually Dover.

Supply and installation of all the mechanical and electrical services for Phase Two of St Catherine's Hospital, Birkenhead, is to be undertaken by DRAKE & SCULS ENGINEERING (a Simon Engineering company) under a £710,000 contract awarded by Merseyside Regional Health Authority. Work starts in April, for completion by October 1987.

### FINANCIAL TIMES SURVEY

## TAKING YOUR CAR ON HOLIDAY

TO BE PUBLISHED ON  
**JANUARY 25th, 1986**

Despite the ever-growing competitiveness of the Airline-Based Packaged Holiday Business, the popularity of holidays by car remains undiminished. The survey will look at many aspects—including the Ferry Operators, Motorail Services, Insurance, Types of Holidays etc.

For details of advertising rates, please contact:

Carol Haney 01-489 0030

OR

Rupert Stevens 01-489 0032

Publication date is subject to change at the discretion of the Editor.

### Halifax Building Society

Floating Rate Loan Notes 1986  
For the four month period from 20th January, 1986 to 20th May, 1986 the Notes will bear interest at the rate of 13.25 per cent. per annum. The Coupon amounts will be £217.81 per £5,000 Note and £2,178.08 per £50,000 Note, payable on 20th May, 1986.

Morgan Grenfell & Co. Limited  
Agent Bank

### SHOOTING TO LET

approx. 2,000 acres (Keuper)  
NR BEACONSFIELD, BUCKS  
3 YEAR LEASE AVAILABLE  
For further details Tel: (0865) 724811

Daniel Smith

## Delta's Business Class To The U.S.A. Wide Seats Are Long On Comfort.

Relax in the lap of luxury. With plenty of room to stretch out and get comfortable. And a separate cabin area that provides greater privacy. Enjoy a choice of gourmet entrees and desserts. Fine wines and champagne.

When you fly Delta Business Class to the U.S.A., you fly First Class on any connecting flight out of Atlanta, to any of 100 major U.S.A. cities. Enjoy luxurious Medallion Service in Business Class and First Class. Sleeper Seats are available in First Class.

Call your Travel Agent. Or call Delta in London on (01) 668-0935, in Frankfurt on 069 25 60 30, in Paris at 4-335-4080. Delta Ticket Offices: 140 Regent Street London W1R 6AT, Friedenstrasse 7, 6000 Frankfurt/Main and 24 Boulevard des Capucines, Paris.

Delta Gets You There







**Financial Times Tuesday January 21 1986**

**Financial Times Tuesday January 21 1986**











## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar up, but oil hits pound

The dollar improved after the weekend meeting of finance ministers from the Group of Five industrial nations in London, while sterling was very weak and nervous, as a result of falling prices on the world oil market.

Failure of the ministers to agree on a coordinated policy for an immediate cut in interest rates was widely expected, but dealers had been reluctant to reverse the downward trend in the dollar before the weekend, in case a new policy was announced.

The foreign exchanges were quiet, with most US banks closed for Martin Luther King Day, and after a rise by the dollar to 1.4555, it fell to 1.4550 after the meeting, there was little further movement in European trading. Attention will now focus on tomorrow's revised fourth quarter US Gross National Product growth, for further evidence about the performance of the economy.

The dollar rose to DM 2.4710 from DM 2.4635; FF 7.5725 from FF 7.5525; SF 2.0970 from SF 2.0870; and ¥202.35 from ¥202.30.

On Bank of England figures the dollar's index rose to 126.3 from 125.9.

**STERLING**—Trading range against the dollar in 1985 was 1.4555 to 1.4525. December average 1.4555. Exchange rate

index fell 1.0 to 76.9, the lowest closing level since April 25 last year, and compared with 84.1 six months ago.

Fears of lower oil prices, with North Sea crude trading below \$20 a barrel for April delivery on the European market yesterday, depressed sterling. Although the Kuwaiti oil minister warned against a price war, financial

£ IN NEW YORK (LATEST)

	Jan. 18	Prev. close
Spot	1.4555	1.4550
1 month	1.4555	1.4550
3 months	1.4555	1.4550
6 months	1.4555	1.4550

Forward premiums and discounts apply to the U.S. dollar

markets were nervous ahead of next month's meeting of Opec ministers, and the pound finished at a record low against the D-mark.

Sterling lost 2.20 cents to \$1.4525, and also fell to DM 2.4635 from DM 2.4710. The dollar rose to DM 2.4710 from DM 2.4635; FF 7.5725 from FF 7.5525; SF 2.0970 from SF 2.0870; and ¥202.35 from ¥202.30.

trading, with most US banks closed for Martin Luther King Day. The dollar closed in Frankfurt at DM 2.4720, compared with DM 2.4625 on Friday. Earlier in the day the Bundesbank had not intervened when the dollar was fixed at DM 2.4740, against DM 2.4685 previously. Dealers were not surprised at the lack of a concerted policy to immediately cut interest rates, at the Group of Five meeting in London, but the German bond market eased slightly on disappointment. Falling oil prices put sterling under some pressure. It was fixed at DM 3.5280, compared with DM 3.5400 on Friday.

**JAPANESE YEN**—Trading range against the dollar in 1985 was 202.35 to 202.30. December average 202.35. Exchange rate index 76.9 against 84.1 six months ago.

The yen weakened slightly against the dollar, with the US currency closing at ¥202.35 in Tokyo compared with ¥202.30 on Friday. After an early surge, on disappointment of the weekend Group of Five meeting, the yen will not lead to an early cut in interest rates, trading became thin in the afternoon. Dealers were reluctant to take out positions, because of a partial holiday in the US, which was scheduled to close some of the main banks.

**MARK**—Trading range against the dollar in 1985 was 2.0970 to 2.0870. December average 2.0970. Exchange rate index 126.3 against 125.9 six months ago.

The D-mark lost ground to the dollar in quiet Frankfurt

## FINANCIAL FUTURES

## Sharp fall

Sterling prices fell sharply in the London International Financial Futures Exchange yesterday in reaction to lower oil prices. Earlier in the day there had been some disappointment following the weekend meeting of G5 finance ministers as earlier rumours of an across the board cut in interest rates proved to be unfounded.

Early trading patterns tended to highlight the complex and speculative nature of the majority of recent volume. Short positions had been squared ahead of the weekend meeting but speculators sold off initially in the absence of an interest rate announcement. Values moved above opening levels later in the day however on hopes that the Bank of England would act to maintain current levels of interest rates.

However, on Friday, the pound fell to a low of 84.1, down from an opening level of 86.85 and Friday's close of 87.17.

Gilt prices acted in the same way as the long gilt for March delivery finished at 107.00, down from an opening level of 108.00 and Friday's close of 109.01.

Euro-dollar prices traded in a narrow range after a sharp mark down from Friday's close. Volume was rather low in view of a partial closure in the US for a holiday. The March price opened at 91.54 down from 91.87 and traded in a narrow four point range to close at 91.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

On the other hand US Treasury bond prices were up from opening levels, possibly helped by a stronger dollar. It opened at 114.54 down from 114.87 and traded in a narrow four point range to close at 114.85.

## LONDON

	Close	High	Low	Prev
25-YEAR 12% NOTIONAL GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near futures contract) -4 to +4 (2nd)				

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	107.00	108.00	106.00	107.00
250,000 2nd of 100%	107.00	108.00	106.00	107.00
March 107.00	108.00	106.00	107.00	
June 107.00	108.00	106.00	107.00	
Sept 107.00	108.00	106.00	107.00	
Dec 107.00	108.00	106.00	107.00	
Est volume 2,059 (2,046)				
Previous day's open int 6,325 (6,324)				
Settle (close cash price of 13% Treasury 200/08 less equivalent price of near				



## BRITISH FUNDS

[illegible]

**AMERICANS—Cont.**

High	Low	Stock	Price	±	Vol	Open	Close	YTD %
191	184	Wells Fargo	33.34	+4	10	32.75	33.00	2.7
224	219	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
229	224	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
234	229	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
239	234	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
244	239	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
249	244	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
254	249	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
259	254	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
264	259	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
269	264	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
274	269	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
279	274	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
284	279	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
289	284	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
294	289	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
299	294	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
304	299	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
309	304	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
314	309	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
319	314	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
324	319	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
329	324	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
334	329	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
339	334	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
344	339	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
349	344	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
354	349	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
359	354	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
364	359	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
369	364	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
374	369	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
379	374	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
384	379	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
389	384	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
394	389	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
399	394	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
404	399	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
409	404	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
414	409	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
419	414	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
424	419	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
429	424	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
434	429	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
439	434	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
444	439	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
449	444	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
454	449	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1
459	454	Western Fed. Ins.	22.00	0	75	21.75	22.00	1.1

## LONDON SHARE SERVICE

## BUILDING TIMBER ROADS—Cont.

Pos	Rank	Player	Strokes	Par	Score	Handicap	Age	Country
1	1	Bernard Langer	68	72	68	0	34	Germany
2	2	Colin Montgomerie	70	72	70	2	39	Scotland
3	3	Greg Norman	71	72	71	1	39	Australia
4	4	David Howell	72	72	72	0	31	England
5	5	Paul Lawrie	73	72	73	1	36	Scotland
6	6	Lee Westwood	74	72	74	2	35	England
7	7	Mark James	75	72	75	3	34	Scotland
8	8	Simon Dunlop	76	72	76	4	33	Scotland
9	9	Mark Williams	77	72	77	5	32	Wales
10	10	Mark O'Meara	78	72	78	6	31	USA
11	11	Mark Russell	79	72	79	7	30	Scotland
12	12	Mark Brown	80	72	80	8	29	Scotland
13	13	Mark Johnston	81	72	81	9	28	Scotland
14	14	Mark Bennett	82	72	82	10	27	Scotland
15	15	Mark McGowan	83	72	83	11	26	Scotland
16	16	Mark Bennett	84	72	84	12	25	Scotland
17	17	Mark Bennett	85	72	85	13	24	Scotland
18	18	Mark Bennett	86	72	86	14	23	Scotland
19	19	Mark Bennett	87	72	87	15	22	Scotland
20	20	Mark Bennett	88	72	88	16	21	Scotland
21	21	Mark Bennett	89	72	89	17	20	Scotland
22	22	Mark Bennett	90	72	90	18	19	Scotland
23	23	Mark Bennett	91	72	91	19	18	Scotland
24	24	Mark Bennett	92	72	92	20	17	Scotland
25	25	Mark Bennett	93	72	93	21	16	Scotland
26	26	Mark Bennett	94	72	94	22	15	Scotland
27	27	Mark Bennett	95	72	95	23	14	Scotland
28	28	Mark Bennett	96	72	96	24	13	Scotland
29	29	Mark Bennett	97	72	97	25	12	Scotland
30	30	Mark Bennett	98	72	98	26	11	Scotland
31	31	Mark Bennett	99	72	99	27	10	Scotland
32	32	Mark Bennett	100	72	100	28	9	Scotland
33	33	Mark Bennett	101	72	101	29	8	Scotland
34	34	Mark Bennett	102	72	102	30	7	Scotland
35	35	Mark Bennett	103	72	103	31	6	Scotland
36	36	Mark Bennett	104	72	104	32	5	Scotland
37	37	Mark Bennett	105	72	105	33	4	Scotland
38	38	Mark Bennett	106	72	106	34	3	Scotland
39	39	Mark Bennett	107	72	107	35	2	Scotland
40	40	Mark Bennett	108	72	108	36	1	Scotland
41	41	Mark Bennett	109	72	109	37	0	Scotland
42	42	Mark Bennett	110	72	110	38	-1	Scotland
43	43	Mark Bennett	111	72	111	39	-2	Scotland
44	44	Mark Bennett	112	72	112	40	-3	Scotland
45	45	Mark Bennett	113	72	113	41	-4	Scotland
46	46	Mark Bennett	114	72	114	42	-5	Scotland
47	47	Mark Bennett	115	72	115	43	-6	Scotland
48	48	Mark Bennett	116	72	116	44	-7	Scotland
49	49	Mark Bennett	117	72	117	45	-8	Scotland
50	50	Mark Bennett	118	72	118	46	-9	Scotland
51	51	Mark Bennett	119	72	119	47	-10	Scotland
52	52	Mark Bennett	120	72	120	48	-11	Scotland
53	53	Mark Bennett	121	72	121	49	-12	Scotland
54	54	Mark Bennett	122	72	122	50	-13	Scotland
55	55	Mark Bennett	123	72	123	51	-14	Scotland
56	56	Mark Bennett	124	72	124	52	-15	Scotland
57	57	Mark Bennett	125	72	125	53	-16	Scotland
58	58	Mark Bennett	126	72	126	54	-17	Scotland
59	59	Mark Bennett	127	72	127	55	-18	Scotland
60	60	Mark Bennett	128	72	128	56	-19	Scotland
61	61	Mark Bennett	129	72	129	57	-20	Scotland
62	62	Mark Bennett	130	72	130	58	-21	Scotland
63	63	Mark Bennett	131	72	131	59	-22	Scotland
64	64	Mark Bennett	132	72	132	60	-23	Scotland
65	65	Mark Bennett	133	72	133	61	-24	Scotland
66	66	Mark Bennett	134	72	134	62	-25	Scotland
67	67	Mark Bennett	135	72	135	63	-26	Scotland
68	68	Mark Bennett	136	72	136	64	-27	Scotland
69	69	Mark Bennett	137	72	137	65	-28	Scotland
70	70	Mark Bennett	138	72	138	66	-29	Scotland
71	71	Mark Bennett	139	72	139	67	-30	Scotland
72	72	Mark Bennett	140	72	140	68	-31	Scotland
73	73	Mark Bennett	141	72	141	69	-32	Scotland
74	74	Mark Bennett	142	72	142	70	-33	Scotland
75	75	Mark Bennett	143	72	143	71	-34	Scotland
76	76	Mark Bennett	144	72	144	72	-35	Scotland
77	77	Mark Bennett	145	72	145	73	-36	Scotland
78	78	Mark Bennett	146	72	146	74	-37	Scotland
79	79	Mark Bennett	147	72	147	75	-38	Scotland
80	80	Mark Bennett	148	72	148	76	-39	Scotland
81	81	Mark Bennett	149	72	149	77	-40	Scotland
82	82	Mark Bennett	150	72	150	78	-41	Scotland
83	83	Mark Bennett	151	72	151	79	-42	Scotland
84	84	Mark Bennett	152	72	152	80	-43	Scotland
85	85	Mark Bennett	153	72	153	81	-44	Scotland
86	86	Mark Bennett	154	72	154	82	-45	Scotland
87	87	Mark Bennett	155	72	155	83	-46	Scotland
88	88	Mark Bennett	156	72	156	84	-47	Scotland
89	89	Mark Bennett	157	72	157	85	-48	Scotland
90	90	Mark Bennett	158	72	158	86	-49	Scotland
91	91	Mark Bennett	159	72	159	87	-50	Scotland
92	92	Mark Bennett	160	72	160	88	-51	Scotland
93	93	Mark Bennett	161	72	161	89	-52	Scotland
94	94	Mark Bennett	162	72	162	90	-53	Scotland
95	95	Mark Bennett	163	72	163	91	-54	Scotland
96	96	Mark Bennett	164	72	164	92	-55	Scotland
97	97	Mark Bennett	165	72	165	93	-56	Scotland
98	98	Mark Bennett	166	72	166	94	-57	Scotland
99	99	Mark Bennett	167	72	167	95	-58	Scotland
100	100	Mark Bennett	168	72	168	96	-59	Scotland
101	101	Mark Bennett	169	72	169	97	-60	Scotland
102	102	Mark Bennett	170	72	170	98	-61	Scotland
103	103	Mark Bennett	171	72	171	99	-62	Scotland
104	104	Mark Bennett	172	72	172	100	-63	Scotland
105	105	Mark Bennett	173	72	173	101	-64	Scotland
106	106	Mark Bennett	174	72	174	102	-65	Scotland
107	107	Mark Bennett	175	72	175	103	-66	Scotland
108	108	Mark Bennett	176	72	176	104	-67	Scotland
109	109	Mark Bennett	177	72	177	105	-68	Scotland
110	110	Mark Bennett	178	72	178	106	-69	Scotland
111	111	Mark Bennett	179	72	179	107	-70	Scotland
112	112	Mark Bennett	180	72	180	108	-71	Scotland
113	113	Mark Bennett	181	72	181	109	-72	Scotland
114	114	Mark Bennett	182	72	182	110	-73	Scotland
115	115	Mark Bennett	183	72	183	111	-74	Scotland
116	116	Mark Bennett	184	72	184	112	-75	Scotland
117	117	Mark Bennett	185	72	185	113	-76	Scotland
118	118	Mark Bennett	186	72	186	114	-77	Scotland
119	119	Mark Bennett	187	72	187	115	-78	Scotland
120	120	Mark Bennett	188	72	188	116	-79	Scotland
121	121	Mark Bennett	189	72	189	117	-80	Scotland
122	122	Mark Bennett	190	72	190	118	-81	Scotland
123	123	Mark Bennett	191	72	191	119	-82	Scotland
124	124	Mark Bennett	192	72	192	120	-83	Scotland
125	125	Mark Bennett	193	72	193	121	-84	Scotland
126	126	Mark Bennett	194	72	194	122	-85	Scotland
127	127	Mark Bennett	195	72	195	123	-86	Scotland
128	128	Mark Bennett	196	72	196	124	-87	Scotland
129	129	Mark Bennett	197	72	197	125	-88	Scotland
130	130	Mark Bennett	198	72	198	126	-89	Scotland
131	131	Mark Bennett	199	72	199	127	-90	Scotland
132	132	Mark Bennett	200	72	200	128	-91	Scotland
133	133	Mark Bennett	201	72	201	129	-92	Scotland
134	134	Mark Bennett	202	72	202	130	-93	Scotland
135	135	Mark Bennett	203	72	203	131	-94	Scotland
136	136	Mark Bennett	204	72	204	132	-95	Scotland
137	137	Mark Bennett	205	72	205	133	-96	Scotland
138	138	Mark Bennett	206	72	206	134	-97	Scotland
139	139	Mark Bennett	207	72	207	135	-98	Scotland
140	140	Mark Bennett	208	72	208	136	-99	Scotland
141	141	Mark Bennett	209	72	209	137	-100	Scotland
142	142	Mark Bennett	210	72	210	138	-101	Scotland
143	143	Mark Bennett	211	72	211	139	-102	Scotland
144	144	Mark Bennett	212	72	212	140	-103	Scotland
145	145	Mark Bennett	213	72	213	141	-104	Scotland
146	146	Mark Bennett	214	72	214	142	-105	Scotland
147	147	Mark Bennett	215	72	215	143	-106	Scotland
148	148	Mark Bennett	216	72	216	144	-107	Scotland
149	149	Mark Bennett	217	72	217	145	-108	Scotland
150	150	Mark Bennett	218	72	218	146	-109	Scotland
151	151	Mark Bennett	219	72	219	147	-110	Scotland
152	152	Mark Bennett	220	72	220	148	-111	Scotland
153	153	Mark Bennett	221	72	221	149	-112	Scotland
154	154	Mark Bennett	222	72	222	150	-113	Scotland
155	155	Mark Bennett	223	72	223	151	-114	Scotland
156	156	Mark Bennett	224	72	224	152	-115	Scotland
157	157	Mark Bennett	225	72	225	153	-116	Scotland
158	158	Mark Bennett	226	72	226	154	-117	Scotland
159	159	Mark Bennett	227	72	227	155	-118	Scotland
160	160	Mark Bennett	228	72	228	156	-119	Scotland
161	161	Mark Bennett	229	72	229	157	-120	Scotland
162	162	Mark Bennett	230	72	230	158	-121	Scotland
163	163	Mark Bennett	231	72	231	159	-122	Scotland
164	164	Mark Bennett	232	72	232	160	-123	Scotland
165	165	Mark Bennett	233	72	233	161	-124	Scotland
166	166	Mark Bennett	234	72	234	162	-125	Scotland
167	167	Mark Bennett	235	72	235	163	-126	Scotland
168	168	Mark Bennett	236	72	236	164	-127	Scotland
169	169	Mark Bennett	237	72	237	165	-128	Scotland
170	170	Mark Bennett	238	72	238	166	-129	Scotland
171	171	Mark Bennett	239	72	239	167	-130	Scotland
172	172	Mark Bennett	240	72	240	168	-131	Scotland
173	173	Mark Bennett	241	72	241	169	-132	Scotland
174	174	Mark Bennett	242	72	242	170	-133	Scotland
175	175	Mark Bennett	243	72	243	171	-134	Scotland
176	176	Mark Bennett	244	72	244	172	-135	Scotland
177	177	Mark Bennett	245	72	245	173	-136	Scotland
178	178	Mark Bennett	246	72	246	174	-137	Scotland
179	179	Mark Bennett	247	72	247			

## DRAPERY & STORES—cont

[illegible]

## TRICALS

174	110	Br. Snares	176	38	176	38	176	38
175	110	Br. Snares	177	38	177	38	177	38
176	110	Br. Snares	178	38	178	38	178	38
177	110	Br. Snares	179	38	179	38	179	38
178	110	Br. Snares	180	38	180	38	180	38
179	110	Br. Snares	181	38	181	38	181	38
180	110	Br. Snares	182	38	182	38	182	38
181	110	Br. Snares	183	38	183	38	183	38
182	110	Br. Snares	184	38	184	38	184	38
183	110	Br. Snares	185	38	185	38	185	38
184	110	Br. Snares	186	38	186	38	186	38
185	110	Br. Snares	187	38	187	38	187	38
186	110	Br. Snares	188	38	188	38	188	38
187	110	Br. Snares	189	38	189	38	189	38
188	110	Br. Snares	190	38	190	38	190	38
189	110	Br. Snares	191	38	191	38	191	38
190	110	Br. Snares	192	38	192	38	192	38
191	110	Br. Snares	193	38	193	38	193	38
192	110	Br. Snares	194	38	194	38	194	38
193	110	Br. Snares	195	38	195	38	195	38
194	110	Br. Snares	196	38	196	38	196	38
195	110	Br. Snares	197	38	197	38	197	38
196	110	Br. Snares	198	38	198	38	198	38
197	110	Br. Snares	199	38	199	38	199	38
198	110	Br. Snares	200	38	200	38	200	38
199	110	Br. Snares	201	38	201	38	201	38
200	110	Br. Snares	202	38	202	38	202	38
201	110	Br. Snares	203	38	203	38	203	38
202	110	Br. Snares	204	38	204	38	204	38
203	110	Br. Snares	205	38	205	38	205	38
204	110	Br. Snares	206	38	206	38	206	38
205	110	Br. Snares	207	38	207	38	207	38
206	110	Br. Snares	208	38	208	38	208	38
207	110	Br. Snares	209	38	209	38	209	38
208	110	Br. Snares	210	38	210	38	210	38
209	110	Br. Snares	211	38	211	38	211	38
210	110	Br. Snares	212	38	212	38	212	38
211	110	Br. Snares	213	38	213	38	213	38
212	110	Br. Snares	214	38	214	38	214	38
213	110	Br. Snares	215	38	215	38	215	38
214	110	Br. Snares	216	38	216	38	216	38
215	110	Br. Snares	217	38	217	38	217	38
216	110	Br. Snares	218	38	218	38	218	38
217	110	Br. Snares	219	38	219	38	219	38
218	110	Br. Snares	220	38	220	38	220	38
219	110	Br. Snares	221	38	221	38	221	38
220	110	Br. Snares	222	38	222	38	222	38
221	110	Br. Snares	223	38	223	38	223	38
222	110	Br. Snares	224	38	224	38	224	38
223	110	Br. Snares	225	38	225	38	225	38
224	110	Br. Snares	226	38	226	38	226	38
225	110	Br. Snares	227	38	227	38	227	38
226	110	Br. Snares	228	38	228	38	228	38
227	110	Br. Snares	229	38	229	38	229	38
228	110	Br. Snares	230	38	230	38	230	38
229	110	Br. Snares	231	38	231	38	231	38
230	110	Br. Snares	232	38	232	38	232	38
231	110	Br. Snares	233	38	233	38	233	38
232	110	Br. Snares	234	38	234	38	234	38
233	110	Br. Snares	235	38	235	38	235	38
234	110	Br. Snares	236	38	236	38	236	38
235	110	Br. Snares	237	38	237	38	237	38
236	110	Br. Snares	238	38	238	38	238	38
237	110	Br. Snares	239	38	239	38	239	38
238	110	Br. Snares	240	38	240	38	240	38
239	110	Br. Snares	241	38	241	38	241	38
240	110	Br. Snares	242	38	242	38	242	38
241	110	Br. Snares	243	38	243	38	243	38
242	110	Br. Snares	244	38	244	38	244	38
243	110	Br. Snares	245	38	245	38	245	38
244	110	Br. Snares	246	38	246	38	246	38
245	110	Br. Snares	247	38	247	38	247	38
246	110	Br. Snares	248	38	248	38	248	38
247	110	Br. Snares	249	38	249	38	249	38
248	110	Br. Snares	250	38	250	38	250	38
249	110	Br. Snares	251	38	251	38	251	38
250	110	Br. Snares	252	38	252	38	252	38
251	110	Br. Snares	253	38	253	38	253	38
252	110	Br. Snares	254	38	254	38	254	38
253	110	Br. Snares	255	38	255	38	255	38
254	110	Br. Snares	256	38	256	38	256	38
255	110	Br. Snares	257	38	257	38	257	38
256	110	Br. Snares	258	38	258	38	258	38
257	110	Br. Snares	259	38	259	38	259	38
258	110	Br. Snares	260	38	260	38	260	38
259	110	Br. Snares	261	38	261	38	261	38
260	110	Br. Snares	262	38	262	38	262	38
261	110	Br. Snares	263	38	263	38	263	38
262	110	Br. Snares	264	38	264	38	264	38
263	110	Br. Snares	265	38	265	38	265	38
264	110	Br. Snares	266	38	266	38	266	38
265	110	Br. Snares	267	38	267	38	267	38
266	110	Br. Snares	268	38	268	38	268	38
267	110	Br. Snares	269	38	269	38	269	38
268	110	Br. Snares	270	38	270	38	270	38
269	110	Br. Snares	271	38	271	38	271	38
270	110	Br. Snares	272	38	272	38	272	38
271	110	Br. Snares	273	38	273	38	273	38
272	110	Br. Snares	274	38	274	38	274	38
273	110	Br. Snares	275	38	275	38	275	38
274	110	Br. Snares	276	38	276	38	276	38
275	110	Br. Snares	277	38	277	38	277	38
276	110	Br. Snares	278	38	278	38	278	38
277	110	Br. Snares	279	38	279	38	279	38
278	110	Br. Snares	280	38	280	38	280	38
279	110	Br. Snares	281	38	281	38	281	38
280	110	Br. Snares	282	38	282	38	282	38
281	110	Br. Snares	283	38	283	38	283	38
282	110	Br. Snares	284	38	284	38	284	38
283	110	Br. Snares	285	38	285	38	285	38
284	110	Br. Snares	286	38	286	38	286	38
285	110	Br. Snares	287	38	287	38	287	38
286	110	Br. Snares	288	38	288	38	288	38
287	110	Br. Snares	289	38	289	38	289	38
288	110	Br. Snares	290	38	290	38	290	38
289	110	Br. Snares	291	38	291	38	291	38
290	110	Br. Snares	292	38	292	38	292	38
291	110	Br. Snares	293	38	293	38	293	38
292	110	Br. Snares	294	38	294	38	294	38
293	110	Br. Snares	295	38	295	38	295	38
294	110	Br. Snares	296	38	296	38	296	38
295	110	Br. Snares	297	38	297	38	297	38
296	110	Br. Snares	298	38	298	38	298	38
297	110	Br. Snares	299	38	299	38	299	38
298	110	Br. Snares	300	38	300	38	300	38
299	110	Br. Snares	301	38	301	38	301	38
300	110	Br. Snares	302	38	302	38	302	38
301	110	Br. Snares	303	38	303	38	303	38
302	110	Br. Snares	304	38	304	38	304	38
303	110	Br. Snares	305	38	305	38	305	38
304	110	Br. Snares	306	38	306	38	306	38
305	110	Br. Snares	307	38	307	38	307	38
306	110	Br. Snares	308	38	308	38	308	38
307	110	Br. Snares	309	38	309	38	309	38
308	110	Br. Snares	310	38	310	38	310	38
309	110	Br. Snares	311	38	311	38	311	38
310	110	Br. Snares	312	38	312	38	312	38
311	110	Br. Snares	313	38	313	38	313	38
312	110	Br. Snares	314	38	314	38	314	38
313	110	Br. Snares	315	38	315	38	315	38
314	110	Br. Snares	316	38	316	38	316	38
315	110	Br. Snares	317	38	317	38	317	38
316	110	Br. Snares	318	38	318	38	318	38
317	110	Br. Snares	319	38	319	38	319	38
318	110	Br. Snares	320	38	320	38	320	38
319	110	Br. Snares	321	38	321	38	321	38
320	110	Br. Snares	322	38	322	38	322	38
321	110	Br. Snares	323	38	323	38	323	38
322	110	Br. Snares	324	38	324	38	324	38
323	110	Br. Snares	325	38	325	38	325	38
324	110	Br. Snares	326	38	326	38	326	38
325	110	Br. Snares	327	38	327	38	327	38
326	110	Br. Snares	328	38	328	38	328	38
327	110	Br. Snares	329	38	329	38	329	38
328	110	Br. Snares	330	38	330	38	330	38
329	110	Br. Snares	331	38	331	38	331	38
330	110	Br. Snares	332	38	332	38	332	38
331	110	Br. Snares	333	38	333	38	333	38
332	110	Br. Snares	334	38	334	38	334	38
333	110	Br. Snares	335	38	335	38	335	38
334	110	Br. Snares	336	38	336	38	336	38
335	110	Br. Snares	337	38	337	38	337	38
336	110	Br. Snares	338	38	338	38	338	38
337	110	Br. Snares	339	38	339	38	339	38
338	110	Br. Snares	340	38	340	38	340	38
339								

## CHEMICALS, PLASTICS

[illegible]

## DRAPERY AND STORES

17	134	John Averley 100	27	42	15	1	24	53
18	135	Marlene 100	27	42	15	1	24	53
19	136	John 100	27	42	15	1	24	53
20	137	John 100	27	42	15	1	24	53
21	138	John 100	27	42	15	1	24	53
22	139	John 100	27	42	15	1	24	53
23	140	John 100	27	42	15	1	24	53
24	141	John 100	27	42	15	1	24	53
25	142	John 100	27	42	15	1	24	53
26	143	John 100	27	42	15	1	24	53
27	144	John 100	27	42	15	1	24	53
28	145	John 100	27	42	15	1	24	53
29	146	John 100	27	42	15	1	24	53
30	147	John 100	27	42	15	1	24	53
31	148	John 100	27	42	15	1	24	53
32	149	John 100	27	42	15	1	24	53
33	150	John 100	27	42	15	1	24	53
34	151	John 100	27	42	15	1	24	53
35	152	John 100	27	42	15	1	24	53
36	153	John 100	27	42	15	1	24	53
37	154	John 100	27	42	15	1	24	53
38	155	John 100	27	42	15	1	24	53
39	156	John 100	27	42	15	1	24	53
40	157	John 100	27	42	15	1	24	53
41	158	John 100	27	42	15	1	24	53
42	159	John 100	27	42	15	1	24	53
43	160	John 100	27	42	15	1	24	53
44	161	John 100	27	42	15	1	24	53
45	162	John 100	27	42	15	1	24	53
46	163	John 100	27	42	15	1	24	53
47	164	John 100	27	42	15	1	24	53
48	165	John 100	27	42	15	1	24	53
49	166	John 100	27	42	15	1	24	53
50	167	John 100	27	42	15	1	24	53
51	168	John 100	27	42	15	1	24	53
52	169	John 100	27	42	15	1	24	53
53	170	John 100	27	42	15	1	24	53
54	171	John 100	27	42	15	1	24	53
55	172	John 100	27	42	15	1	24	53
56	173	John 100	27	42	15	1	24	53
57	174	John 100	27	42	15	1	24	53
58	175	John 100	27	42	15	1	24	53
59	176	John 100	27	42	15	1	24	53
60	177	John 100	27	42	15	1	24	53
61	178	John 100	27	42	15	1	24	53
62	179	John 100	27	42	15	1	24	53
63	180	John 100	27	42	15	1	24	53
64	181	John 100	27	42	15	1	24	53
65	182	John 100	27	42	15	1	24	53
66	183	John 100	27	42	15	1	24	53
67	184	John 100	27	42	15	1	24	53
68	185	John 100	27	42	15	1	24	53
69	186	John 100	27	42	15	1	24	53
70	187	John 100	27	42	15	1	24	53
71	188	John 100	27	42	15	1	24	53
72	189	John 100	27	42	15	1	24	53
73	190	John 100	27	42	15	1	24	53
74	191	John 100	27	42	15	1	24	53
75	192	John 100	27	42	15	1	24	53
76	193	John 100	27	42	15	1	24	53
77	194	John 100	27	42	15	1	24	53
78	195	John 100	27	42	15	1	24	53
79	196	John 100	27	42	15	1	24	53
80	197	John 100	27	42	15	1	24	53
81	198	John 100	27	42	15	1	24	53
82	199	John 100	27	42	15	1	24	53
83	200	John 100	27	42	15	1	24	53
84	201	John 100	27	42	15	1	24	53
85	202	John 100	27	42	15	1	24	53
86	203	John 100	27	42	15	1	24	53
87	204	John 100	27	42	15	1	24	53
88	205	John 100	27	42	15	1	24	53
89	206	John 100	27	42	15	1	24	53
90	207	John 100	27	42	15	1	24	53
91	208	John 100	27	42	15	1	24	53
92	209	John 100	27	42	15	1	24	53
93	210	John 100	27	42	15	1	24	53
94	211	John 100	27	42	15	1	24	53
95	212	John 100	27	42	15	1	24	53
96	213	John 100	27	42	15	1	24	53
97	214	John 100	27	42	15	1	24	53
98	215	John 100	27	42	15	1	24	53
99	216	John 100	27	42	15	1	24	53
100	217	John 100	27	42	15	1	24	53

160	French Connection Sp.	160	...	0.25	2.0
73	Galbreath Sp.	110	...	2.0	2.0

42	Scott (Rye Brook)	66	4.2						
43	Scott (Rye Brook)	66	4.2						
44	Scott (Rye Brook)	66	4.2						
45	Scott (Rye Brook)	66	4.2						
46	Scott (Rye Brook)	66	4.2						
47	Scott (Rye Brook)	66	4.2						
48	Scott (Rye Brook)	66	4.2						
49	Scott (Rye Brook)	66	4.2						
50	Scott (Rye Brook)	66	4.2						
51	Scott (Rye Brook)	66	4.2						
52	Scott (Rye Brook)	66	4.2						
53	Scott (Rye Brook)	66	4.2						
54	Scott (Rye Brook)	66	4.2						
55	Scott (Rye Brook)	66	4.2						
56	Scott (Rye Brook)	66	4.2						
57	Scott (Rye Brook)	66	4.2						
58	Scott (Rye Brook)	66	4.2						
59	Scott (Rye Brook)	66	4.2						
60	Scott (Rye Brook)	66	4.2						
61	Scott (Rye Brook)	66	4.2						
62	Scott (Rye Brook)	66	4.2						
63	Scott (Rye Brook)	66	4.2						
64	Scott (Rye Brook)	66	4.2						
65	Scott (Rye Brook)	66	4.2						
66	Scott (Rye Brook)	66	4.2						
67	Scott (Rye Brook)	66	4.2						
68	Scott (Rye Brook)	66	4.2						
69	Scott (Rye Brook)	66	4.2						
70	Scott (Rye Brook)	66	4.2						
71	Scott (Rye Brook)	66	4.2						
72	Scott (Rye Brook)	66	4.2						
73	Scott (Rye Brook)	66	4.2						
74	Scott (Rye Brook)	66	4.2						
75	Scott (Rye Brook)	66	4.2						
76	Scott (Rye Brook)	66	4.2						
77	Scott (Rye Brook)	66	4.2						
78	Scott (Rye Brook)	66	4.2						
79	Scott (Rye Brook)	66	4.2						
80	Scott (Rye Brook)	66	4.2						
81	Scott (Rye Brook)	66	4.2						
82	Scott (Rye Brook)	66	4.2						
83	Scott (Rye Brook)	66	4.2						
84	Scott (Rye Brook)	66	4.2						
85	Scott (Rye Brook)	66	4.2						
86	Scott (Rye Brook)	66	4.2						
87	Scott (Rye Brook)	66	4.2						
88	Scott (Rye Brook)	66	4.2						
89	Scott (Rye Brook)	66	4.2						
90	Scott (Rye Brook)	66	4.2						
91	Scott (Rye Brook)	66	4.2						
92	Scott (Rye Brook)	66	4.2						
93	Scott (Rye Brook)	66	4.2						
94	Scott (Rye Brook)	66	4.2						
95	Scott (Rye Brook)	66	4.2						
96	Scott (Rye Brook)	66	4.2						
97	Scott (Rye Brook)	66	4.2						
98	Scott (Rye Brook)	66	4.2						
99	Scott (Rye Brook)	66	4.2						
100	Scott (Rye Brook)	66	4.2						

218	Measures W.J.	310	-2	+13.38	4.5
116	Muller's Lys. 20p	190		+1.95	-

[illegible]

## BANK AND O'SEAS

GOV'T STERLING ISSUES			
0041	2004/04/01 to 06/11/2010	931-1	11,777.72
977	06/11/2010 to 08/19/2010	931-1	11,668.12
978	08/19/2010 to 10/05/2010	932-1	11,717.07
979	10/05/2010 to 11/02/2010	932-1	11,640.18
980	11/02/2010 to 12/09/2010	932-1	11,640.18
981	12/09/2010 to 01/06/2011	933-1	11,432.09
982	01/06/2011 to 02/03/2011	933-1	11,355.01
983	02/03/2011 to 03/03/2011	934-1	11,425.29
984	03/03/2011 to 04/07/2011	934-1	11,371.45
985	04/07/2011 to 05/05/2011	935-1	11,371.45
986	05/05/2011 to 06/02/2011	935-1	11,371.45
987	06/02/2011 to 07/06/2011	936-1	11,371.45
988	07/06/2011 to 08/04/2011	936-1	11,371.45
989	08/04/2011 to 09/01/2011	937-1	11,371.45
990	09/01/2011 to 10/06/2011	937-1	11,371.45
991	10/06/2011 to 11/03/2011	938-1	11,371.45
992	11/03/2011 to 12/01/2011	938-1	11,371.45
993	12/01/2011 to 01/08/2012	939-1	11,371.45
994	01/08/2012 to 02/05/2012	939-1	11,371.45
995	02/05/2012 to 03/05/2012	940-1	11,371.45
996	03/05/2012 to 04/02/2012	940-1	11,371.45
997	04/02/2012 to 05/03/2012	941-1	11,371.45
998	05/03/2012 to 06/04/2012	941-1	11,371.45
999	06/04/2012 to 07/05/2012	942-1	11,371.45
000	07/05/2012 to 08/06/2012	942-1	11,371.45
001	08/06/2012 to 09/07/2012	943-1	11,371.45
002	09/07/2012 to 10/09/2012	943-1	11,371.45
003	10/09/2012 to 11/10/2012	944-1	11,371.45
004	11/10/2012 to 12/11/2012	944-1	11,371.45
005	12/11/2012 to 01/12/2013	945-1	11,371.45
006	01/12/2013 to 02/13/2013	945-1	11,371.45
007	02/13/2013 to 03/14/2013	946-1	11,371.45
008	03/14/2013 to 04/15/2013	946-1	11,371.45
009	04/15/2013 to 05/16/2013	947-1	11,371.45
010	05/16/2013 to 06/17/2013	947-1	11,371.45
011	06/17/2013 to 07/18/2013	948-1	11,371.45
012	07/18/2013 to 08/19/2013	948-1	11,371.45
013	08/19/2013 to 09/20/2013	949-1	11,371.45
014	09/20/2013 to 10/21/2013	949-1	11,371.45
015	10/21/2013 to 11/22/2013	950-1	11,371.45
016	11/22/2013 to 12/23/2013	950-1	11,371.45
017	12/23/2013 to 01/24/2014	951-1	11,371.45
018	01/24/2014 to 02/25/2014	951-1	11,371.45
019	02/25/2014 to 03/26/2014	952-1	11,371.45
020	03/26/2014 to 04/27/2014	952-1	11,371.45
021	04/27/2014 to 05/28/2014	953-1	11,371.45
022	05/28/2014 to 06/29/2014	953-1	11,371.45
023	06/29/2014 to 07/30/2014	954-1	11,371.45
024	07/30/2014 to 08/31/2014	954-1	11,371.45
025	08/31/2014 to 09/30/2014	955-1	11,371.45
026	09/30/2014 to 10/31/2014	955-1	11,371.45
027	10/31/2014 to 11/30/2014	956-1	11,371.45
028	11/30/2014 to 12/31/2014	956-1	11,371.45
029	12/31/2014 to 01/31/2015	957-1	11,371.45
030	01/31/2015 to 02/28/2015	957-1	11,371.45
031	02/28/2015 to 03/30/2015	958-1	11,371.45
032	03/30/2015 to 04/30/2015	958-1	11,371.45
033	04/30/2015 to 05/31/2015	959-1	11,371.45

11.2.2013 10:14:13

[illegible]

pc 50-49 . . .	80 1/2 in-1 1/2	6.22	11 90	30
pc 8' . . .	80 1/2 in-1 1/2	7.60	10 82	69

Financial					
93	98	How are we 11pc Un Ls '88	98	11.25	11.10
94	98	Do 11pc Un Ls '90	98	11.00	12.40
95	77	Do 7pc A0889-92	79	9.25	11.50
96	99	Do 12pc Un Ls 1992	187	12.15	11.80
97	74	Do 7pc A '91-94	79	9.55	11.30
98	82	Do 7pc A '91-94	88	10.70	11.60
99	24	Do 7pc A '97-97	93	11.30	12.40

59  
42

925-36		Stock	Price	+ or -	Div %	Ret. Total
925-36	925-36					
17	17	Chicago 4-10-1938	23			
17	17	Do Sep 1938	22			
17	17	Do Sep 1939	22			
17	17	Do Sep 1941	22			
17	17	Do Sep 1943	22			
17	17	Do Sep 1945	22			
17	17	Do Sep 1947	22			
17	17	Do Sep 1949	22			
17	17	Do Sep 1951	22			
17	17	Do Sep 1953	22			
17	17	Do Sep 1955	22			
17	17	Do Sep 1957	22			
17	17	Do Sep 1959	22			
17	17	Do Sep 1961	22			
17	17	Do Sep 1963	22			
17	17	Do Sep 1965	22			
17	17	Do Sep 1967	22			
17	17	Do Sep 1969	22			
17	17	Do Sep 1971	22			
17	17	Do Sep 1973	22			
17	17	Do Sep 1975	22			
17	17	Do Sep 1977	22			
17	17	Do Sep 1979	22			
17	17	Do Sep 1981	22			
17	17	Do Sep 1983	22			
17	17	Do Sep 1985	22			
17	17	Do Sep 1987	22			
17	17	Do Sep 1989	22			
17	17	Do Sep 1991	22			
17	17	Do Sep 1993	22			
17	17	Do Sep 1995	22			
17	17	Do Sep 1997	22			
17	17	Do Sep 1999	22			
17	17	Do Sep 2001	22			
17	17	Do Sep 2003	22			
17	17	Do Sep 2005	22			
17	17	Do Sep 2007	22			
17	17	Do Sep 2009	22			
17	17	Do Sep 2011	22			
17	17	Do Sep 2013	22			
17	17	Do Sep 2015	22			
17	17	Do Sep 2017	22			
17	17	Do Sep 2019	22			
17	17	Do Sep 2021	22			
17	17	Do Sep 2023	22			
17	17	Do Sep 2025	22			
17	17	Do Sep 2027	22			
17	17	Do Sep 2029	22			
17	17	Do Sep 2031	22			
17	17	Do Sep 2033	22			
17	17	Do Sep 2035	22			
17	17	Do Sep 2037	22			
17	17	Do Sep 2039	22			
17	17	Do Sep 2041	22			
17	17	Do Sep 2043	22			
17	17	Do Sep 2045	22			
17	17	Do Sep 2047	22			
17	17	Do Sep 2049	22			
17	17	Do Sep 2051	22			
17	17	Do Sep 2053	22			
17	17	Do Sep 2055	22			
17	17	Do Sep 2057	22			
17	17	Do Sep 2059	22			
17	17	Do Sep 2061	22			
17	17	Do Sep 2063	22			
17	17	Do Sep 2065	22			
17	17	Do Sep 2067	22			
17	17	Do Sep 2069	22			
17	17	Do Sep 2071	22			
17	17	Do Sep 2073	22			
17	17	Do Sep 2075	22			
17	17	Do Sep 2077	22			
17	17	Do Sep 2079	22			
17	17	Do Sep 2081	22			
17	17	Do Sep 2083	22			
17	17	Do Sep 2085	22			
17	17	Do Sep 2087	22			
17	17	Do Sep 2089	22			
17	17	Do Sep 2091	22			
17	17	Do Sep 2093	22			
17	17	Do Sep 2095	22			
17	17	Do Sep 2097	22			
17	17	Do Sep 2099	22			
17	17	Do Sep 2101	22			
17	17	Do Sep 2103	22			
17	17	Do Sep 2105	22			
17	17	Do Sep 2107	22			
17	17	Do Sep 2109	22			
17	17	Do Sep 2111	22			
17	17	Do Sep 2113	22			
17	17	Do Sep 2115	22			
17	17	Do Sep 2117	22			
17	17	Do Sep 2119	22			
17	17	Do Sep 2121	22			
17	17	Do Sep 2123	22			
17	17	Do Sep 2125	22			
17	17	Do Sep 2127	22			
17	17	Do Sep 2129	22			
17	17	Do Sep 2131	22			
17	17	Do Sep 2133	22			
17	17	Do Sep 2135	22			
17	17	Do Sep 2137	22			
17	17	Do Sep 2139	22			
17	17	Do Sep 2141	22			
17	17	Do Sep 2143	22			
17	17	Do Sep 2145	22			
17	17	Do Sep 2147	22			
17	17	Do Sep 2149	22			
17	17	Do Sep 2151	22			
17	17	Do Sep 2153	22			
17	17	Do Sep 2155	22			
17	17	Do Sep 2157	22			
17	17	Do Sep 2159	22			
17	17	Do Sep 2161	22			
17	17	Do Sep 2163	22			
17	17	Do Sep 2165	22			
17	17	Do Sep 2167	22			
17	17	Do Sep 2169	22			
17	17	Do Sep 2171	22			
17	17	Do Sep 2173	22			
17	17	Do Sep 2175	22			
17	17	Do Sep 2177	22			
17	17	Do Sep 2179	22			
17	17	Do Sep 2181	22			
17	17	Do Sep 2183	22			
17	17	Do Sep 2185	22			
17	17	Do Sep 2187	22			
17	17	Do Sep 2189	22			
17	17	Do Sep 2191	22			
17	17	Do Sep 2193	22			
17	17	Do Sep 2195	22			
17	17	Do Sep 2197	22			
17	17	Do Sep 2199	22			
17	17	Do Sep 2201	22			
17	17	Do Sep 2203	22			
17	17	Do Sep 2205	22			
17	17	Do Sep 2207	22			
17	17	Do Sep 2209	22			
17	17	Do Sep 2211	22			
17	17	Do Sep 2213	22			
17	17	Do Sep 2215	22			
17	17	Do Sep 2217	22			
17	17	Do Sep 2219	22			
17	17	Do Sep 2221	22			
17	17	Do Sep 2223	22			
17	17	Do Sep 2225	22			
17	17	Do Sep 2227	22			
17	17	Do Sep 2229	22			
17	17	Do Sep 2231	22			
17	17	Do Sep 2233	22			
17	17	Do Sep 2235	22			
17	17	Do Sep 2237	22			
17	17	Do Sep 2239	22			
17	17	Do Sep 2241	22			
17	17	Do Sep 2243	22			
17	17	Do Sep 2245	22			
17	17	Do Sep 2247	22			
17	17	Do Sep 2249	22			
17	17	Do Sep 2251	22			
17	17	Do Sep 2253	22			
17	17	Do Sep 2255	22			
17	17	Do Sep 2257	22			
17	17	Do Sep 2259	22			
17	17	Do Sep 2261	22			
17	17	Do Sep 2263	22			
17	17	Do Sep 2265	22			
17	17	Do Sep 2267	22			
17	17	Do Sep 2269	22			
17	17	Do Sep 2271	22			
17	17	Do Sep 2273	22			
17	17	Do Sep 2275	22			
17	17	Do Sep 2277	22			
17	17	Do Sep 2279	22			
17	17	Do Sep 2281	22			
17	17	Do Sep 2283	22			
17	17	Do Sep 2285	22			
17	17	Do Sep 2287	22			
17	17	Do Sep 2289	22			
17	17	Do Sep 2291	22			
17	17	Do Sep 2293	22			
17	17	Do Sep 2295	22			
17	17	Do Sep 2297	22			
17	17	Do Sep 2299	22			
17	17	Do Sep 2301	22			
17	17	Do Sep 2303	22			
17	17	Do Sep 2305	22			
17	17	Do Sep 2307	22			
17	17	Do Sep 2309	22			
17	17	Do Sep 2311	22			
17	17	Do Sep 2313	22			
17	17	Do Sep 2315	22			
17	17	Do Sep 2317	22			
17	17	Do Sep 2319	22			
17	17	Do Sep 2321	22			
17	17	Do Sep 2323	22			
17	17	Do Sep 2325	22			
17	17	Do Sep 2327	22			
17	17	Do Sep 2329	22			
17	17	Do Sep 2331	22			
17	17	Do Sep 2333	22			
17	17	Do Sep 2335	22			
17	17	Do Sep 2337	22			
17	17	Do Sep 2339	22			
17	17	Do Sep 2341	22			
17	17	Do Sep 2343	22			
17	17	Do Sep 2345	22			
17	17	Do Sep 2347	22			
17	17	Do Sep 2349	22			
17	17	Do Sep 2351	22			
17	17	Do Sep 2353	22			
17	17	Do Sep 2355	22			
17	17	Do Sep 2357	22			
17	17	Do Sep 2359	22			
17	17	Do Sep 2361	22			
17	17	Do Sep 2363	22			
17	17	Do Sep 2365	22			
17	17	Do Sep 2367	22			
17	17	Do Sep 2369	22			
17	17	Do Sep 2371	22			
17	17	Do Sep 2373	22			
17	17	Do Sep 2375	22			
17	17	Do Sep 2377	22			
17	17	Do Sep 2379	22			
17	17	Do Sep 2381	22			
17	17	Do Sep 2383	22			
17	17	Do Sep 2385	22			
17	17	Do Sep 2387	22			
17	17	Do Sep 2389	22			
17	17	Do Sep 2391	22			
17	17	Do Sep 2393	22			
17	17	Do Sep 2395	22			
17	17	Do Sep 2397	22			
17	17	Do Sep 2399	22			
17	17	Do Sep 2401	22			
17	17	Do Sep 2403	22			
17	17	Do Sep 2405	22			
17	17	Do Sep 2407	22			
17	17	Do Sep 2409	22			
17	17	Do Sep 2411	22			
17	17	Do Sep 2413	22			
17	17	Do Sep 2415	22			
17	17	Do Sep 2417	22			
17	17	Do Sep 2419	22			
17	17	Do Sep 2421	22			
17	17	Do Sep 2423	22			
17	17	Do Sep 2425	22			
17	17	Do Sep 2427	22			
17	17	Do Sep 2429	22			
17	17	Do Sep 2431	22			
17	17	Do Sep 2433	22			
17	17	Do Sep 2435	22			

AMERICANS	20
-----------	----

High	Low	Stock	Price	%	Div	Yield	YTD
34	34	Wabash Nat'l Bk.	65 1/2	0	3.10	2.0	
35	35	Washington Ind. Bk.	96 1/4	0	2.80	2.2	
36	36	Wash. Nat'l Bk.	100 1/2	0	3.00	2.0	
37	37	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
38	38	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
39	39	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
40	40	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
41	41	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
42	42	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
43	43	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
44	44	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
45	45	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
46	46	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
47	47	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
48	48	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
49	49	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
50	50	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
51	51	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
52	52	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
53	53	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
54	54	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
55	55	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
56	56	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
57	57	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
58	58	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
59	59	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
60	60	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
61	61	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
62	62	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
63	63	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
64	64	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
65	65	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
66	66	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
67	67	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
68	68	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
69	69	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
70	70	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
71	71	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
72	72	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
73	73	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
74	74	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
75	75	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
76	76	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
77	77	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
78	78	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
79	79	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	
80	80	Wash. Nat'l Bk. & S.O.	100 1/2	0	3.00	2.0	

## ENGINEERING

[illegible]**FOOD, GROC**

31	9.9	130	RSR-100	130	12.7
32	9.9	130	RSR-100	130	12.7
33	9.9	130	RSR-100	130	12.7
34	9.9	130	RSR-100	130	12.7
35	9.9	130	RSR-100	130	12.7
36	9.9	130	RSR-100	130	12.7
37	9.9	130	RSR-100	130	12.7
38	9.9	130	RSR-100	130	12.7
39	9.9	130	RSR-100	130	12.7
40	9.9	130	RSR-100	130	12.7
41	9.9	130	RSR-100	130	12.7
42	9.9	130	RSR-100	130	12.7
43	9.9	130	RSR-100	130	12.7
44	9.9	130	RSR-100	130	12.7
45	9.9	130	RSR-100	130	12.7
46	9.9	130	RSR-100	130	12.7
47	9.9	130	RSR-100	130	12.7
48	9.9	130	RSR-100	130	12.7
49	9.9	130	RSR-100	130	12.7
50	9.9	130	RSR-100	130	12.7
51	9.9	130	RSR-100	130	12.7
52	9.9	130	RSR-100	130	12.7
53	9.9	130	RSR-100	130	12.7
54	9.9	130	RSR-100	130	12.7
55	9.9	130	RSR-100	130	12.7
56	9.9	130	RSR-100	130	12.7
57	9.9	130	RSR-100	130	12.7
58	9.9	130	RSR-100	130	12.7
59	9.9	130	RSR-100	130	12.7
60	9.9	130	RSR-100	130	12.7
61	9.9	130	RSR-100	130	12.7
62	9.9	130	RSR-100	130	12.7
63	9.9	130	RSR-100	130	12.7
64	9.9	130	RSR-100	130	12.7
65	9.9	130	RSR-100	130	12.7
66	9.9	130	RSR-100	130	12.7
67	9.9	130	RSR-100	130	12.7
68	9.9	130	RSR-100	130	12.7
69	9.9	130	RSR-100	130	12.7
70	9.9	130	RSR-100	130	12.7
71	9.9	130	RSR-100	130	12.7
72	9.9	130	RSR-100	130	12.7
73	9.9	130	RSR-100	130	12.7
74	9.9	130	RSR-100	130	12.7
75	9.9	130	RSR-100	130	12.7
76	9.9	130	RSR-100	130	12.7
77	9.9	130	RSR-100	130	12.7
78	9.9	130	RSR-100	130	12.7
79	9.9	130	RSR-100	130	12.7
80	9.9	130	RSR-100	130	12.7
81	9.9	130	RSR-100	130	12.7
82	9.9	130	RSR-100	130	12.7
83	9.9	130	RSR-100	130	12.7
84	9.9	130	RSR-100	130	12.7
85	9.9	130	RSR-100	130	12.7
86	9.9	130	RSR-100	130	12.7
87	9.9	130	RSR-100	130	12.7
88	9.9	130	RSR-100	130	12.7
89	9.9	130	RSR-100	130	12.7
90	9.9	130	RSR-100	130	12.7
91	9.9	130	RSR-100	130	12.7
92	9.9	130	RSR-100	130	12.7
93	9.9	130	RSR-100	130	12.7
94	9.9	130	RSR-100	130	12.7
95	9.9	130	RSR-100	130	12.7
96	9.9	130	RSR-100	130	12.7
97	9.9	130	RSR-100	130	12.7
98	9.9	130	RSR-100	130	12.7
99	9.9	130	RSR-100	130	12.7
100	9.9	130	RSR-100	130	12.7

Clifford's Dairies	1.60
Do. 507 M. 11	1.50

[illegible]

January 5, 1962	126
February 1, 1962	356

[illegible]

Abertree St. 1st 5p	99
Abertree St. 10p	130

[illegible]

H	189
A	189

11.9	255	125	JAGS Inc. 10p	227	0	not 3p
9.8	124	92	ACB Research 10p	218	-2	6.3
8.6	130	35	AIM 10p	98	0	25.79 1
5.9	112	70	1stAerosp Group	45	+5	42.8
7.0	116	50	Aerostar Brns. 10p	86	-1	4.2 1
8.0	111	91	Abbey	216	0	125.4 2
0.7	58	25	Abbaycorp 10p	96	0	2.5
0.7	58	25	Abbaycorp Hldg. 8p	47	-1	0.7
0.7	58	25	Abbaycorp Hldg. 8p	47	-1	0.7

## Continued INDUSTRIALS—Continued

[illegible]



**MINEC Continued**

**REGIONAL & IRISH STOCKS**  
The following is a selection of Regional and Irish stocks, the letter head







---


**PROPERTY REVIEW**  
 THE FT EVERY FRIDAY



*Prices at 3pm, January 20*

**Continued on Page 3**

**New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo**



## AMEX COMPOSITE PRICES

Prices at 3pm, January 20

[illegible]

Prices at 3pm, January 20

[illegible]

**Continued on Page 37**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Subdued tone set by holiday

THE CLOSURE of the New York Federal Reserve and the Treasury bond markets for Martin Luther King Day subdued the market and stock prices weakened across the board, writes Terry Byland in New York.

Wall Street was discouraged by the absence of positive developments at the meeting of the G5 finance ministers, and also by the tone of IBM's profits statement.

At the close the Dow Jones industrial average was down 7.57 at 1,529.13. Most of the fall came in the first half hour, and prices then drifted in unexciting trading.

In the absence of dealings in the Treasury bond market, Chicago quotations in bond futures eased 7/8, with turnover slackening after the first half-hour. The statement from the G5 meeting left the futures market in a "consolidation phase," said Mr Michael Krone, analyst in options and futures at E. F. Hutton.

The lack of a co-ordinated move by the G5 ministers to lower rates, although a contradiction of last week's reports from Europe, was no surprise for New York.

The keynote to the session in the

stock market came from IBM, which fell 5 1/4% to \$148 1/4, with most other technology stocks also unsettled by the reference from Mr John Akers, IBM's chief executive, to the absence of "convincing evidence" of growth in the North American economy.

Digital Equipment, second largest in the industry after IBM, gave up 2 1/4%, the gain chalked up after it disclosed higher profits, to stand at \$145 1/4. Burroughs shed \$1 to \$80 1/4, and Honeywell 3/4% to \$75 1/4. Control Data added 1/4% to \$21 1/4 after saying it had sold the UK subsidiary, to Compagnie Bancaire de France.

The results season in the steel industry was opened by Inland Steel, down 5% to \$23 1/4 on the results. Pfizer lost 3/4% to \$49 1/4, also after a trading statement.

Oils remained weak in reaction to the latest downturn in oil futures. Occidental, at \$28 1/4, shed 3/4%, Exxon 5/8% to \$51 1/4 and Mobil 5/8% to \$29 1/4.

Pharmaceuticals showed mixed changes. Merck edged up 1/8% to \$137 1/4, while Bristol-Myers shed 1/4% to \$82 1/4. Chemicals were dull, Monsanto easing 1/4% to \$46 1/4 and Du Pont 1/4% to \$82 1/4. Union Carbide, at \$75 1/4, was unchanged in thin turnover as Wall Street assessed the outcome of the struggle for control of the company. W.R. Grace dipped by 1 1/4% to \$55 1/4.

Singer Manufacturing gained 5/8% to \$40 1/4 following the announcement of results.

There was a spurt of trading in Eastern Air Line stock, which eased 5/8% to \$5 1/4, after the chairman of the National Mediation Board said the company's financial position was "perilous" as it ap-

proached deadlines for union agreement on wage concessions.

Other airlines were irregular. Northwest Air, at \$48 1/4, put on 5/8% in renewed speculative buying, and among the domestic carriers Delta gained 5/8% to \$41 1/4.

In the financial sector, the feature was Merrill Lynch. Wall Street's major retail brokerage firm, which bounded 5 1/4% to \$39 1/4 as renewed bid speculators turned over nearly 2m shares. Among those who have denied interest in bidding for Merrill are Chrysler, General Motors and IBM. Aetna Life declined comment a week ago when its name was quoted as a possible bidder.

BankAmerica eased 5/8% to \$13 1/4 in nervous dealing as the market awaited the trading results, due this week. The dividend is a major source of worry for the market. Other bank stocks gave ground in sluggish turnover. Chase Manhattan eased 1/4% to \$77 1/4. Bankers Trust 5/8% to \$73 1/4 and J. P. Morgan 3/4% to \$83.

There was no trading in the federal bond market, and little attention was paid to scattered quotations of prices down three quarters of a point from Friday's close. Corporate and municipal bonds opened for business, and shaded lower in minimal turnover.

### TOKYO

## Frustration follows G5 meeting

INVESTORS in Tokyo, where share prices tumbled in extremely thin trading yesterday, were deeply disappointed that the Group of Five finance ministers and central bankers did not discuss a concerted reduction of interest rates, writes Shigeo Nishizaki of Jiji Press.

Only a handful of stocks such as Victor Co of Japan and Wakachiku Construction gained ground, while others, particularly large-capital and biotechnology-related issues, drifted lower on small-lot selling.

The Nikkei average fell for the third successive session, finishing 54.73 down at 12,952.05. Turnover slowed from last Friday's 294m shares to 168m, the lowest since August 27 1985 (155m shares). Losers led gainers by 445 to 340 with 161 issues unchanged.

Securities houses' dealers and speculators, who had stayed in the market in the absence of institutional investors since the start of this year, also moved to the sidelines.

Large securities firms said they were waiting for Wall Street's response to the outcome of the Group of Five's meeting.

Victor Co drew strength from reports that it will boost monthly production of compact discs from the present 1m to 2.7m by July next year and that its ultra light video camera-recorders will reach the market this February. Topping the list of 10 most active stocks with 4.7m shares traded, the stock surged Y110 to Y2,100.

Tekken Construction gained Y13 to Y407 and Wakachiku Construction Y7 to Y876. Both benefited from speculation that they would move higher towards the end of this month. Investors who sold them short in July last year when the prices hit highs are required to buy shares to close their short positions by the end of this month.

Among blue-chips, Sony firmed Y10 to Y4,080, but Hitachi eased Y8 to Y3,760. Kasei Electric lost popularity, dropping Y40 to Y2,220 on small-lot selling.

Large-capital and biotechnology issues lost ground. Tokyo Electric Power shed Y50 to Y2,730, Mitsubishi Heavy Industries Y14 to Y359 and Yamanouchi Pharmaceutical Y40 to Y3,040.

Bond prices plunged on heavy selling by brokers, with the yield on the benchmark 10-year government bond due in July 1995 soaring to 5.940 per cent from last Saturday's 5.700 per cent.

Brokers were discouraged by the failure of the Group of Five finance ministers to discuss a joint interest rate reduction. They were also concerned that preliminary figures for US economic growth rate in the fourth quarter of last year, due to be published on January 22, would prove higher than the flash estimate of 3.2 per cent.

Moreover, bond futures prices for March, June and September deliveries dropped the daily permissible limit of Y1 from last Saturday.

### SOUTH AFRICA

AN EASIER TREND was evident in Johannesburg, influenced by the mixed showing by gold shares as bullion remained at its lower levels.

Economists at some of the bigger banks reported that they expect interest rates to stabilise around their present levels and perhaps move lower in the year's second quarter.

In gold, President Brand closed R1.50 easier at R54.50, but Durban Deep firmed 50 cents to R28.75.

Rustenburg Platinum, which reported that sharply higher prices for platinum enabled it to boost first half profit by 78 per cent and raise its interim dividend by 50 per cent, shed 35 cents to R27.25.

### CANADA

GOLDS and hydrocarbon-related issues led the downturn in Toronto although some leading industrials suffered sharp falls.

Gulf Canada traded 3 1/4% lower to C\$20 1/4, while Imperial Oil Class A, which lost C\$1 1/4 on Friday amid forecasts of weaker crude oil prices, fell a further C\$1 1/4 to C\$48.

Montreal mirrored Toronto's retreat.

### EUROPE

## Brussels shines amid the gloom

DISAPPOINTMENT over the failure of the G5 meeting was acutely felt on the European bourses yesterday as most centres moved lower although volume remained persistently thin.

The exception was Brussels. A determined attempt to extend Friday's gains was made with a selection of industrials issues in strong demand. The Belgian Stock Exchange index gained 12.93 to 2,823.33.

The best showing of the day was electrical engineering group ACEC, which sprinted BFr 52 higher to BFr 840 on the prospects of securing orders from the Channel Tunnel project agreed yesterday. Specialist cement group CBR also sparkled with a BFr 60 rise to BFr 2,850, while steel issue Hoboken was actively bought BFr 180 higher to BFr 5,900.

Travel and tourism group Wagons Lits managed a dazzling performance although unrelated to any Channel engineering projects. The group firmed a further BFr 165 to BFr 4,390 on continued speculation, strongly denied by Wagons Lits, that it may merge with Club Méditerranée of France.

Elsewhere, leading holding company GBL surrendered Friday's advance with a BFr 70 fall to BFr 2,350, while non-ferrous metal group Vieille-Montagne suffered a BFr 150 decline to BFr 8,700.

Interest rate sensitive issues were particularly weak in the aftermath of the G5 failure. Ebes fell BFr 35 to BFr 3,625 and Intercom lost BFr 10 to BFr 3,000.

A sharply lower Paris suffered from the combined pressure of brisk institutional profit-taking, the G5 fall-out, and unease on Wall Street.

Foods, which had led the bourse rally in the last couple of weeks, were the focus of attention for the session. Bongrain was hammered FFr 155 lower to FFr 1,885, Carrefour lost FFr 140 to FFr 3,135 and Promodes was FFr 60 cheaper at FFr 1,101 at the close.

The falling bullion price also unnerved the mines sector with Penarroya FFr 4.80 down at FFr 65.90 and Imetal FFr 4.90 lower at FFr 80.50. Oils, unsettled by the slump in world prices, saw Total-CFP marked down FFr 10 to FFr 315.

Building group Bouygues was buoyed by the Channel decision and firmed FFr 20 to FFr 1,030, but Dumez lost FFr 51 to FFr 1,125.

A mixed Milan offered the sight of Olivetti breaking new ground with a L220 rise to L10,000 for the first time

while the company's preferred stock added L111 to L6,950.

Insurers were particularly active with Generali shedding L420 to L63,080 and Mediobanca losing L975 to L132,025. RAS weakened L450 to L166,050 ahead of its rights issue news.

Fiat was heavily traded throughout the session ahead of a board meeting outlining the group's 1988 performance. The car maker lost L19 to L8,401.

Banca Commerciale surrendered early gains to finish L650 lower at L21,650 on the heels of last week's capital increase.

A hesitant Frankfurt trimmed 10.4 off the Commerzbank index to 2,139.3 in thin trading.

Kloekner weakened DM 13.7 to DM 111.50 despite denials that it was considering a capital reduction.

Siemens continued to draw the crowds. An early run-up to DM 827 was curtailed by the close to show a DM 11.50 gain for the electrical group at DM 817.

Metallgesellschaft gained more ground with an impressive DM 21.90 sprint to DM 410, but off its high for the day, while Degussa firmed DM 9 to DM 498 despite the fall in the bullion price.

Among weak car makers, BMW held onto a DM 2.50 rise to DM 544.70 amid plans to increase its workforce for the current year. Daimler settled DM 14 cheaper at DM 1,413.

Bonds were easier in very thin trading, largely diluted by the closure of the US bond markets for the Martin Luther King holiday. Prices varied from gains of up to 15 basis points to losses of 30 basis points.

The Bundesbank bought DM 6.2m of paper after disposing of DM 15.7m worth on Friday.

The weakness in Zurich was attributed largely to softer insurers although leading international transport blue-chip Swissair lost SFr 50 to SFr 1,800.

Amsterdam finished lower despite early attempts to rally while Stockholm was dulled by increasing pressure in the governing Social Democratic party for higher equity taxation despite last week's statement by the Prime Minister ruling out such an increase. Madrid firmed slightly.

### SINGAPORE

OVERSEAS institutions sold heavily in Singapore yesterday and prices plummeted across the board.

The Straits Times industrial index dropped 18.17 to 598.18, putting it back at the three-year low set on December 23, 1985.

Newly broke late that the Pan-Electric affair had claimed another victim. Growth Industrial Holdings, a quoted holding company whose shares are currently suspended, is ceasing operations.

In industrials, Singapore Press, Cold Storage and Fraser and Neave all lost 15 cents to S\$5.60, S\$2.29 and S\$5.55 respectively.

### LONDON

## Haunted by fears of higher rates

THE SPECTRE of dearer money returned to haunt London yesterday following the inconclusive outcome of the weekend G5 meeting, while the further fall in North Sea crude oil prices triggered an instant setback.

Commercial money market rates rose and sterling weakened in nervous foreign exchange markets despite unfavourable reports of official intervention.

Gilts took a bashing under persistent domestic and US selling. The rout subsided but no attempt at recovery was made. Longs lost 1 1/4, while shorts were marked down a maximum of 1/2. Index-linked issues lost up to a point in places. Leading equities took considerable punishment but there was a dearth of evidence suggesting any substantial divestment programme. The FT Ordinary index fell 12.8 to 1,118.7, while the FT-SE 100 dropped 17.7 to 1,378.3.

Chief price changes, Page 37; Details, Page 38; Share information service, Pages 34-35.

### AUSTRALIA

PROFIT-TAKING hit the resources and gold sectors in Sydney yesterday, pushing the market down and leaving stocks easier.

But while the All Ordinaries index shed 1.1 to 1,055.8 and the gold index a hefty 38.2 to 1,001.6, the All Industrials moved upwards against the trend to close at a record 1,562.6, up 2.1.

North Broken Hill, at the centre of a partial takeover bid from Ron Brierley's IEL, added 2 cents to A\$2.80 on rumours that Western Mining Corporation may emerge as a white knight for the company.

IEL, which is bidding A\$2.50 per share for North Broken Hill, fell 8 cents to A\$7.32.

### HONG KONG

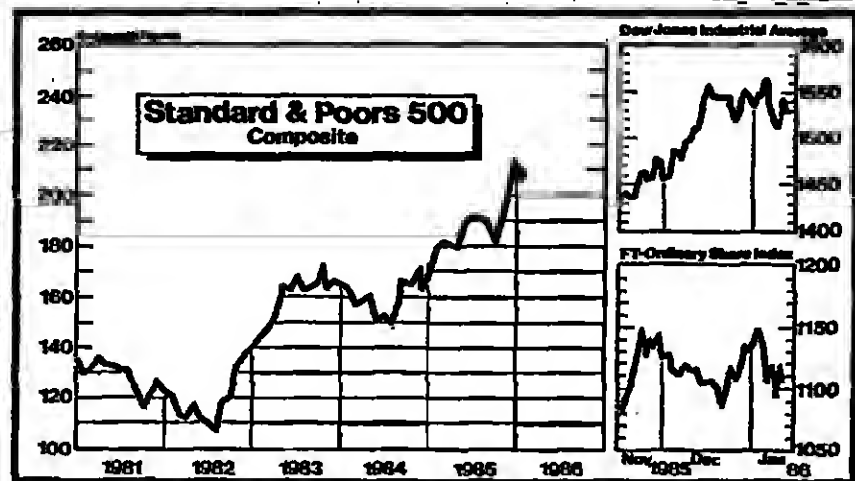
PROPERTY ISSUES weakened considerably in Hong Kong where a number of factors sent prices into a downward spiral.

The move was triggered by Singapore interests selling off stock and by renewed rumours of the death of China's leader Deng Xiaoping.

The Hang Seng market index dropped 31.04 to 1,775.82 on turnover only slightly higher than Friday's.

Chung Kong fell 80 cents to HK\$20.70, Hongkong and Kowloon Wharf 10 cents to HK\$7.40, Hongkong Land 5 cents to HK\$6.70 and New World Development 20 cents to HK\$6.65.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Jan 20	Previous	Year ago	
NEW YORK				
DJ Industrials	1,525.57	1,538.70	1,227.28	
DJ Transport	713.56	716.64	577.72	
DJ Utilities	171.93	172.75	147.57	
S&P Composite	207.04	208.43	171.32	
LONDON				
FT Ord	1,106.1	1,118.7	1,003.9	
FT-SE 100	1,378.3	1,395.0	1,277.9	
FT-A All-share	689.53	676.38	616.65	
FT-A 500	731.41	738.98	678.72	
FT Gold mines	338.5	342.2	463.7	
FT-A Long gilt	10.81	10.67	10.72	
TOKYO				
Nikkei	12,952.05	13,009.70	11,910.06	
Tokyo SE	1,030.30	1,034.26	932.65	
AUSTRALIA				
All Ord.	1,065.8	1,066.7	746.4	
Metals & Mins.	545.5	553.4	427.5	
AUSTRIA				
Credit Aktien	125.53	126.22	58.25	
BERLIN				
Belgian SE	2,823.33	2,810.40	2,090.70	
CANADA				
Toronto	2,222.5	2,259.7	1,991.8	
Metals & Mins	2,648.1	2,669.2	2,419.6	
Montreal	139.80	140.97	121.70	
FRANCE				
CAC Gen	273.6	276.5	190.1	
Ind. Tendance	103.4	105.1	108.9	
WEST GERMANY				
FAZ-Aldien	708.77	710.83	402.73	
Commerzbank	2,139.3	2,149.7	1,167.9	
HONG KONG				
Hang Seng	1,775.82	1,806.86	1,360.33	
ITALY				
Banca Comm.	487.37	486.52	255.40	
NETHERLANDS				
ANP-CBS Gen	263.5	265.2	180.4	
ANP-CBS Ind	254.7	255.3	153.5	
NORWAY				
Oslø SE	389.14	401.33	311.07	
SINGAPORE				
Straits Times	598.18	614.25	771.01	
SOUTH AFRICA				
JSE Golds	-	1,268.8	1,043.3	
JSE Industrials	-	1,097.5	902.6	
SPAIN				
Madrid SE	113.11	112.4	110.22	
SWEDEN				
J & P	1,747.98	1,792.45	1,446.74	
SWITZERLAND				
Swiss Bank Ind	582.1	603.0	406.4	
WORLD				
MS Capital Int'l	255.8	256.4	189.9	

CURRENCIES				
	Jan 20	Previous	Jan 20	Previous
(London)				
\$	-	-	1.4155	1.4375
DM	2.4710	2.4835	3.4875	3.5425
Yen	202.35	202.3	286.5	290.73
FFr	7.5725	7.5825	10.7175	10.855
SFr	2.087	2.09	2.9875	3.005
Goldster	n/a	2.773	3.9425	3.9875
Lira	n/a	1.6785	2.38325	2.4130
Bfr	n/a	50.3	71.4	72.3
CS	n/a	1.40125	1.9845	2.01465

INTEREST RATES				
	Jan 20	Prev		Prev
Euro-currencies				
(3-month offered rate)				
\$	13 1/4	12 3/4		
SFr	4 1/4	4 1/4		
DM	4 1/4	4 1/4		
FFr	12 1/4	12 1/4		
FT London interbank fixing				
(offered rate)				
3-month US\$	8 1/4	8 1/4		
6-month US\$	8 1/4	8 1/4		
US Fed Funds	closed	7 1/4		
US 3-month CDs	closed	7 1/4		
US 3-month T-bills	closed	7 3/4		

US BONDS				
	Jan 20	Prev		Prev
Treasury				
7 1/2 1987	closed	98 1/4	8,189	
9 1993	closed	98 1/4	8,116	
9 1995	closed	101 1/4	8,235	
9 2015	closed	104 1/4	9,441	

Treasury Index				
Maturity (years)	Return	Day's change	Yield	Day's change
1-30	137.27	+0.11	6.82	-0.01
1-10	134.12	+0.07	6.67	-0.01
1-3	129.11	+0.00	6.30	+0.01
3-5	136.00	+0.07	6.82	-0.01
15-30	148.58	+0.25	9.77	-0.02

Corporate				
AT & T	Jan 20	Prev		Prev
10% June 1980	100.75	10.15	100.75	10.15
3% July 1990	86.57	7.40	86.57	7.40
8% May 2000	89.872	10.10	89.872	10.10

Belgian SE	2,823.33	2,810.40	2,090.70
<hr/>			
CANADA	Jan 20	Prev	Year ago



SECTION III

# FINANCIAL TIMES SURVEY

## UNITED ARAB EMIRATES

An economic decline has provoked mounting questions about the drift of the Federation. It is also faced with the challenge of writing a new constitution for the union which many nationals want to see become stronger, and more representative.

### Questions arise in post-boom era

By KATHLEEN EVANS

ONE EVENING a few months ago, the local UAE television news announcer informed viewers that there was no local news that night, so he would proceed instead to read the list of duty chemists for the evening.

Even given the confines of government censorship, this small incident demonstrates the inherent stability of the United Arab Emirates. When visitors ask some nationals what they are most dissatisfied about in their government, the complaints are likely to be about the shortage of school buses, the inefficiencies of the education and health services, or the lack of opportunities for making the fortunes of just a decade ago; hardly the stuff of revolution or seething discontent.

Similarly, questions about the rights or wrongs of the sheikhly system will frequently be met with the response that the sheikhs are at least more manageable and less threaten-

ing to individual freedoms than the other examples of government to be seen in nearby Arab countries. No national is beaten in jail or imprisoned for his political views and, until now, the money has proved the great salve to any grumbles.

Even now that there is less money around, the system is still very much intact. Nevertheless, the level of frustration is growing and centres, in particular, around the decision-making vacuum at the top on both the small and longer term issues which face the country. To many, the country appears to be drifting, rudderless and indecisive. Moreover, some of the leading sheikhs are frequently absent from the country, while the others are only seen on television each night performing ceremonial duties at airports and in lavish receiving rooms.

Substantial issues facing the country rarely emerge in the media and the overall impression perhaps falsely so, is one of ideological and managerial stagnation. Western ambass-

dors go as far as to say that the sheikhly system is "in crisis" in the UAE. Government officials respond to the charge by pointing out that in the last 15 years, the country has achieved little short of a miracle in its development, but at the same time offer little idea of what the future should hold.

The trend of self-examination is being quickened by the issue of the constitution, which is due to expire at the end of this year. Until now, the Emirates has been governed by a temporary code drawn up in 1971 by expatriate advisers and the sheikhs.

#### Key issues

Many nationals are concerned that the sheikhs may opt out of the issues which the expiry raises and simply renew the temporary constitution. In this way, the issue of the federation, its financing and its strength—as well as the larger issue of democratisation of the country—can be avoided.

Certainly the impetus for

more democracy is there. No one is talking of overthrowing sheikhs but various forms of democratisation are being discussed among nationals, all of them providing recognition of the sheikhly system per se. Some nationals look to the Kuwait formula, with a male-only franchise, while others look only for a strengthening of the powers of the Federal National Council, the UAE's appointed parliament.

Leading sheikhs scoff at such suggestions, and say the "majlis" system of consultation will go on forever. Nevertheless, the fact that such ideas are being discussed would seem to indicate that the majlis system is not enough to satisfy the aspirations of those educated nationals who want to provide input into their government.

At present, the issue is not widely or too openly debated. Much of it has emerged though in the columns of the Shariah-based newspaper Al Khaleej, which has in the last few months been conducting "polls" of readers' views. For the first

time, nationals have been appearing in public on the record demanding the right to vote. Some of those interviewed even questioned the rights of the sheikhs to draw up a new constitution in the absence of a democratically elected assembly. Such views cannot be ignored if a schism is to be avoided between the ruling sheikhs and their people.

Much of this debate has emerged because of the economic problems the country is facing. Rumbblings on the internal political front would be inevitable for any government which has had to endure a virtual halving in income in a three-year period.

Oil revenues have fallen from US\$19.4bn in 1981 to \$11.7bn in 1984. Much depends on the strategy the Opec states agree on to maintain their market share in the face of growing output from the non-Opec producers. The problem, however, is that the country's vulnerability to the fortunes of the oil market has made little im-

act on the expectations of its a nation which earns more than \$22bn for a population of less than 1.4m people, finds such budget cutbacks necessary.

Until the decline in oil demand occurred, the sheikhly system had always been able to be a fountainhead of generosity—and even wealth, in the days when the government was the source of all contracts and business. Today, many nationals look to the sheikhs for protection from the rigours of the recession and the wrath of banks attempting to clean up their loan portfolios. So far, the sheikhs have hesitated to point to a political scapegoat for their economic woes.

#### Cutbacks

Such blame-shifting is hardly likely to instil the confidence necessary to help the economy survive the deteriorating security situation in which it must function as a result of the war between Iran and Iraq. Austerity in public spending programmes is never popular in any country, but in the UAE questions are being asked why

Another significant impact of the decline in oil income is the weakening effect this has had on the federal government. Among young nationals, this has caused concern, and, in the smaller emirates which were federal dependents, a sudden absence of new horizons. The ruling sheikhs at their recent supreme council meeting re-affirmed the principle of each emirate contributing to the budget, but until the smaller sheikhdoms have a visible source of income other than federal funds, such decisions mean little.

To a large section of UAE society, the answer to the budget cutbacks is a trimming of the foreign labour force. This

● A changing world: the ruling sheikhs of the UAE and members of the country's ultimate governing body, the Supreme Council, seen here against the background of new commercial buildings in Dubai. Some sheikhs are already handing over the reins of power to their sons.

#### IN THIS SURVEY

Internal politics .....	2
Oil and gas output .....	2
Foreign policy changes...	3
Economic scene .....	3
Profiles of individual emirates .....	4, 5
Banking sector .....	6
Energy projects .....	6

● Pictures by Terry Kirk

CONTINUED ON PAGE 2



## FLY-BUY DUBAI

Enjoy the world's No.1 Airport Duty Free Shopping Complex.



The duty free bargain centre of the world. Choose from our excellent variety of exclusive items including jewellery, perfumes, electronics, cameras, watches, gold and our recently introduced fur collection. Fly via Dubai and pick-up a world of bargains on your way.



مجمع البوق الحرة  
DUBAI INTERNATIONAL AIRPORT  
DUTY FREE SHOPPING COMPLEX



Delivery, based on expertise, experience and resource.

بنك أبوظبي الوطني  
NATIONAL BANK OF ABU DHABI

UAE Head Office: Sheikh Khalifa Street, P.O. Box 4, Abu Dhabi, United Arab Emirates. Telephone: 335202. Telex: 22256 MASHIP EM  
City Branch: 90 Bishopsgate, London EC2N 4AS. Telephone: 01-626 5061. Telex: 531205 MASRAF G  
West End Branch: 2 Albert Gate, Knightsbridge, London SW1N 7PE. Telephone: 01-235 5400. Telex: 890687 NBADWE G

Abu Dhabi Agent: Al Ayn, Al Khaima, Bahra, Chiba, Dubai, Doha, Fujairah, Harar, Khartoum, Kiva, Latakia, London, Moscow, Montreal, Paris, Port Sudan, Ras Al Khaima, Sharjah, Singapore, Tokyo (Head Office), Washington D.C., Abu Dhabi, International Bank Inc. (Abu Dhabi branch) is a subsidiary of the National Bank of Abu Dhabi.



## United Arab Emirates 2

## Sheikhs urged to revitalise federal government

## Political scene

KATHLEEN EVANS

AT THE END of last year, the Supreme Council of Rulers, the UAE's ultimate governing body, met for the first time in 18 months. For weeks before-hand, expectations had been building up about the outcome, for the sheikhs were expected to plot the future political and financial course of the federation.

The event proved, however, to be an anti-climax. The sheikhs met for only two hours, and issued a statement declaring that they would form a committee to study the report on the economy forwarded to the rulers by the Federal National Council.

The meeting also reaffirmed the obligation of the Emirates to contribute 50 per cent of their revenues to the federal budget — a decision which was agreed on several years ago by the rulers. Even so, it is still not clear whether this obligation applies only to those Emirates blessed with oil, or all the Emirates. For most of the northern members of the federation, income, other than from federal sources, is negligible.

The financing of the federal budget in the post-oil boom era is, in fact, proving an annual headache for the federation. The virtual halving in oil income in some of the states of the union has led to a withering of enthusiasm both for the federal concept and the cost of footing the federal bill. Each fiscal year is marked by internal wrangling about how the budget, and its deficit, is to be

financed, and the result is that the budget is now published seven or even 10 months late a year.

The December meeting of the Supreme Council of rulers did make one decision, and that was formally to approve the 1985 budget — 16 days before the end of the year. The Finance Minister, Sheikh Hamdan bin Rashid, has promised that this year, the figures will be out by April, but such promises have been heard before.

One of the problems about the budget is that Abu Dhabi feels that it has had to absorb an unfair share of the oil production cuts required by Opec, while at the same time it is being called on to bear the lion's share of the federal budget. Dubai, for example, has contributed probably Dh 2bn to Dh 3bn out of a total budgeted expenditure of Dh 17bn, whilst Sharjah last year did not contribute a penny. Sharjah has, however, declared that in 1986 it will contribute 50 per cent of its revenues to the federal coffers.

## Enthusiasm

Abu Dhabi, and its ruler Sheikh Zayed bin Sultan al Nahayan, have always shown the greatest enthusiasm about the federal concept. The Abu Dhabi ruler was seen by UAE nationals up and down the country as a man of great generosity and one prepared to spread his emirate's wealth around to other, less well-off Emirates. Other rulers may have resented this but most welcomed the massive injections of funds into their own Emirates which they saw as generally consolidating their own rule and helping to meet the expectations of their people.

Since independence the populations of the Emirates have grown to regard themselves as nationals rather than subjects of individual rulers and their Emirates. Loyalty to ruling sheikhs has not declined; on the contrary, most people have seen sheikhs as instruments for welding their particular emirate's influence within the federal structure. There is also still a lot of hero worship around among the young citizens who tend to copy the personal styles of dress and appearance of the prominent sheikhs.

In Abu Dhabi which has endured the worst of the oil production cuts, ruling circles have shown disappointment at the apparent decline in enthusiasm for the federal structure and at what is seen as the failure of other Emirates to pull their weight financially. This is health suffered by the Dubai ruler and vice president, Sheikh Rashid bin Said al Maktoum, has further complicated the situation and deprived the federal structure of much of its driving force. Sheikh Rashid, although not committed totally to the federation in the early days, was later to demonstrate enthusiasm, frequently putting in a good eight hours or more a day on its behalf. His absence from the UAE political scene has cost the federation dearly.

The Dubai ruler's illness has catapulted his three sons into the front line of political decision-making. In Abu Dhabi, too, Sheikh Zayed has chosen to pass the reins of power gradually to his son and crown prince, Sheikh Khalifa bin Zayed. The president is now spending more and more time out of the country to provide his son with the elbow room he needs to make his political mark in Abu Dhabi.



Generous President: Abu Dhabi's ruler, Sheikh Zayed bin Sultan al Nahayan, President of the UAE, is seen as a man of great generosity, and prepared to spread his wealth to other less well-off Emirates.

The net result of these political, financial and family changes over the last year has been a slow withering of activity by the federal government. Many believe that the federal administration is completely demoralised, the ministries inactive and unable to continue the high profile role they once had in developing the country. In many ways, the job is over, for the infrastructure is virtually complete, but this begs the question, whether it was the money which kept the federation together in the first place. Now that there is less money now committed are the Emirates to the union?

The answer is, of course, totally. No ruler could envisage withdrawing from the federation — which is their peoples' commitment to it. This does not stop the rulers from making minor administrative changes, establishing their own government departments, and generally protecting the interests of their emirate. Nevertheless, the growing weakness of the federal government has been criticized by many nationals. A lot of this criticism is economic in origin and based on a wish to see a return to the good old days when federal money was plentiful. However

in Emirates such as Ras al Khaimah, Ajman and other northern Emirates, the decline in spending has undoubtedly caused hardship. The practical results of this neglect are being experienced on a daily basis leading to severe water and power shortages in some sheikhdoms. Nor is the federal government the source of employment it once was for UAE nationals, particularly for the citizens from the poorer Emirates. The cuts in spending have even projected one ruler into court for default on debts taken on during the days when Abu Dhabi was perceived to be there always ready to pick up the tab.

UAE nationals have tried many ways to express their concern over the problem faced by the federal government. The federal National Council, the country's consultative assembly consisting of 40 members appointed by sheikhs, attempted last summer to outline some ideas to the cabinet to help rejuvenate the economy, and a report was presented to President Sheikh Zayed.

Sadly, the report was not well received, and the Federal National Council was unable to hold joint consultations with the cabinet as promised. Many political observers believe this to be the reason why the council's current session has been delayed by order of the president.

Nationals and senior merchants have also attempted to put the message across. They have tried through petitions, the Emirate Chambers of Commerce, and the executive committee. Last June, the high profile daily Al Khaleej carried a petition signed by the associations repre-

sented teachers, writers, lawyers, UAE women and even the local chess federation. It called on the government to revitalise the federal government, grant greater legislative powers to the national assembly and allow elections.

Much of this anxiety is economic, for UAE nationals see a strong federation as the only way to protect their prosperity, the banks, and social services. However, there is also mounting criticism about the lack of decision making by the various government structures.

## Rigid system

Power in the federal government is carefully balanced between the Emirates, the sheikhs and the commoners who were the first graduates of the country ever had. Since then, thousands of UAE nationals have emerged from foreign and local universities, and not all of them want to idle away time. Some want to use their knowledge and commitment to public service. However, given the present rigidity of the system, UAE nationals cannot aspire to the higher echelons of decision making. Even undersecretaries are proving difficult to dislodge.

At the same time as such ambitions are being thwarted, the ruling sheikhs have in the last year appointed more sheikhs to the federal government than ever before. One of Sheikh Zayed's sons has just moved into the position of under-secretary at the foreign ministry — despite the fact that he is only 23 years old. The post of planning minister has

just been taken up by Sheikh Humaid bin Ahmed al Mualla, a sheikh from Umm al Quwain whose only public service to date has been as a policeman in his own emirate.

Most nationals do no mind such developments and accept them as inevitable symptoms of sheikhs rule. However, some nationals feel that sheikhs with little experience in their field are being appointed above UAE nationals with good education and experience.

Concern over such trends is seeping down to the business community.

Many prominent merchants are worried, too, that they are operating in an economy with seeming little direction from the top, controlled by officials who have few qualifications for the complicated task in front of them. Until such time as the merchant community perceives that such a structure is in place, more money is likely to drift out of the country. A deteriorating security situation and lack of investment opportunities already act as a deterrent.

Hence the interest which surrounded the meeting of the seven rulers last December. The decision-making process may quicken this year, particularly now the Sharjah has agreed to contribute to the federal budget. Sharjah's ruler may believe that he will now be entitled to greater political weight in the union.

Another unknown is the future vice president and prime minister, Sheikh Maktoum bin Rashid of Dubai. It is already rumoured that he will want to make his own cabinet changes. None of the important part-follies held by sheikhs are, however, likely to change.

## Dispute over oil output levels

Oil and gas  
MAGGIE FORD

WHEN THE UAE Oil Minister, Dr Mansur al-Otaibi, shocked the oil and currency markets late last year with his statement that official oil prices no longer applied, many oil industry observers wryly noted that indeed they did not, in Abu Dhabi at least.

As for production levels, the UAE had exceeded its quota set by the Organisation of Petroleum Exporting Countries (Opec) all year.

Dr Otaibi's remarks were subsequently vindicated by the December Opec conference's decision to defend its market share, whatever the effect on price. No doubt they reflected not only his view of world realities, but also of the position within his own country.

Over the past few years of declining Opec output, Abu Dhabi has been increasingly squeezed financially in its enforced role as UAE "swing" producer. With Dubai insisting on maintaining its output at about 850,000 barrels a day (b/d) and the problem of differentials affecting its light crudes, Abu Dhabi had seen its

production and income fall substantially in 1984.

Last year it came under strong pressure from its Japanese customers on price and something had to give. The emirate clearly decided that maintaining market share was its priority.

Total UAE production was running at about 1.1m b/d at the year end, against an official Opec quota of 950,000 b/d. The quota, described as a "hall of mirrors" by one observer, is itself a matter of dispute, following a claim by Dr Otaibi that he had been agreed to a reduction lower than 1m b/d. Apart from Dubai's production and a contribution of 5,000 b/d from Sharjah the UAE's output is made up of 420,000 b/d from Abu Dhabi's onshore fields and 385,000 b/d from offshore.

The onshore level works with the Government allowable figure, but offshore production is more than 200,000 b/d in excess of the official figure of 130,000 b/d set a year ago. A majority of the extra production is from the controversial Upper Zakum field, which was so difficult to develop that costs were said to have risen to \$60n. It has therefore been seen as imperative to pump from this field at the optimum level.

Upper Zakum is said to be producing at a level of 100,000 b/d, but Abu Dhabi claims that this production is not included in its quota as the field is still being tested. A further 85,000 b/d of production is lifted from a number of smaller offshore fields.

The price set for the Upper Zakum test crudes has been the subject of some speculation. Sold exclusively to Japanese customers, its price was reduced in June last year to \$26.50 a barrel from \$27.50 with 30-day credit terms. This reduction took place at the same time as new terms were agreed with third party customers.

Japan took a total of 604,000 b/d from the UAE, much of it at spot prices or below, in the months from April to September.

These new terms, a combination of discounts and longer credit periods, added up to a reduction of around 30 cents a barrel. The Otaibi's price of \$28.15 a barrel for Murban crude, \$22.10 for Lower Zakum and \$28.05 for Umm al-Shaif. The terms customers had agreed in March to 1985 lifting of only 90,000 b/d, compared with the 1984 level of 123,000 b/d, following Abu Dhabi's refusal to make price concessions. The Abu Dhabi National Oil

Company (Adnoc) did agree then, however, to a price re-opener clause.

In February, Abu Dhabi adjusted the margins of official prices which foreign companies with equity participation were allowed. Margins allowed for the 40 per cent crude entitlement in the onshore (Adnoc) operation were set at \$13.75 a barrel and at \$14.25 a barrel for the offshore (Adnoc-Opec) participants.

Adnoc holds a 60 per cent share in both producing ventures, with the other 40 per cent in the onshore operation held by BP, Shell, Total-CFP, Mobil, Exxon and Parlex. The foreign equity offshore is divided between BP, Total-CFP and the Japanese company Jodco.

## A re-think now

The poor outlook for both production levels and revenue has caused a re-think on oil industry development. Abu Dhabi has produced a plan with number of new oilfields either just coming onstream or due to do so in the next year, the emirate already has substantial shut-in capacity and decided last year to delay two recovery schemes worth about \$40m. Adnoc postponed the schemes at the Sahil and Bab fields for several years.

Adnoc has made it clear that it sees no economic value in the proposed \$450m Habshan to Fujairah pipeline plan, so that if the idea is seen to be strategically worthwhile, financing will have to come from other sources. A petroleum coking plant and a hydrocracker extension also seem likely to be delayed.

The picture is less cautious in the other Emirates, however, where rulers are keen to increase hydrocarbon resources. In Dubai, continuing offshore exploration on the edge of the South West Rashid field has produced a find with recoverable barrels of between 5m and 25m, but it is not yet known whether this is a separate structure.

Exploration is continuing in Ras al Khaimah, where the offshore field is currently producing 9,000 b/d of condensate. The first well to be drilled offshore Fujairah was due to be started late last year.

One more well has been drilled in the Saaja condensate field operated by Amoco in Sharjah, which is now producing 80,000 b/d of condensate and about 500m cubic feet per

day (cpd) of associated gas, most of which is flared.

Following the resolution of a border dispute with Dubai last year, agreement has been reached to sell 70m cpd of gas to Dubai at a price of \$1.50m BTUs. Deliveries of gas to the Emirates General Petroleum Company for distribution to the northern Emirates are expected to double to 200m cpd by this summer.

Sharjah is also building a liquid petroleum gas plant which is expected to be finished in May of '86. This will allow cash-strapped Sharjah to strip the liquids from the gas and market them separately. This production, like that of condensate, is not included in Opec quotas.

Production of condensate at Dubai's Margham field operated by Arco/Brill is reported to be proceeding on schedule at 25,000 b/d.

Concern that gas rejected into the field at high pressure to conserve the resource has appeared in the wells is discounted by officials, who say that the only instance of a leak was in an immediately adjacent shut-in well.

Dubai is expected to award another old fashioned concession agreement shortly and has been able to take some comfort in past months from Opec's decision to adopt a marketing strategy rather like its own. Dubai's free market approach has led traders to regard its crude as the marker of the Gulf.

Future investment strategy in the UAE is likely to concentrate on the search for more resources in Dubai and the northern Emirates while Abu Dhabi will intensify its downstream activities.

The emirate set up its International Petroleum Investment Corporation (Ipic) in 1984 with a paid-up capital of \$200m to acquire oil and energy related activities overseas. It is a joint venture between Adnoc and the Abu Dhabi Investment Company (Adic) and is presently looking at two opportunities in the US and one in the Far East.

The US offers involve taking a stake in oil refineries and petrol stations at a cost of around \$50m to \$60m and the Far Eastern offer, from a Japanese company, involves an offshore refinery, according to Ipic's director, Mr Khalifah Mohammed al-Shamsi.

Investments in Europe are also being considered.



Vindicated: the remarks on oil prices by the UAE Oil Minister, Dr Mansur al-Otaibi, seen above with newsmen, were subsequently vindicated by the December Opec conference decision to defend its market share, whatever the effect on price.



**Luxury you'll enjoy... Value you'll appreciate**

No clichés, no platitudes, no six-star hotel bills... At Holiday Inns in the United Arab Emirates we simply offer consistently superior products and services, with no unpleasant surprises.

**Holiday Inn**  
United Arab Emirates

For reservations please call your nearest Holiday Inn or dial direct

**Abu Dhabi**  
Tel: 333333, Telex: 23030 HOLINN EM

**Sharjah**  
Tel: 357357, Telex: 68305 HOLINN EM

**Khor Fakkan**  
Tel: 85111, Telex: 89089 HOLINN EM

## A LOCAL BANK WITH INTERNATIONAL CONNECTIONS

In the UAE, Head Office and 7 branches

Overseas: Karachi, Multan, Lahore, Colombo, Faisalabad, New York

Subsidiaries: Arab Bangladesh Bank Ltd., Bangladesh, Dubai Oriental Finance Ltd., Hong Kong

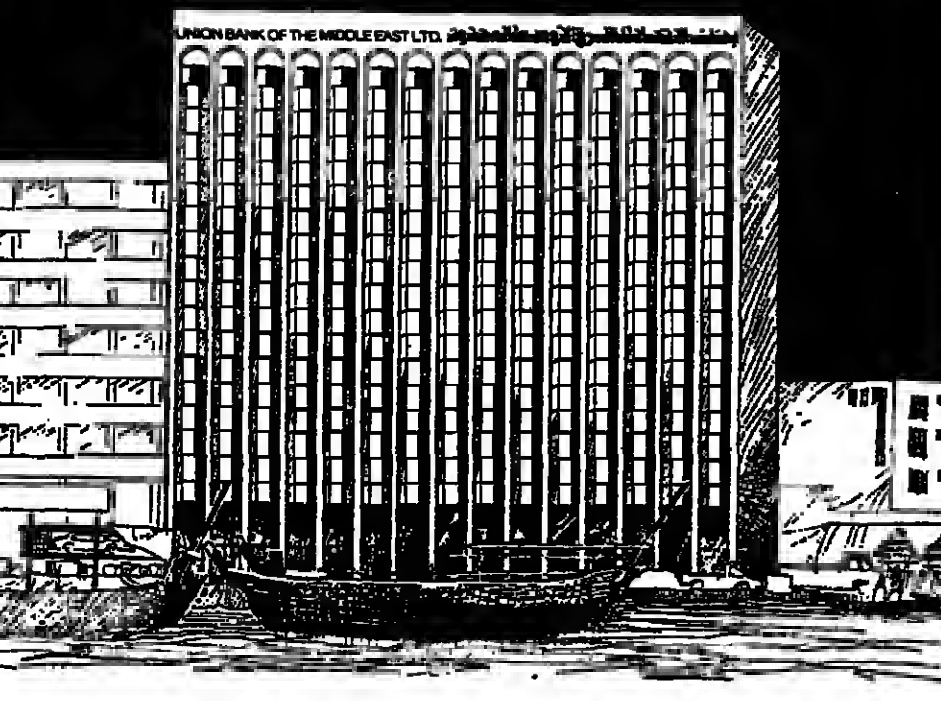
Associate Company: Nepal Arab Bank, Ltd.

Representative office: Hong Kong



بنك الشرق الأوسط المحدود  
UNION BANK OF THE MIDDLE EAST LIMITED

Head Office: P.O. Box 2024, Dubai. Tel: 333333, Telex: 23030 HOLINN EM



## Questions in the post-oil boom era

CONTINUED FROM PREVIOUS PAGE

is already under way by natural market forces of the recession, but many still see the foreign community as the single greatest threat to their country and its culture. (The same people also grumble about the falling rents and general stagnation of the economy which has resulted from the cut in consumer demand which has followed the decline in the foreign population.) Many nationals want to see the sheikhs formulate a plan not

only to stimulate the economy but to grapple finally with the issue of the population ratios.

These are the kind of issues which are the country's main talking points at present. Ironically, the bloody conflict just across the water between Iran and Iraq is not uppermost in peoples' minds, except the way that the war has affected the lucrative re-export trade from Dubai. Nevertheless, the recent arrest of a number of Iranian citizens in the northern Emirates, and the recent escalation in Iraqi attacks, make the Gulf war an unpredictable factor for the UAE.

The historic ties the country

has with Iran have until now provided the state with a semblance of immunity, and lured the Emirates into a mood of security, which may prove false in the future. If Iraq chooses to take the conflict further down the Gulf to Iranian oil terminals on Sirri Island, the whole picture could change dramatically.

The UAE, like its Gulf Cooperation Council colleagues can only hope that internal changes in either Iran or Iraq will provide the necessary ingredients for a solution to the war, but until then, the whole region is vulnerable to a widening of the conflict.



## United Arab Emirates 3

# Russia seeks new links

### Foreign Affairs Defence

KATHLEEN EVANS

THREE MONTHS ago, the Emirates made the most significant foreign policy decision in its history — to establish diplomatic relations with the Soviet Union.

The move had been expected for some time, and it followed in the wake of a similar decision by the neighbouring Sultanate of Oman. But there are a number of differences in the motives for the move and the style in which it will be carried out.

Firstly, Oman took the decision to open relations with the Russians largely for reasons connected with South Yemen, which is the Soviet Union's main ally in the Southern Gulf. The Sultanate has also indicated that it wishes to have a phasing-in period before a Russian embassy is allowed to be established in the Omani capital. That is not likely for some time, perhaps for years.

Abu Dhabi, in contrast, intends to set up its relations with the Soviets at a much brisker pace. The Russian Ambassador in Kuwait, Boris Akapov, has already visited the UAE capital, scouting around for suitable premises. Few observers expect it to be long before Russian diplomats arrive to take up residence in Abu Dhabi.

Abu Dhabi has itself explained the move as being designed to increase the number of friends it has in the world. In the context of the Middle East, such a move might seem also appropriate at a time when Jordan is still urging the Americans to support the idea of a superpower conference to tackle the Palestinian problem.

Indeed, there was speculation that it was Jordan which brokered the UAE and Oman deals in the first place. Other observers suggest that the reasons may have been merely practical ones, for the UAE is currently a member of the UN Security Council, and it would have been inappropriate not to have diplomatic ties with a fellow member.

The move had been anticipated for some time, with

numerous signals sent out to indicate how Abu Dhabi was thinking. The first-ever trade delegation from the local chamber of commerce in the capital set off on an official visit to Moscow just weeks before the establishment of ties. Aeroflot had been flying into the country for some time, and trade relations were being given greater attention.

For the Russians, it represented a considerable coup for which they had long worked. Today, three of the six members of the Gulf Co-operation Council have full diplomatic relations with Moscow—the others, though, may prove more difficult to entice. The Bahrainis, for example, hastened to declare that they did not intend to quickly follow Abu Dhabi and Oman's example. The Saudis have re-stated that until there is a withdrawal by Russian troops from Afghanistan, they cannot entertain the idea.

### US policies

Another influential factor has always been the moves of the US in the Middle East arena, and the recent tough line on Libya and, more importantly, its support given to the Israeli raid on Tunis has been well absorbed by US allies in the Gulf. The Tunis raid proved particularly difficult for them to understand. Nevertheless, the UAE, and its colleagues in the GCC are also well aware of the umbrella of US protection they enjoy in the Gulf in the face of possible Iranian attacks or attempts at subversion and terrorism.

The situation in the Gulf can only become more dangerous if Iraq chooses to take the conflict further south to Sirri Island, where Iran is presently exporting more than two-thirds of its oil.

Iraq already has the capability to attack, particularly with the new AS-30 missiles it has secured from the French. An attack on Sirri Island would bring the war dramatically close to the UAE's doorstep, and highlight the overbearing Iranian presence on the island of Abu Musa, off the coast of Sharjah.

Just days after the declaration of independence by the UAE and the formation of the federation, the island was seized, together with two other smaller ones in the emirate of Ras al Khaimah. According to

an agreement made with the late Shah, the Iranians were to control the northern half of Abu Musa and the UAE the southern tip.

In the last few years, that agreement has not been adhered to by the Iranians, for local reports suggest that the Iranian Revolutionary Guards stationed on the island routinely control entry and exit into the entire island. The Iranians also censor all newspapers.

The overall problem might seem a small one, given the size of Abu Musa, but it has proved a major irritant to relations for the UAE with Tehran.

The dispute has also hindered the development of a nearby oil field discovered by an Australian oil company.

Senior officials from the Sharjah Government recently visited Tehran to negotiate the start of oil exploration off Abu Musa, but so far there has been no agreement announced.

This minor problem with the Islamic Republic highlights the frequent dual personality of its foreign policy. In the last few months, Tehran has been anxious to promote good relations with some of the Gulf states and the UAE has been a particular focus of attention, given the UAE's historic relationship with Iran.

This has been underlined on several occasions in the last few months by visits by senior Iranian envoys to the UAE.

Nevertheless, the UAE continues to be concerned about a possible retaliation on the Gulf states for the increasing attacks by Iran on Kharg Island and other Iranian oil installations.

Western diplomats see a direct correlation between the number of attacks on Kharg and the number of ship seizures carried out by Iran on shipping bound for Gulf ports. Until now though, none of these attacks have been directed at shipping destined for ports in the UAE.

The historic links with Iran have lured the UAE into a sense of immunity from the impact of a widening of the Gulf war. Although controversial, the country's ties with Iran, particularly on the trade side, gained a measure of respectability following the last Gulf summit in Muscat. The six leaders of the Gulf

decided that it was time to improve their relations with the Islamic Republic. Most observers saw the move as an attempt to demonstrate a more even-handed policy on the war as a way of avoiding possible attacks by Iran, both inside and out.

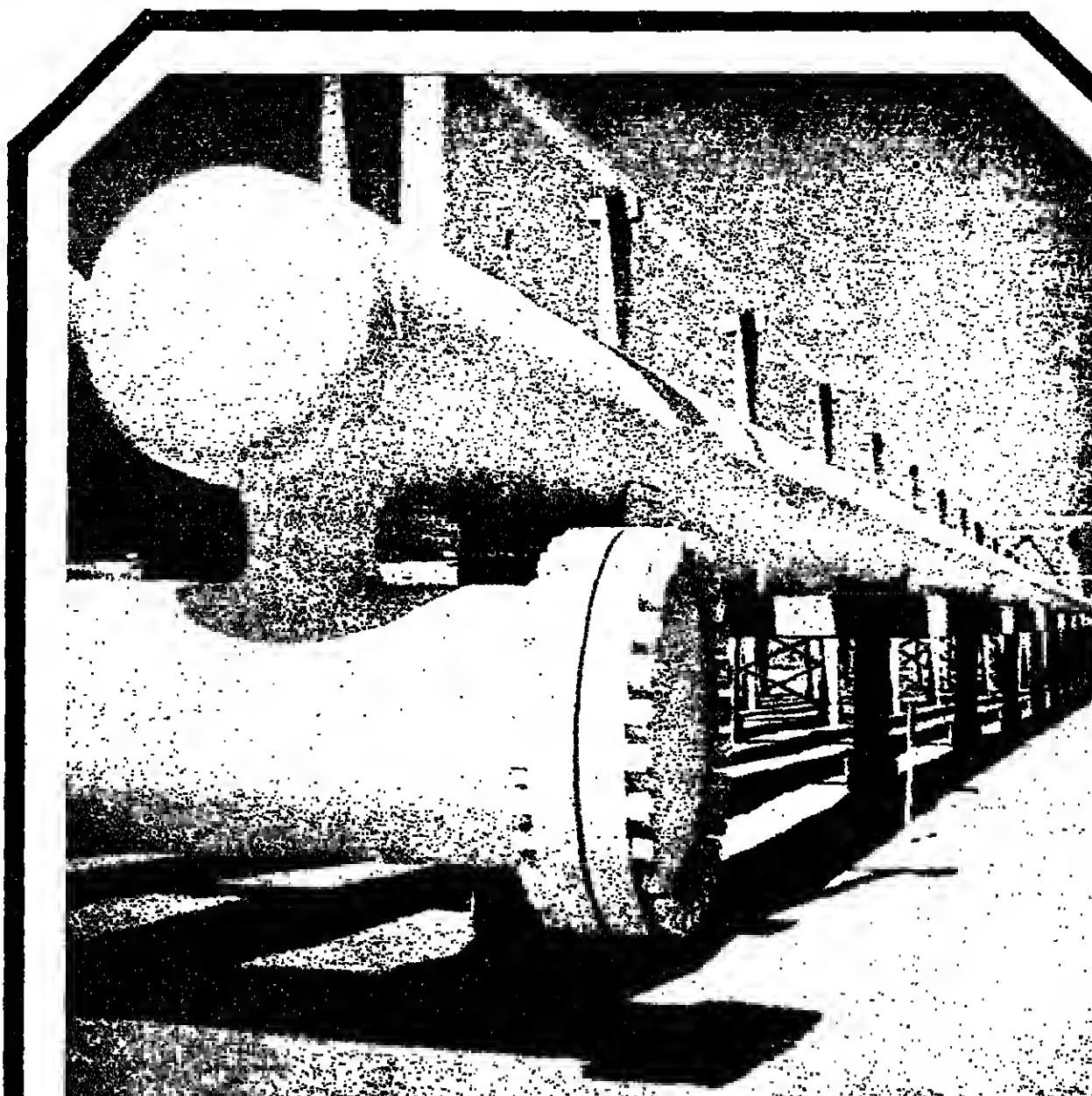
Until now, that gesture, although lauded by Tehran, has led to little else than passing references in Friday prayer speeches. The proposed visit by Omani foreign minister, Youssef al Alawi, in the name of the GCC, has yet to take place, and few expect it will, unless the Gulf states can show they are ready to distance themselves more from their support to the Iraqi war effort. This, they will be unwilling to do.

### Iran's hopes

The mission therefore appears to have fizzled out, at least for the time being. Nevertheless, it is quite clear that the Iranians wish to keep channels open to the Gulf — hence the numerous invitation letters extended to the Saudi Arabians in recent weeks.

Closer to home, there have been some more alarming developments within the UAE concerning its links with Iran. A small group of Iranians thought to number only five have been discovered to be in possession of weapons and explosives, according to senior sheikhs in the country. The accused men are currently being held in jail in Sharjah and no charges have yet been made against them.

The precise objective of the group is still unknown, for all have said that they have no connection with any official Iranian entity. UAE officials say their investigation is not complete, but it is believed that the number of those under suspicion of links with the group now nears 40 people. Some Western diplomatic sources say that links have been established with the Iranian Revolutionary Guards, although UAE officials deny this. However, the fact that the Iranians have not made the arrests public in their own country could indicate that the group was operating independently. Even so, concern must inevitably increase about the 70,000-strong Iranian community, which the UAE currently hosts.

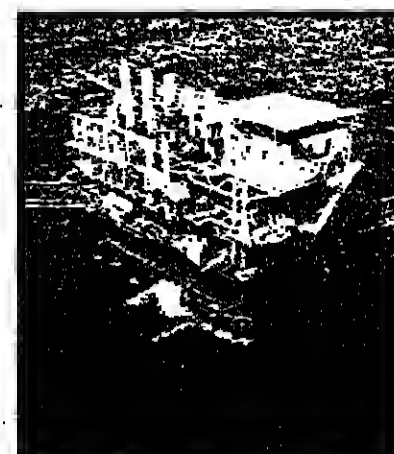


## Fuelling Dubai's Industry & Business.

Fuelling industry, fulfilling the needs of the domestic consumer and exporting to our friendly neighbours.

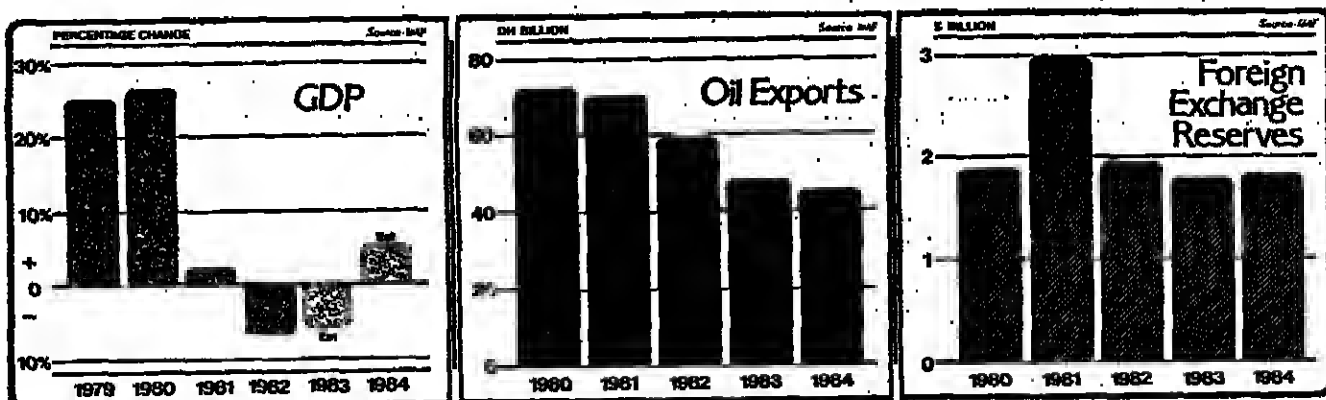
The gas from offshore oilfields now helps conserve Dubai's natural resources.

This conservation process has proven so valuable that we're developing new sources to meet Dubai's increasing needs for the future.



شركة دوقاس للطاقة المحدودة  
DUBAI NATURAL GAS COMPANY LIMITED  
P.O. Box 4311, Dubai, U.A.E.  
Telephone: 064/56234. Telex: 45741 DUGAS EM  
Managed and operated by Scribner Oils Limited, S.A.

دوقاس  
**DUGAS**  
Fuelling the future.



An entirely different economy will emerge in the next decade.

# Big change in outlook

### The Economy

MAGGIE FORD

A COUNTRY with the highest per capita income in the world (\$22,870), no foreign debt, a zero or negative rate of inflation, and a substantial surplus on its current account, would normally be expected to be full of happy citizens with good expectations.

Not so the United Arab Emirates, where during 10 years of oil boom wealth, happiness has been created only by excellent expectations. The task of lowering them has been pursued in this Gulf country probably more firmly than in any other in the region.

As the infrastructure deemed necessary by the rulers of the various emirates to signal their emergence as modern countries has neared completion, it has become clear that an entirely different economy will evolve over the next 10 years.

The vast sums of money spent on creating roads, oil and gas facilities, industries, apartment buildings, shopping centres and hotels have generated substantial business, both at home and abroad. The thousands of immigrant workers who flocked to help in the construction and operation of the infrastructure created their own economy and their consumption generated further business.

Governments now face the problem, as new projects dwindle and surplus workers leave, of how to keep local people involved in a much smaller economy and industries which parts of which sectors no longer have a reason to survive. So far they have approached their task with attitudes ranging from extreme caution to radical decision-making, and a consensus on the country's future is not yet clearly visible.

The UAE rulers have been helped in the task of educating expectations by the substantial changes in the world oil market. Oil and gas revenue fell to \$27.5bn in 1984 and is expected to remain steady in 1985. The likelihood of a price war this year makes any improvement recede into the more distant future.

So difficult is it to sell the UAE's output capacity that Abu Dhabi has temporarily abandoned its exploration policy of trying to replace used resources, and instead looked for revenue earning opportunities in refined products and

in this way actual deficits have rarely reached the planned level, but the approach has made business planning extremely difficult and provoked strong complaints in the merchant community.

Non-oil growth has remained at a level of about 2 per cent in the past two years and may be lower this year, reflecting the reduction in Government spending.

About 20 per cent of the UAE's earnings do not come from oil. Exports through Dubai, which has historic links with other Gulf countries, the Indian sub-continent and Africa

UAE FEDERAL BUDGET (\$bn)				
	1985 Planned	1984 actual	1983 planned	1982 actual
Expenditure	16.62	15.1	14.3	13.7
development	—	0.7	1.3	1.7
current	—	14.4	13.0	12.0
Revenue	12.98	14.2	12.9	12.8
Deficit	3.64	0.9	1.4	0.9

downstream activities abroad.

Only by producing over its Opec quota of 950,000 barrels a day (b/d) and cutting prices has the UAE been able to maintain income. It has nevertheless survived the recession far better than neighbouring Saudi Arabia for instance.

Lower revenues have been reflected in lower spending levels in the federal budget, which is theoretically funded by a contribution from the oil-producing emirates of Abu Dhabi and Sharjah of 50 per cent of their oil earnings.

The 1985 budget, published nine months late in October, showed the smallest planned deficit for three years, of \$1.3bn. It projected revenue at \$12.98bn and expenditure at \$16.62bn, compared with planned revenue for 1984 of \$12.9bn and planned spending of \$17.2bn.

The federal Government's strategy in curbing spending has been to publicise budgets very late in the year and to direct that departments should spend in the interim amounts of no more than one-twelfth of the previous year's budget.

from the days when it was an entrepot port, showed a 16 per cent increase in 1984 over the previous year.

Re-exports declined by 26 per cent in 1984 but had enjoyed spectacular growth of about 89 per cent in 1983. The trend was an increase in volume of both exports and re-exports last year, although lower prices will produce a decrease in value. No major improvements can be expected in this area until the war between Iran and Iraq is ended.

Arguments about the funding of the federal budget continue, focusing on issues as diverse as the payments for gas supplies to generate electricity to defence spending and even, reportedly, to the advisability of allowing public money to be spent on television programmes featuring dancing girls.

Sheikh Sultan, ruler of Sharjah is under stood to have presented a proposal to the Rulers' Council in an effort to devise a formula acceptable to all. His plan is reported to have suggested a 20 per cent contribution of oil revenues, to be spent on education, social

services, electricity and water and the maintenance of federal ministries and is believed to have suggested a Dhban annual ceiling on federal defence and police spending.

An additional idea that Dhban loan should be raised to pay off all federal debts to local businessmen at once is not thought to have been received well in Dubai at least.

The health of local businesses, particularly banks, has been a source of major concern to rulers of the two leading emirates over the past year. The severe recession after the boom years has left many businesses unable to pay their debt and many banks severely exposed.

A substantial rationalisation of the banking system has been achieved in a short space of time, accompanied by a shift in control into the public (or ruling family) sector. Of Abu Dhabi's five banks, only three remain, and a further three mergers have been arranged in Dubai.

The shakeout in the banking system is thought by most observers to be almost completed, although a number of small candidates for mergers, or even perhaps liquidation if agreements cannot be made, remain. Banks have been forced by new central bank rules to make proper provision for bad debts, which has in some cases produced a substantial profit fall. This however, can often be seen as a healthy sign for the future.

The last few years have been an exceptionally difficult period for the UAE's rulers. With a federal structure that has had only 14 years to mature, a system of shiekly rule that requires a high level of personal consultation by rulers to work properly, and a population which has gone from relative poverty to enormous wealth in one generation, the country is not easy to run. Over the next year or two a new vision of the future is likely to unfold. For the coming generation, it is unlikely just to consist of finding ways to spend the money.



# The National Bank of Dubai Ltd.

### Service to match our name ...

In our third decade of service to the Gulf, the National Bank of Dubai continues to offer the same standards of professionalism and dedication to our client's interests as were

established when our charter was granted.

The National Bank of Dubai offers a complete banking service for transactions throughout the United Arab Emirates and all principal countries in the world.

Established 1963 under charter granted by His Highness Sheikh Rashid bin Saeed Al Maktoum, Ruler of Dubai and its Dependencies.

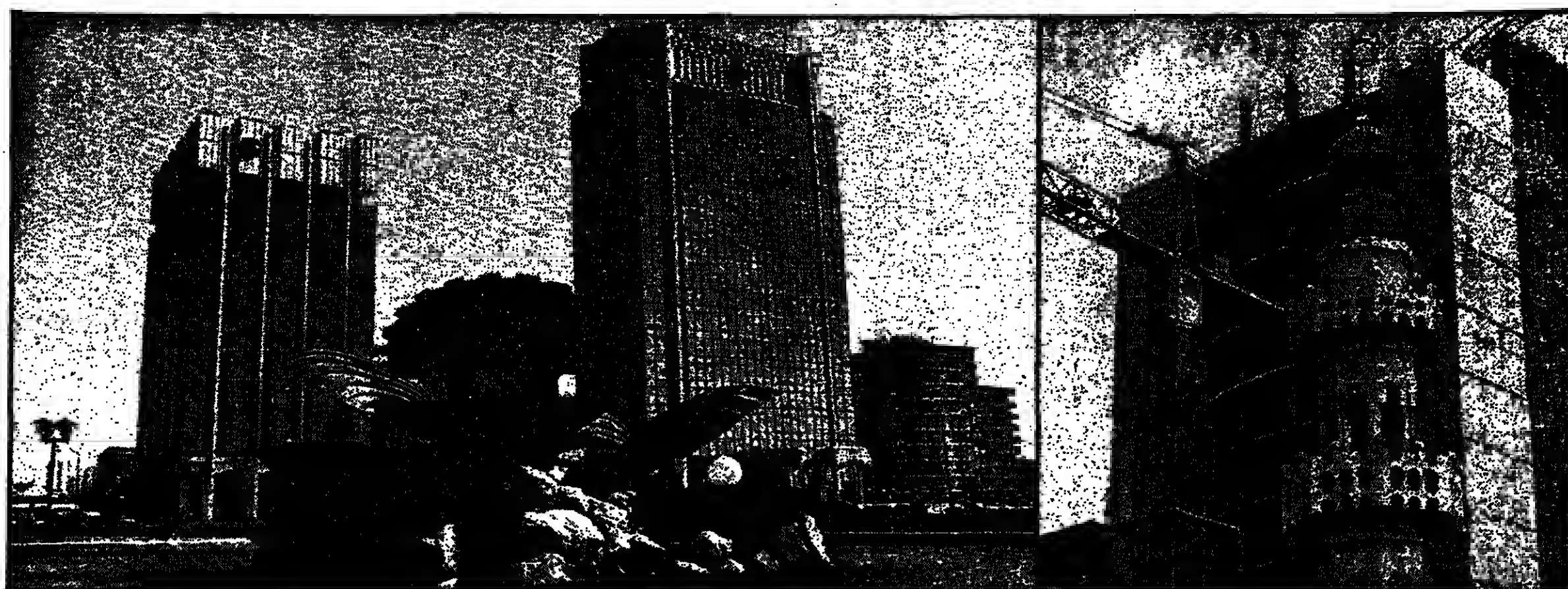
Authorised Capital..... Dh. 1,000,000,000  
Paid Up Capital..... Dh. 854,798,000  
Reserves..... Dh. 927,399,000

بنك دبي الوطني في المجدد  
THE NATIONAL BANK OF DUBAI LTD.

Head Office:  
P.O. Box 777, Dubai, U.A.E.  
Telephone: 222241/5-22225/8  
Cables: 'NATIONAL' Dubai  
Telex: 45421 NATNAL EM



## United Arab Emirates 4



● Pictured, far left: the Bank of Credit and Commerce International and the Arab Monetary Fund building on the Corniche at Abu Dhabi. The British contractors for both these buildings were Bernard Sunley.

● Right: building work continues on a new high-rise office block in Abu Dhabi. The development towers above a mosque in the city centre.



● Above: The Ruler of Ajman, Sheikh Humaid bin Rashid al Nuaimi. The emirate will need an injection of federal funds if debts are ever to be rescheduled. The problem meanwhile presents a complex case for lawyers on both sides.

## It has not been an easy year

Ajman

KATHLEEN EVANS

THE TINY, sleepy emirate of Ajman is an example of what can happen when the federal tap of generosity is turned off — or nearly so.

Located just minutes from the town of Sharjah, Ajman has no visible source of significant revenues other than those which come directly from the federal government into the ruler's account in the local bank. In recent years, assistance was given to the local municipality, but officials say that this, together with the overall subsidy, has shown a sharp decline in the last two years.

Then again, Ajman, being so tiny, is not a great spender, and most of the town's infrastructure appears complete. There is, however, severe water shortages, and for a promised desalination plant from the federal government has never materialised following the austerity cuts. The water pressure is already down to a trickle, say residents, and local officials believe that soon there could be days without water.

Moreover, during the boom days when the federation and its backers appeared to be the ever-lasting fountain of funds and beneficence, the ruler took on obligations from foreign banks, together with Britain's Export Credits Guarantee Department, which now appear to be in default.

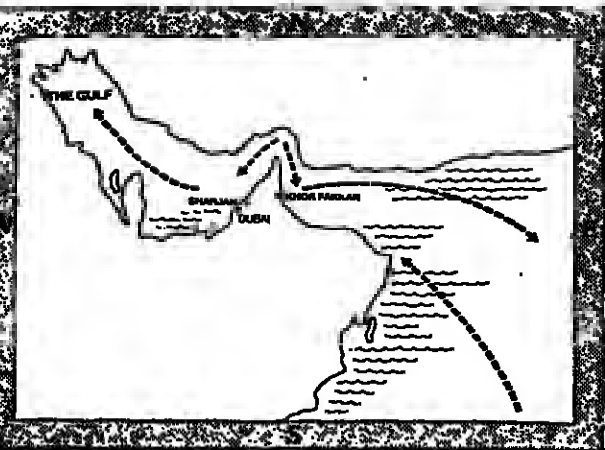
### Banks' views on legal costs

This has presented an interesting legal case for lawyers in the emirate, for although the loans were taken by the government of Ajman, that in effect means the ruler. Naturally as a ruler, Sheikh Humaid bin Rashid al Nuaimi could possibly enjoy immunity from prosecution both in the Emirates and Britain, under the laws of which the loan was arranged. Other banks involved, the ruler says that they have no intention of laying out any money on court costs, for the case is intricate and probably hopeless.

Ajman will need an injection of federal funds if the debts are ever to be rescheduled. Local officials say that even if the federal government were to pay just what it is committed to, the situation would become manageable. The Ajman government does have stakes in the few industrial plants around the emirate, but they are currently providing little return or income.

For the citizens also, it has not been an easy year, for the full brunt of the Souk al Manakh disaster has hit home. Many took shares in the Ajman Livestock Company while many enjoyed the benefits of the share bonanza in 1982, only the Kuwaitis know where the money has gone now.

## Inbound, outbound, eastbound, westbound...



### Ship through Sharjah ports.

Within the U.A.E., the Emirate of Sharjah is unique in having developed ports on two coasts inside and outside the Gulf. Port Khalid on the West Coast is a modern deep water 12 berth facility including free trade zone advantages. Port Khor Fakkan on the East Coast is the only natural deep water harbour in the Middle East. The Sharjah ports provide the latest in equipment and benefits including simplified procedures and no fuss customs and documentation. Both ports serve destinations in the Gulf and Indian peninsula. In-bond cargo movements can be arranged between the ports and Sharjah's international airport. Onward links to other Gulf countries are provided by modern multilane highways.



Sharjah Ports Authority  
P.O. Box 510, Sharjah, United Arab Emirates Tel: (06) 256000 Telex: 68138 Sharjah EM.



You're bound to see the advantages

## Cautious approach to planning

Abu Dhabi  
MAGGIE FORD

DURING THE boom times only a few years ago, the skyline of Abu Dhabi was thickly forested with hundreds of cranes, as contractors rushed to spend some of the newly acquired oil wealth on building a new city in the desert.

The crane count is well down in Abu Dhabi now, but the pre-occupation with buildings remains. For unlike Dubai, with its more diversified economy and historic trading background, alternative opportunities for generating business are not easy to find.

Oil revenue fell from Dh46bn (\$12bn) in 1982 to Dh35bn in 1984 and is still declining; the outlook remains poor. Development projects in the oil industry have been delayed and maintaining existing business has become difficult because lower oil production has affected lucrative associated gas supplies sent for export.

Although the development of refined products capacity is continuing, with the Ruwais hydrocracker now onstream, future investment in this area is likely in the immediate future to be directed overseas, which will not produce much stimulation for the local economy.

A substantial number of well-paid jobs still exists in the oil industry, and this seems unlikely to change except that more Abu Dhabi residents are likely to be employed as they complete their education. Revenue, of course, is still more than adequate to meet a high level of social spending.

But for those who are not employed in the oil industry, investment in buildings and the rents gained from letting have been a key source of income. As oil earnings have fallen over the past five years, and infrastructure has been completed, so immigrant workers have



Left: Sheikh Surour bin Mohammed al Nahayan, Chamberlain of the Presidential Court; and right, Sheikh Khalifa bin Zayed al Nahayan, Crown Prince and Deputy Ruler of Abu Dhabi.

departed. Consumer demand, the other main indicator for businessmen, is well down along with occupancy levels.

The Abu Dhabi Government has adopted an extremely cautious — critics would say complacent — approach to planning its future, but in this area the ruling family decided to act. With rents falling by as much as 50 per cent and many businessmen's debts to the banks collateralised by real estate, the problem was seen as sensitive.

To revitalise the sector the Government extended housing allowances to lower grades of public sector workers, thus boosting demand for flats, and financing terms were eased. The vast majority of Abu Dhabi buildings were financed by Crown Prince Khalifa, who gave loans at 1 per cent interest repayable over seven years.

Under these terms, 20 per cent of rental revenue went to the investor and the rest to

repay the loan. The Government is now taking 40 per cent of income, with 30 per cent to the investor and 10 per cent for maintenance to improve previously neglected property. Repayment periods have been extended.

### Infrastructure

While these measures have clearly eased an immediate problem, businessmen complain that the Government has no long-term policy on the economy now that infrastructure is almost complete. Pointing to the delay in the Emirate's budget, still not published at the end of the year, they ask how businessmen can be expected to plan ahead if they have no idea what government spending is to be, or what projects are to go ahead.

Pointing to Abu Dhabi's lower oil income, government officials say that the private sector must adjust to sharing a smaller cake.

Suggesting that mergers of some companies could help solve the problem of too much competition, they also feel that expectations from the boom years have still not been sufficiently lowered.

Citing "an infrastructure of people" as the main priority for Abu Dhabi development in the next decade, government planners feel that it will be a major challenge for local people to learn how to become productive people in an economically active society. The government appears to have had some success in training local people in finance and banking, especially through the Abu Dhabi Investment Authority, and more local people are becoming involved in the oil industry.

The lack of opportunities in government positions, however, attracts most criticism. Although some younger under-secretaries have been recently appointed, there is little evidence of any substantial new opportunities becoming avail-

## Industries face a double blow

Ras Al Khaimah  
KATHLEEN EVANS

TWO BLOWS have fallen in the last 12 months on the emirate of Ras al Khaimah, both largely outside its control. One was budget cutbacks initiated by the federal government; the other is the collapse of the Souk al Manakh stock exchange in Kuwait which has severely affected many of the emirate's industrial companies.

The problems of the federal government have forced the local government of Ras al Khaimah, and its people to lower their horizons. In other, richer emirates, a minor level of grumbling in Ras al Khaimah, where many of the mountain tribesmen had yet to experience the benefits of the boom, the new austerity has generated a sense of disillusionment after the bright optimism which marked the early days of the federation. Ras al Khaimah citizens are waiting for action from their ruler, the sheikhs in general and the federal government which will magically alleviate their current predicament.

Opinions in the emirate about just how severe the impact of federal spending cuts has been is divided. Local sheikhs say that very few earn less than Dh3,000 (\$822) a month, which although livable, is an income level far below seen in other emirates. Local financial sources say wage levels are frequently much lower, and that many nationals are having a hard time making ends meet. Many

are trying to borrow from banks to stay afloat.

The federal government is no longer the source of beneficence it used to be, either in terms of employment or improvement in local services. The local municipality has not received any assistance from the central government in two years. The public housing programme has come to a halt. Until this summer, the emirate suffered severe power shortages at times eight hours a day in summer, though this situation has eased with the new supply of gas from Sharjah. The federal government has yet to provide an answer to the emirate's growing water problem and with the curtailment in capital spending, the prospect of a federally funded water plant seems remote at present.

Ras al Khaimah and its ruler, Sheikh Saqr bin Mohammed al Qassimi, continue to hope that oil will provide the answer to reliance on central government. Local oil men say, however, that the offshore structure being drilled by Gulf Oil together with a number of other foreign companies is proving difficult to exploit. About \$160m has been spent on exploring the field which has so far yielded 8,000 b/d after drilling reached 14,000 ft. The consortium is committed to another three wells.

The hunt for oil has forced the emirate into the Eurodollar market, and some \$25m was raised in a club deal involving Hill Samuel, Citibank and a number of local banks. That loan has since been repaid, and receipts from oil have generally been ploughed back into the



Still hopeful: the Ruler of Ras al Khaimah, Sheikh Saqr bin Mohammed al Qassimi.

Ras al Khaimah National Oil Company. The government is still borrowing though from its local "national" bank in short, oil revenues cannot yet be considered as a supplement to the local economy.

There is hope for the future though, not just in the Saleh field, but from the Omani gas field just across the border at Bukha. Until recently, a border dispute has hindered development, but relations between the two have now improved. In a project currently under consideration Omani gas will be piped to Ras al Khaimah port, and through the emirate's gas treatment facility. The liquids will be extracted there and piped back to Oman, leaving Ras al Khaimah with additional

gas. The size of the Bukha field has not yet been established but there is optimism about the discovery.

All this is much in the future. The problem for Ras al Khaimah is how to get through the next couple of years until oil production, hopefully, increases. It is difficult to identify other significant sources of revenue for the emirate. Local industry, which could have plugged the gap in revenues, has cost the emirate dearly.

With the decline in the Gulf construction market the emirate's three major cement producing plants are all losing money, largely because of undercutting by other emirates. Ras al Khaimah is the most prolific cement producer in the country, producing 2.3m tons yearly, and was the first in the business. Two of the plants are majority owned by Kuwaitis, and given their losses, could face problems if the UAE's companies law which requires majority ownership by UAE nationals was enforced.

The other major industries in Ras al Khaimah have fallen victim to the Manakh disaster. Gulf Pharmaceuticals is said to have Gulf shares on its books, and the Ras al Khaimah Kinkor company is reported by local financial sources to have made heavy losses.

The future of these Manakh companies seems uncertain, at best. About the only company in Ras al Khaimah which is said to be making money for the government is the local aggregate concern.

The impact of this Manakh

disaster could have internal repercussions. Many local citizens in Ras al Khaimah were encouraged to subscribe to the Gulf companies operating in the emirate. Today, the value of those shares is unknown and could be worthless. Moreover, many local citizens were obliged to open bank accounts in the Bank of the Arab Coast in order to secure shares, and now this Ras al Khaimah registered bank is in default. Hence, the bank accounts of many Ras al Khaimah citizens are virtually frozen, and not surprisingly this caused anger. A delegation of Shimi tribesmen have already visited the ruler to remonstrate about their situation.

Ras al Khaimah officials say that the whole issue of the Bank of the Arab Coast is a federal one, for the Central Bank, not the emirate government, is responsible for supervising the activities of the country's banks. Moreover, Ras al Khaimah officials argue that most of the bank's bad loans were not made in Ras al Khaimah, and that Ras al Khaimah was the source of deposits.

If the bank is forced into liquidation (which is still a possibility) it will highlight the inability of the federal institution to act as lender of last resort. It could also cause difficulties in the emirate, given that a number of prominent Ras al Khaimah sheikhs hold substantial shareholdings and are represented on the board. As such, a compromise must be struck between the federal and local governments for the good of UAE nationals.

# 1986

Make it.  
A Positive Year  
By Exhibiting in

...the Gulf Country with the  
world's highest per capita income.

## ABU DHABI

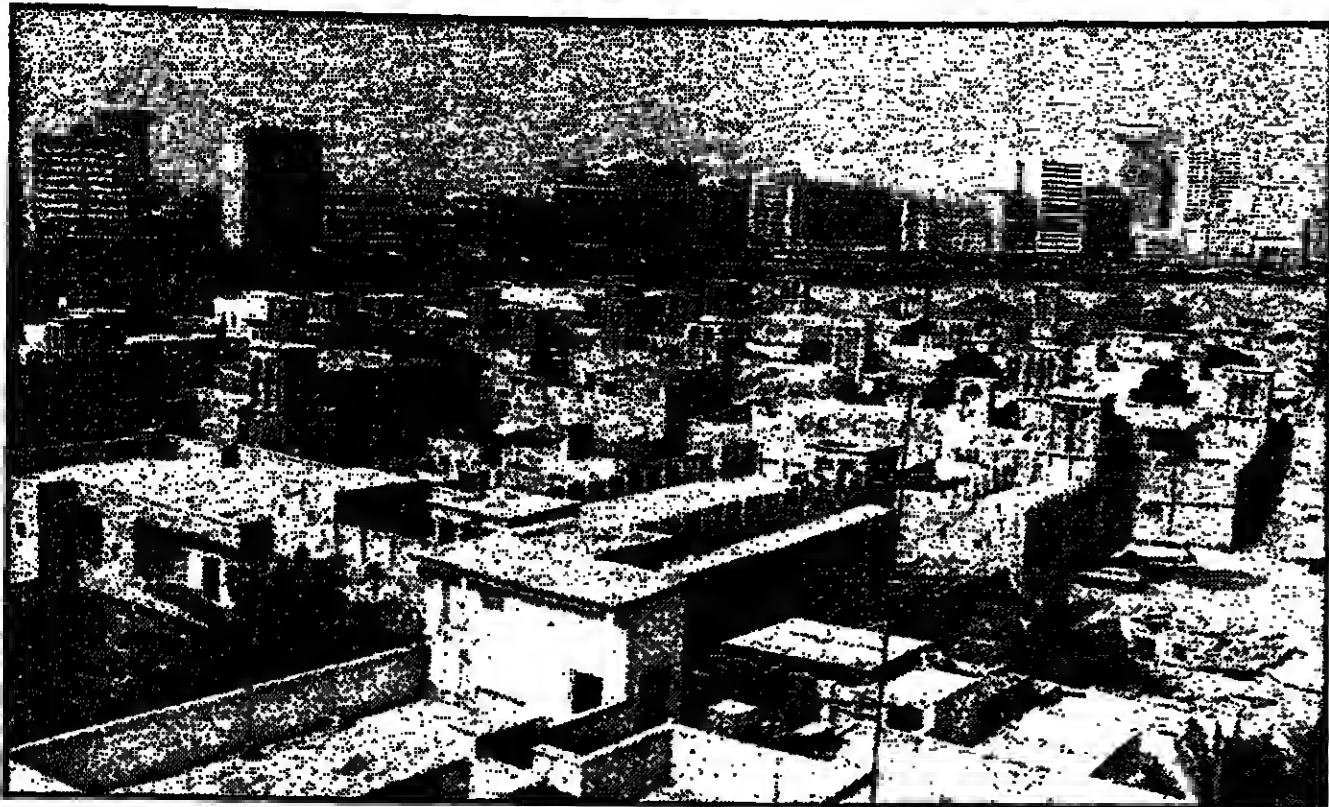
9th - 12th April	BUSINESS & EDUCATIONAL SYSTEMS & EQUIPMENT EXHIBITION
22nd April - 2nd May	3rd AGRO-GULF & FOOD FAIR
5th - 10th Oct.	GULF OIL & GAS EXHIBITION & CONFERENCE
18th - 31st Oct.	2nd GULF INDOOR SPORTS TOURNAMENT & EQUIPMENT EXHIBITION
22nd Nov - 5th Dec	INTERNATIONAL FASHION & TEXTILE TRADE EXHIBITION
13th - 26th Dec	3rd GULF TRADE & INDUSTRIAL PROMOTION FAIR

IDEAL OPPORTUNITIES TO  
EXHIBIT IN THE GULF  
— THE WORLD'S RICHEST  
SOURCE OF DISPOSABLE CAPITAL



المركز الدولي للمعارض  
GULF INTERNATIONAL EXHIBITION CENTRE  
P.O. Box 510, Sharjah, United Arab Emirates Tel: 256000 Telex: 68138 Sharjah EM.





The old and the new: high rise commercial office blocks on the Deira bank of Dubai Creek contrast with the old buildings of the Bastakia district in the foreground.

## Succession issue resolved

Dubai  
KATHLEEN EVANS

THE EMIRATE of Dubai is now much more settled than it was just 18 months ago. The burning question—who was to succeed the ailing ruler, Sheikh Rashid bin Said al Maktoum—is now no longer an issue: the third son of the ruler, Sheikh Mohammed bin Rashid has frequently proclaimed his acceptance of his eldest brother, Sheikh Maktoum as the next ruler of Dubai, and more importantly the country's next prime minister and vice president.

During that time, the triumvirate of the three leading sons has been seen to be working in tandem. Businessmen still praise the emirate's leadership for its quick decision-making and dynamic vision about the economic future of Dubai. In short, if any emirate is able to pull itself out of the current commercial gloom, Dubai is the most likely to succeed.

Nevertheless, Sheikh Maktoum, the future ruler, is still very much an unknown quantity. Dubai nationals will tell you that of all the sons, he is known to be the most generous, but apart from that very little is known about the sheikh's political ideas and economic management capabilities. Sheikh Rashid will be difficult to follow, but there is a perception among the business community also that the emirate needs careful management now, not rash dynamism which can lead to ill-considered decisions. Many in the community cite the formation of the emirate's new airline, Emirates Airlines, as an example of overhasty decision-making.

Financially, the town is much better off than its other fellow members of the federation. Income from oil is thought to be in the region of Dh 10bn to Dh 12bn, and expenditures locally amount to only Dh 4.2bn. The army and electricity costs are the two largest



Sheikh Rashid (left), will be difficult to follow. Meanwhile, the Crown Prince of Dubai, Sheikh Maktoum, the future ruler, is still very much an unknown quantity, say observers.

items on the budget, for infrastructure spending has dwindled to practically nothing compared with five years ago. The emirate's contribution to the federal budget is probably around Dh 2bn say informed sources, leaving the emirate in a healthy state of surplus.

A lot hinges on the success which the Jebel Ali freezone can achieve. Given the deteriorating security situation in the Gulf as regards shipping, and the present recession, this would not seem an appropriate time to launch a 7,500-acre freezone. There is also the argument to the contrary, that new ideas are the only thing that is going to keep Dubai out in front of the rest of the Gulf, and although the response to marketing exercise done by the freezone authority has been lukewarm, the scheme will undoubtedly attract new businesses which would not have come otherwise. The Jebel Ali freezone authority is presently offering labour rates almost level with that of Bombay, electricity at 2 US cents a kWh and a red-tape-free environment.

pick up the pieces. Many are watching closely how the government handles the impending liquidation, or alternatively, solves the problems of the Galadari brothers, once two of the town's prominent merchants. The international banks want to assume control of the company's management and decide which assets will be sold off to pay an estimated Dh 10m debt, a move which would set a precedent in Dubai, and in the Gulf. The alternative offered by the Galadari brothers is believed to be a long term repayment schedule, part of which would not carry bank interest. This too would establish a precedent which many other nationals would like to follow. The outcome of this impasse, which is coming to a climax at present, is likely to affect how international banks view doing business in Dubai and the Emirates as a whole.

Such situations require the clear hand of management from the top, and in this, many merchants and nationals alike query why the emirate's leading sheikhs are so frequently absent. Government officials say that with modern communications, such absences do not constitute an interruption in leadership and management. However, it is hard to think of the triumvirate working relatively well and that there is always one Maktoum sheikh in town, the brothers do not like to impinge on each other in the areas of decision-making which have been worked out for each other.

The present ruler before his illness used to run Dubai in much the same way as the chairman of a large company, putting in long hours, and worrying about the details as well as the larger picture. The present economic vulnerability of Dubai will need similar nurturing and careful attention if questions about the legal ownership of the oil income are to be avoided. At present, all the oil money Dubai earns is legally Maktoum family money.



Sharjah's Ruler, Sheikh Sultan bin Muhammad al Qasbi.

proving, the position of its local businessmen is the reverse, believe many. One of the town's leading businessmen is said to be having difficulties, and a bankruptcy by any one of the leading businessmen will have far greater impact than in say, neighbouring Dubai. Local businessmen were forcefully reminded earlier this year just how much of their prosperity can be wiped away by a sheikhly decision, for in October, the emirate decided to "go dry" and ban the sale of alcohol. It is perhaps an expatriate view that the decision has cast a pall over the business and social climate of the emirate. Sharjah was once known for its efforts in tourist promotion and had been expecting some 10,000 European tourists to come and tan themselves on Sharjah beaches this winter. The emirate had also been nothing up

with a reputation as a relaxing weekend place, particularly amongst Abu Dhabians, Kuwaitis and Saudis who came during the longer seasons. A deal of this trade is now being diverted to other emirates, and local bankers believe that the hotels could begin closing before the end of the year. Government officials point out that the majority shareholdings in most of the hotels are owned by the local emirate, and thus the burden of losses is likely to fall back on the state, not the local business community. Others fear that the decision could have an impact on local rents which are already in decline. The decision to go dry also occurs just as Sharjah received the unexpected bonus of 20 more flights a week from Gulf Air following the airline's outbreak on flights through Dubai.

Few expect commercial activity to pick up in the following two years, for while Sharjah concentrates on paying off old debts, the local budget cannot be expected to experience much of a boost in expenditure around the town. There is already speculation that the emirate's four local banks might be ripe for mergers though government officials say they do not see any happening for another two years. Local bankers say they cannot foresee any reason to merge with each other unless "dowries" are offered as inducements. Local government officials say that the responsibility for offering such inducements should be a joint one between the ruler of Sharjah and the Central Bank of the Emirates. But, it is not an urgent problem Sharjah officials say.

## Airline competition hots up

DUBAI's new national airline carrier began operations on October 25 last year—in what is an era of falling air transport revenues and increasing competition world-wide. The Gulf is not exempt from these influences. A fares war is being waged in the UAE which, travel agents claim, has halved revenues in the past two years, despite the fact that there has been no decline in the number of bookings. The new Dubai airline has two aircraft, an Airbus and a Boeing 737. So far, the airline has served three routes—daily flights to Karachi and Bombay, and thrice-weekly to Delhi. The aircraft and the pilots are leased from Pakistan International Airlines (PIA), and maintenance is carried out by PIA at Karachi.

The airline's title, which consists of the one word—Emirates—might be considered symbolic of the places for the airline, which has a staff of 80 and is still growing. The emirates themselves have five international airports: two at Abu Dhabi, and one each at Dubai, Sharjah and Ras al Khaimah. Fujairah's international airport is expected to open shortly, and a third airport for the Abu Dhabi emirate is under construction at Al Ain. Yet the UAE as a whole has no national carrier.

Gulf Air, in which Abu Dhabi's ruler, Sheikh Zayed, holds shares in a company with the rulers of Bahrain, Qatar and Oman—has been operating out of Abu Dhabi as the national carrier for that emirate. There has been speculation in the air travel industry that the other emirates have been offered shares in the Emirates airline, but none has responded positively so far. In addition to Abu Dhabi, Gulf Air acts as the national carrier for the states of the remaining shareholders—i.e., Bahrain, Oman and Qatar. Although Gulf Air has had the lion's share of the regional market for recent years, there are signs that Gulf Air will face stiffer competition. One aspect of this is a long-standing wrangle with PIA over reciprocal rights for international flights. Gulf Air's first-year profits dip in 1984, just after the company announced plans to float a proportion of its shares among Gulf nationals.

The disagreement with PIA provides the backdrop to the formation of Dubai's new airline. Gulf Air had been reduc-

ing its flights to Dubai over the previous 18 months. One of the points at issue between the two airlines centred on Dubai's refusal to co-operate in an arrangement which might have won Gulf Air traffic rights to more than one Pakistani destination. In the resulting wrangle between Dubai and Gulf Air, PIA has been the main beneficiary so far. Not only does it continue to have landing rights throughout the Gulf, including Dubai, it only allows both Gulf Air and Emirates to land at one single Pakistani destination—Karachi, while PIA itself flies to and from the much sought-after destinations of Islamabad and Lahore as well.

A further twist to this story is that Emirates' flight schedule from Karachi does not always

first-class tickets. Gulf Air has withdrawn most of its flights from Dubai and is now flying to Sharjah instead. The inconvenience to passengers travelling to Dubai from other Gulf terminals is producing an effect which must surely be the reverse of that intended. Dubai is proud of its reputation as a major gateway to the Gulf. Under its "open skies" policy, forty-four airlines use the airport, and 3.5m passengers pass through it each year. A second terminal, now being built, will provide total annual capacity of 5.5m passengers. The airport has a duty-free shopping complex which recently won a prestigious award in competition with long-established duty-free areas such as Amsterdam and Singapore. The complex boasts such bargains as malt whiskies at \$5

should be well under way to profitability. But Abu Dhabi remains closed, as the authorities there seem reluctant to become embroiled in the diplomatic complications of the affairs. Meanwhile, a general sales agency for the Emirates airline has been set up in Abu Dhabi. An announcement in early November of 1985 fuelled speculation of the intention on the part of Abu Dhabi in turn to found its own airline. Abu Dhabi Helicopters, presently equipped with 33 craft, has been in operation since 1976, and was empowered by decree to acquire fixed-wing aircraft and to operate both within and outside the country.

The helicopter operation is now to be known as Abu Dhabi Aviation, becoming a holding company with three subsidiaries: Falcon Air, Falcon Supply and Falcon International. It is the last-named which gave rise to most speculation, as it seems to leave the door open to the establishment of an international commercial airline.

All Saeed al Shamsi, general manager of Abu Dhabi Aviation, says: "If developments in the Gulf area dictate, we shall be ready to take on passenger traffic." He stresses, however, that in no circumstances would the company be in competition with other GCC carriers. He also rules out any question of an eventual merger or other link with Emirates.

Shares in Abu Dhabi Aviation are held by UAE citizens, though the Abu Dhabi Government retains a 30 per cent interest. Profits in 1984 stood at over \$12m, while turnover exceeds \$30m, according to al Shamsi.

The company has its own maintenance company, in Falcon Supply and is in the process of building its own airport and maintenance hangars close to Abu Dhabi's older international airport now used only for VIPs and the military.

Abu Dhabi Helicopters has also been in negotiation for the purchase of its only serious competitor, the privately-owned Emirates Air Services, so far without success.

If Abu Dhabi's new airline company ever decides to move into international passenger traffic, it would do so from a very different base from its sister emirate's new airline Emirates.

ANGELA DIXON



Emirates, the title of Dubai's new airline, might be considered symbolic of the future plans for the carrier, but competition is intensifying with an air fares war being waged in the region.

## New role among the emirates

Sharjah  
KATHLEEN EVANS

LESS THAN 10 years ago the only role economists foresaw for Sharjah was as a dormitory for Dubai—a place where less prosperous emirates opted to live for its cheapness.

Today the emirate is well on its way to shuffling off its reputation as a federal dependent, and blessed now with oil and gas revenues, it is exerting a growing economic role in the whole country. Already five of the six emirates are dependent on its gas to fuel their own power stations.

This year will also mark the first time that Sharjah has publicly committed itself to contributing its share of the federal budget. At present, it is not clear whether the emirate is obliged to contribute 50 per cent of all its revenues, or only 50 per cent of its oil income, for this has yet to be spelt out definitively by the Supreme Council. Neither is it clear whether Sharjah, for purposes of calculating its contribution, will include its condensate revenues, or merely the money from its meagre production from the offshore Mubarak field.

The legacy of the costly boom still lingers in the Sharjah economy, and finance officials in the emirate say that about 50 per cent of current income of \$450m to \$470m is going into debt servicing. Eurodollar loans, guarantees and debts to contractors are thought by foreign sources to be around \$600m to \$700m, though Sharjah

officials say it is now much less. The emirate's contribution to the federation will therefore become a moot point in future, particularly for those international banks which have lent into the sheikhdom.

Until this public commitment was given, the emirate was running a balanced budget say local bankers, and from next year the bonus of gas supplies to Dubai will be available to help out the debt picture.

The exact size of the contribution is likely to be influenced by the unpaid bill for gas owed by the federally-financed Emirates General Petroleum Corporation which supplies the northern emirates. Sharjah is currently owed about \$130m to \$200m, say local sources. Until now, the emirate chooses not to consider gas revenues when calculating the budget. Gas revenues could put Sharjah's total income over the \$600m mark, which, if expenditure remains relatively restrained, could leave the emirate comfortably on the path towards ridding itself of old debts. Sharjah's calculations this year, were upset when it found that it had to pay out an unexpected \$60m on a syndicated loan which had previously been serviced by Abu Dhabi. The capital emirate took the view that with its new oil revenues, Sharjah did not need to be assisted any longer. Sharjah officials say the emirate was happy to pay off the loan, and that the last instalment will be in March next year. The whole episode was indicative of Abu Dhabi's present attitude towards helping out old federal dependants.

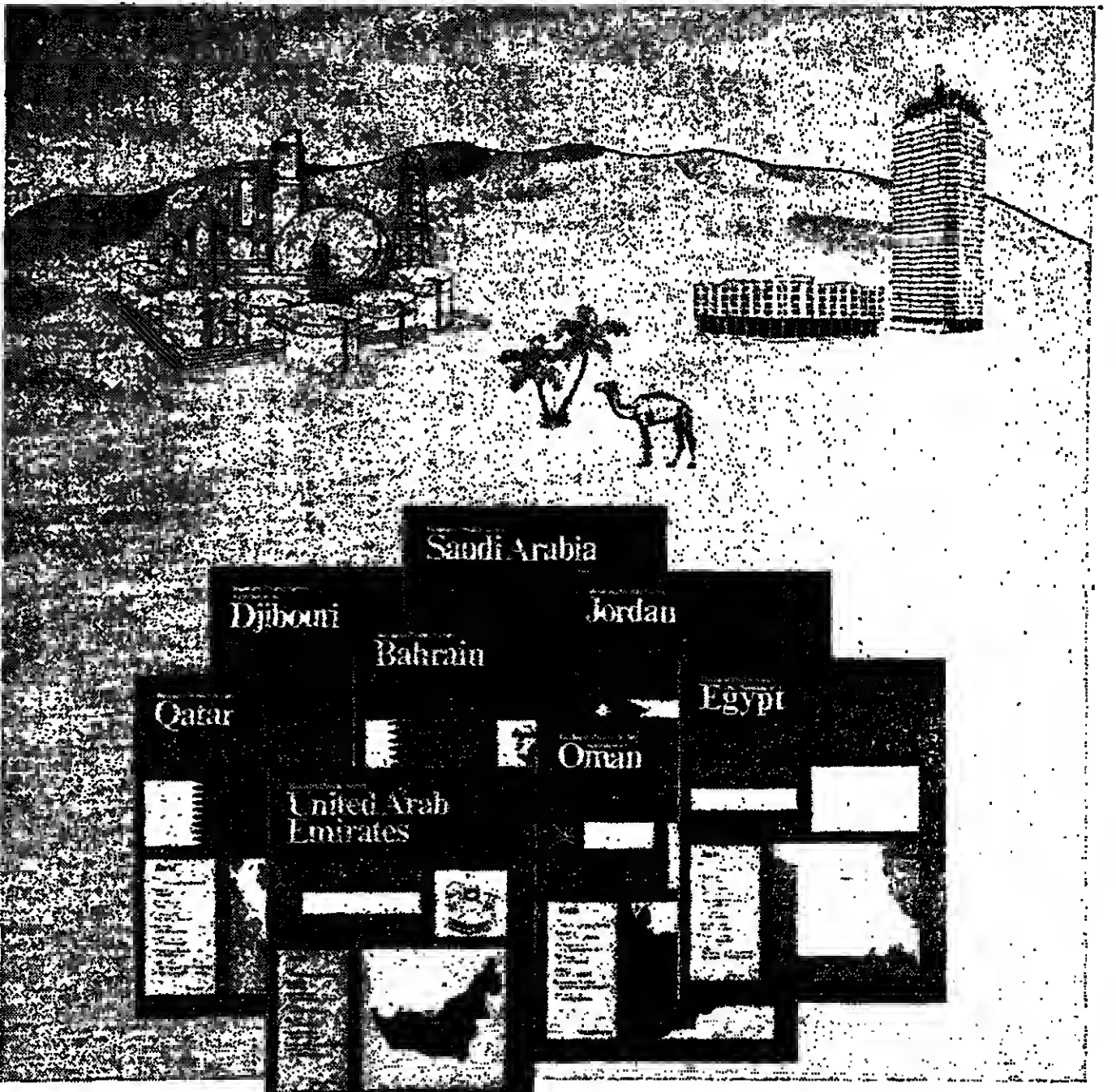
Yet, while the Sharjah government's position may be improving, the position of its local businessmen is the reverse, believe many. One of the town's leading businessmen is said to be having difficulties, and a bankruptcy by any one of the leading businessmen will have far greater impact than in say, neighbouring Dubai. Local businessmen were forcefully reminded earlier this year just how much of their prosperity can be wiped away by a sheikhly decision, for in October, the emirate decided to "go dry" and ban the sale of alcohol. It is perhaps an expatriate view that the decision has cast a pall over the business and social climate of the emirate. Sharjah was once known for its efforts in tourist promotion and had been expecting some 10,000 European tourists to come and tan themselves on Sharjah beaches this winter. The emirate had also been nothing up



Sharjah's Ruler, Sheikh Sultan bin Muhammad al Qasbi.

with a reputation as a relaxing weekend place, particularly amongst Abu Dhabians, Kuwaitis and Saudis who came during the longer seasons. A deal of this trade is now being diverted to other emirates, and local bankers believe that the hotels could begin closing before the end of the year. Government officials point out that the majority shareholdings in most of the hotels are owned by the local emirate, and thus the burden of losses is likely to fall back on the state, not the local business community. Others fear that the decision could have an impact on local rents which are already in decline. The decision to go dry also occurs just as Sharjah received the unexpected bonus of 20 more flights a week from Gulf Air following the airline's outbreak on flights through Dubai.

Few expect commercial activity to pick up in the following two years, for while Sharjah concentrates on paying off old debts, the local budget cannot be expected to experience much of a boost in expenditure around the town. There is already speculation that the emirate's four local banks might be ripe for mergers though government officials say they do not see any happening for another two years. Local bankers say they cannot foresee any reason to merge with each other unless "dowries" are offered as inducements. Local government officials say that the responsibility for offering such inducements should be a joint one between the ruler of Sharjah and the Central Bank of the Emirates. But, it is not an urgent problem Sharjah officials say.



### Explore

If you're considering business in the Arab world, talk to The British Bank of the Middle East first. As part of the Hongkong Bank group, we have over a century's international banking experience in opening up new markets. Our Business Profiles on Arab countries, which come as a direct result of intimate market knowledge, are only one example of

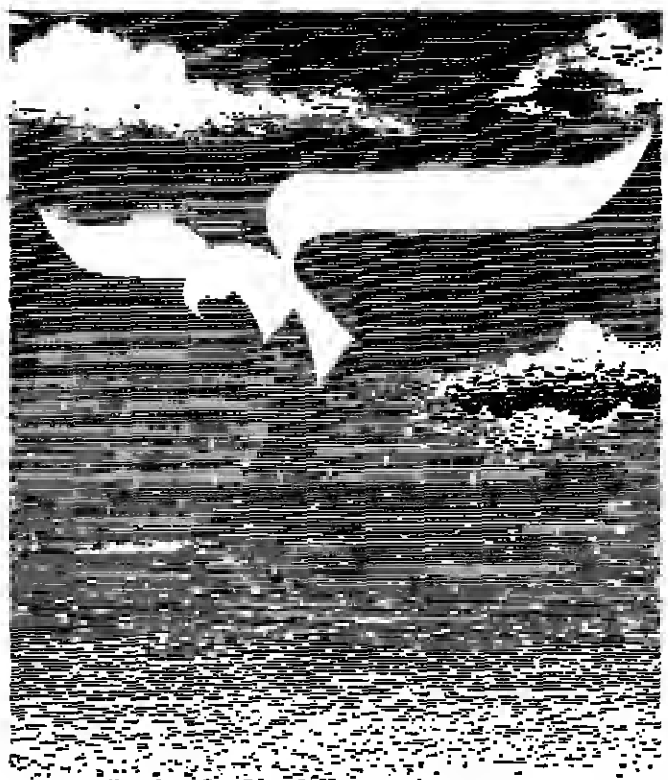
the many specialist services that we provide. Today, with more than 1200 offices in 35 countries, concentrated in Asia, the Middle East, Europe and the Americas, the Hongkong Bank group gives you access to a complete range of financial services. The group's presence also extends to Saudi Arabia and Egypt, through its associate banks, The Saudi British Bank and Hongkong Egyptian Bank S.A.E. For a copy of the Business Profile that interests you, write to us at Box 64 G.P.O. Hong Kong, or any branch of The British Bank of the Middle East.

### The British Bank of the Middle East

Bahrain Djibouti India Jordan Lebanon Oman Qatar Switzerland United Arab Emirates United Kingdom

London Branches: Falcon House, 18C Cannon Street, London W1Y 9AA, Tel: 01-493-8331-7 • 195 Brompton Road, London SW3 1LZ, Tel: 01-881-8221-6





## Minding your business

The National Bank of Sharjah can help your business grow and expand by providing the commercial and retail banking services you need.

Over the years, we have been playing an increasingly active role in the development and advancement of not only Sharjah, but of the UAE as a whole. We are well equipped to do so. Because we are able to offer all the benefits of a local bank, together with the support of our extensive international connections and correspondents.

Let us make your business our business. The key is the limit. Move through the '80s with the National Bank of Sharjah.

Authorised capital Dirhams 500,000,000  
Paid up capital Dirhams 280,000,000  
Shareholders funds in excess of Dirhams 310,000,000

### NATIONAL BANK OF SHARJAH

The local bank with extensive international connections

Head Office and Main Branch Al Safa Avenue,  
P.O. Box 4, Sharjah, U.A.E.

Tel: 547745 (16 lines) Telex: 50050 NATBANK EM

General Manager: Gordon D. Abernethy  
Assistant General Manager: Ahsan Majid  
Assistant General Manager: Ibrahim Abu Hishm  
Manager Operations: Joseph Campbell  
Assistant Manager Main Branch: Barham Qutubawi

Al Wahda Branch, Manager: Mr. Amin Abdulla,  
P.O. Box 6088, Sharjah, U.A.E. Tel: 591867/8

Sharjah New Souk Branch, Manager: Mr. Karam Ahmadoudin,  
P.O. Box 4, Sharjah, U.A.E. Tel: 353972/3

Rhor Fakhri Branch, Manager: Mr. Fiaz Ahmed,  
P.O. Box 10306, Rhor Fakhri, U.A.E. Tel: 85735/6

Abu Dhabi Branch, Manager: Mr. Mohd Huseini,  
P.O. Box 7650, Abu Dhabi, U.A.E. Tel: 820598/822012 Telex: 23807 BANKSHAE EM

Al Arooba Branch Manager - Mr. Mohd. Yousof,  
P.O. Box 4, Sharjah, U.A.E. Tel: 355321/3

Duba Branch Manager - Mukhtar Alem,  
P.O. Box 12005, Duba Al Hana, U.A.E. Tel: 44295



MEB is today one of the largest locally incorporated banks in the UAE. We have 40 branches in 14 countries including one each in London, New York and Cairo, joint venture banks in Kenya, Nigeria, Djibouti and a Finance Company in Hong Kong.

We are Arab in character, international in outlook and professional in management.

Middle East Banking Specialists.

بنك الشرق الأوسط  
Middle East Bank

Incorporated in United Arab Emirates  
Head Office: P.O. Box 5547, Dubai, United Arab Emirates Tel: 220121/5 Telex: 46074 MEBN EM Cable: MEMBANK

MIDDLE EAST BANK GROUP  
UK • EGYPT • USA • PAKISTAN • SRI LANKA • SUDAN • KENYA • NIGERIA  
DJIBOUTI • GRAND CAYMAN • HONG KONG • SOUTH PACIFIC • BANHARI

## United Arab Emirates 6

ABU DHABI	DUBAI	SHARJAH	RAS AL KHAJMAH
Bank National Bank of Abu Dhabi Abu Dhabi Commercial Bank	Bank National Bank of Dubai Union Bank of the Middle East Commercial Bank of Dubai Bank of Oman Middle East Bank Dubai Islamic Bank Al Ahli Bank	Bank National Bank of Sharjah Bank of Sharjah United Arab Bank Investment Aman First Gulf Bank	Bank National Bank of Ras al Khaimah Bank of the Arab Coast Fujairah National Bank of Fujairah Umm al-Qaiwain National Bank of Umm al-Qaiwain
Control Government Government. Created from the merger of three other banks. Entrusted Commercial Bank, Federal Commercial Bank and Khaleej Commercial Bank, all of which had strong connections with the Government. Local version of BCCI formed to comply with central bank rules. Presently owned and managed by former large ruling family interest.	Control Government Government. Formerly owned by local merchant, has been sold for merger of two other merchant-owned banks. Emirates National Bank and Dubai Bank, in past year. Chairman: Ahmed al-Tajer, UAE Finance Minister. Owned by al-Ghurair family. Granted state to comply with central bank rules, and has made large debt provision. Owned by al-Futtaim family. Capital injection required, loan provision made. Sole UAE bank run on principle of not charging interest. Negotiations continuing with Kuwaiti parent bank with view of establishing foreign branch status.	Control Government, and Merchant family Majority Government interest, merchant families, 15% holding by Sharjah Families of Finance. Minority Government interest, merchant families, holding by Sharjah Families of Finance. Sharjah nationals, Lebanese interests. Kuwaiti interest. Formed after 1977 problems of Arab Agha bank. In merger talks with Bank of the Arab Coast.	Control Government Majority Government holding, many local investors. Bank has ceased functioning in recent months, merger talks continuing with First Gulf Bank. Government

### UAE Local Banks

## The shake-out leads to mergers

### Banking sector MAGGIE FORD

JUST as 1985 saw the first bank mergers in the UAE, so the next 12 months could well produce the first liquidation.

The shake-out in the banking system has reduced the number of local banks from 24 to 19. Three banks in Abu Dhabi have been merged into one, and in Dubai two banks have merged with a third, the Union Bank of the Middle East.

The effect of the changes is to transfer control of a substantial section of the banking system into the hands of the ruling family governments in each emirate.

The difficulties in the UAE banking system first became apparent in 1983 with the crisis at UBM, then owned by Mr. Abdul Wahab Galadari, a Dubai merchant. A rescue of the bank, which had sustained substantial losses through commodity trading, was mounted by the Dubai ruling family with the

help of the UAE central bank. Control passed to the ruling family and the bank has been the vehicle through which other mergers have been arranged. The first to be dealt with was Emirates National Bank, found to have a negative net worth and merged with UBM. This bank was owned by Mr. Majid al-Ghurair, another local merchant.

The second bank to be merged with UBM was Dubai Bank, owned by two other Galadari brothers. Negotiations are still continuing over this bank, as it had taken on loan arrangements connected with the original rescue of the other Galadari bank, involving a consortium of foreign banks.

In Abu Dhabi the position was a little different, as at least two of the banks merged already had strong connections with the emirate's ruling family. A merger of the three banks: Emirates Commercial Bank, Khaleej Commercial Bank and Federal Commercial Bank, was relatively easy to arrange with the help of the DBI, 25% capital injection from the ruling family. A new bank Abu Dhabi Commercial Bank was created.

The governments of the two emirates have followed a series of "basic principles" in their handling of a situation which potentially had serious dangers for the maintenance of international confidence in the country. Because the central bank does not have the assets to enable it to take the risk of being a lender of last resort, the responsibility for guaranteeing banks rested with the government (ie ruling family) in each individual emirate.

The approach to helping banks in need would be decided case by case. Those banks which had got into difficulty be-

cause of the recession, due to bad luck or because the lack of banking laws makes it difficult to pursue bad debts through the courts, would be helped by the governments to repay debts over a longer period, with assistance towards better management and sometimes with immediate cash injections or government deposits.

Those banks, however, which were seen to have speculated irresponsibly with shareholders' and depositors' money should not be allowed to profit from their misdeeds. Govern-

complete, with the exception of a number of final decisions which must be taken about the fate of the Galadari group. Two other banks owned by merchant families in Dubai appear to have survived, though not without personal cost to their owners.

Bank of Oman has had very severe difficulties in complying with the central bank rule that loans to directors were to be reduced to no more than 5 per cent of capital and reserves. One of the main assets of the al-Ghurair family, which owns

hands of the two governments, both of which have expressed their determination that much more strict controls will be exerted in future. It is in the poorer northern emirates that problems will remain.

The appointment of a governor and board at the UAE Central Bank late last year may signal a more precise role for the institution in dealing with these residual, and comparatively small-scale difficulties. In the two larger emirates the ruling families have chosen to organise the rationalisation of the banking sector themselves, in the interests of speed, maintaining international confidence and establishing local control. Both governments, unlike the central bank, had the resources to provide such cash injections as were needed, and restricted the role of the central bank to a consultative one.

In some of the poorer northern emirates however, rulers may not have the financial resources or the political will to take control of ailing institutions. Where they are thought to have speculated irresponsibly and particularly if there is Kuwait involvement, help may not be forthcoming from the traditional source—the ruler of Abu Dhabi.

In the case of Bank of the Arab Coast, a Ras al Khaimah bank, a large number of local investors may have lost money. In the interests of the UAE as a whole, other senior ruling families may not want to risk the potential political instability of many citizens holding their ruler responsible for such a problem, and this matter could be deemed a federal issue, where the central bank might play a stronger role.

Although the central bank has not been able to act as a lender of last resort, bankers praise the way it has formulated regulations designed to force change on the system. They particularly cite new rules on reporting loan loss provisions. As one banker said: "It was the central bank's rule on loans to directors that caused the system to start cracking in the first place."

At the end of the country's banking rationalisation, Government officials say they expect a strengthened role for the central bank, so as to make sure that the problems of the last few years do not occur again.

Curiously, a sharp reduction in profits can often be viewed as a sign of the future good health of a UAE bank, especially if the change is caused by increased provisions for bad debts. In some cases last year's profit falls were severe: the National Bank of Abu Dhabi saw a 64 per cent drop in profit and passed its dividend; Bank of Oman saw a 26.6 per cent cut; the Bank of Credit and Commerce Emirates saw a 20.6 per cent fall (and a 131 per cent increase in provisions) and the National Bank of Sharjah recorded a reduction of 46 per cent.

Given that those banks which still remain are well managed and keen to search out new business, then the outlook for UAE banking is nothing like as bleak as a couple of years ago, although a return to the easy profits of the boom years is most unlikely. As one Government official put it: "It is not our duty to make people millionaires—and it would not be good for them if we thought it was."

The outlook for banking in the UAE is nothing like as bleak as it was a couple of years ago, although a return to the easy profits of the boom years is most unlikely.

ments were particularly concerned about repercussions from the Souk al Manakh crash in Kuwait.

Where foreign banks were concerned, the governments tended to take the view that they were able to look after themselves, and that they had earned very substantial profits quite easily from the country during the oil boom years. Exposure to bad loans was likely to have reflected a failure to use their expertise in making judgments about where to place their business, the Governments felt.

The policy has been pursued in Dubai with a vigorous decision to "surgical" by the banker, but is now viewed as

the bank, is a large shopping complex in Dubai known as the Ghurair Centre.

In Abu Dhabi last year's merger of three banks, two of which were said to have a negative net worth, was achieved, fairly painlessly, perhaps because of all three banks' connections with the ruling family. The new bank created has had to take over the debts of the other three. It is expected to rationalise branches, staffing and management, but emirate officials believe it will take ten years to deal with the problem loan portfolio.

In both these emirates, control of a substantial part of the banking sector is now in the

## Power supply structure nears completion

### Energy projects ANGELA DIXON

AN IMPORTANT energy landmark will be reached soon by the UAE. In the next year, virtual self-sufficiency in gas supplies for power stations and desalination plants will be attained for the first time.

In the next few months, Dubai will begin drawing on the gas available in neighbouring Sharjah, and in the northern part of the country. Sharjah's gas has ended the severe power problems of the last few years. Abu Dhabi, meantime, is planning to go ahead to utilize the non-associated gas from its offshore fields and elsewhere.

Sharjah's gas was discovered in 1981 and is currently being produced at a rate of 40m sq cubic ft (scf) per day. In 1984 the northern emirates pipeline to supply Ajman, Fujairah, Ras al Khaimah and Sharjah town was established. Meanwhile, a separate scheme to take 70,000m Btus per day of the gas to Dubai is already under way.

The two schemes illustrate the triumph of pragmatism over theoretical difficulties which frequently come into play in emirate affairs. In the case of Dubai, negotiations for the purchase of the gas from Sharjah were complicated by a border dispute, involving rights to the Margham gas/condensate field. The issue was settled along with the gas supply deal, and Dubai ended up with a price of US\$1.5 per million Btu.

The project for a pipeline network to the northern emirates was initiated, funded and carried through by a federal body, the Emirates General Petroleum Corporation (EGPC). This entailed negotiations with the Sharjah Government and with three separate power and water authorities. A price was

agreed—US\$3.50 per mBtu, plus a transportation cost of Db 2.70 (about seventy US cents).

Theoretically, the Ministry of Electricity and Water pays EGPC for the gas, and then charges the consumer. These charges are not intended to cover the capital cost of the project but only the cost of gas extraction. However, cost and payments are academic. EGPC is still owed something like one billion dirhams by the federal government in respect of fuel subsidies.

The electricity and water ministry's strongest card is its spending power, but like other federal ministries it has found itself curtailed of late. While generous subsidies are maintained, federal projects have been cut. This has mainly affected plans for water provision.

Although the Emirates' power supply structure is now almost complete, water supplies, especially in some smaller emirates, have still to be completed. In Ras al Khaimah, traditionally the most agricultural of the emirates, with date gardens growing in the shadow of the Mosammad mountains, underground water supplies are becoming more and more brackish as greater demands are made on them.

In Ajman, with a population of around 30,000, every household has a water pump, and all consumers are accustomed to the occasional waterless day. These emirates have no source of water other than their aquifers. A study by Fichtner of West Germany showed an urgent need for desalination plants in Ras al Khaimah and Ajman, but these are unlikely to be given the go-ahead in the near future.

The situation is complicated for other reasons too. The Emirates, with an estimated population of 1,250,000, have five water and electricity authorities — the federal

ministry and the authorities of Abu Dhabi, Dubai, Sharjah and Ras al Khaimah. The local power and water authorities predated the federation, and were unwilling to relinquish such a key area when the federation was formed in 1971.

Money, however, has been a problem for some smaller emirates, so the ministry often provides backup in the form of equipment supply, and administrators subsidies to the smaller emirates. The real cost of electricity in the UAE is around 30-35 fils per unit of electricity; however, the charge to the consumer is around 7 fils. (One dirham or 100 fils is equivalent to 27 US cents.)

In Abu Dhabi and Dubai, the resulting subsidy comes from the purse of the respective rulers. Other emirates depend on federal funds, to a greater or less extent, and these are administered by the federal ministry.

In Ras al Khaimah, responsibility for the operation, maintenance and staffing of power stations is carefully shared, and demarcation lines are strictly observed. Power distribution and the administration of the system are handled by the local authority while generation is supervised and run by the federal electricity and water ministry. But capital investment such as the recent installation of new turbines at Ras al Khaimah power station in Ras al Khaimah is the ministry's responsibility. The emirates of Fujairah, Ajman and Umm al-Qaiwain are all under the aegis of the ministry, as are the remote villages of the Sharjah emirate.

In the emirates of Abu Dhabi and Dubai, responsibility for power and water supply is almost wholly devolved to the local (emirate) governments. Abu Dhabi's Water and Electricity Department is at present in the process of constructing a power/desalination plant, the first phase of which will provide the emirate's main urban



The Margham Field, operated by Arco in Dubai

centres with an additional 250 Mw of electricity and 20m gallons of water a day.

The site, at Taweeah, on the shore of the Gulf, about halfway between Abu Dhabi city and Dubai, is capable of almost indefinite expansion is required. It will, it is hoped, have the additional advantage of minimising the damage to the environment.

The steaming hot waste water from the plant will be channelled through a natural creek, where it will have a chance to cool before entering the open sea.

But the location also reflects an earlier plan under which Taweeah was envisaged as the centre of a power grid for the whole of the UAE. Despite the fact that later phases of the project have been postponed, indefinitely, officials do not rule out such a prospect in the longer term.

The plant at Taweeah is expected to provide the power and water requirements of the

Abu Dhabi emirate up to the year 2000, allowing for an expansion of some 5 per cent a year, and is additional to capacity at Abu Dhabi and Umm al-Qaiwain power stations.

Previous rates of expansion in Abu Dhabi have been dramatic. In 1983, electricity consumption stood at 0.1 mW. In 1985, the figure is 1.58 mW per day while water consumption rose from 1m gallons a day to its present figure of 55m gallons a day in the same period.

Dubai has similar plans for increased capacity. Forecasts of Dubai Electricity show the number of consumers increasing from 95,000 in 1985 to 107,000 in 1989, with a steady annual growth of 10 per cent up to 1993. A new generating station is to be built alongside the existing one at Jebel Ali. The new station will provide around 200 mW plus an extra 91,000 cu metres per day of desalinated water.

مركز الأهرام